

FINANCIAL TIMES

CAMBODIA

Regime opts for a very civil war

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World News

White House missiles rift clouds arms cut proposal

A rift has surfaced within the Bush Administration over arms control proposals aimed at eliminating two US and Soviet strategic nuclear missile systems. Page 6

Hong Kong plea

UK Foreign Secretary Douglas Hurd made plain that Hong Kong's future could be assured only as the result of a good relationship between Britain and China. Page 20

Honecker accused

Disgraced former East German leader Erich Honecker and ex-security police chief Erich Mielke are facing possible treason charges. Page 2

Bulgarian offer

Bulgaria's communist leaders agreed to abandon their 45-year-old monopoly on power and offered to open a dialogue with all parties. Page 2

Bologna explosion

Forty-five people were hurt when armed robbers used explosives to blow open a Bologna post office strongroom. Most of the loot was buried under rubble. Page 2

Haughy upset

Fatal shootings of three men in West Belfast by British undercover soldiers had caused "very serious disgust and misgivings," Mr Charles Haughy, the Irish Prime Minister, said. Page 20

Albania 'calm'

Albanian leader Ramiz Alia, in a speech quoted by the official Albanian news agency, dismissed reports of unrest and accused neighbouring Yugoslavia of trying to stir up trouble. Page 2

Missing millions

Two officials from the Romanian Finance Ministry drew a blank in their bid to track the secret hoard believed to have been hidden away in Swiss banks by Nicolae Ceausescu, the executed dictator, and his family. Page 2

Kuwait crackdown

Kuwait police set up barricades to prevent a public meeting calling for the restoration of parliament in the Gulf state. Page 4

Brazil cabinet choice

Brazil's President-elect Fernando Collor de Mello announced his first cabinet appointment, naming Mr Bernardo Cabral as Justice Minister. Page 6

Cristiani visit off

Salvadoran President Alfredo Cristiani has postponed for at least a week a trip to the United States and the UN but denied it was because of internal problems. Page 6

Governor's advice

Governor Douglas Wilder of Virginia, the first black to be elected a state governor, began his term of office with a warning to Democrats to change their message. Page 6

Italian doctors strike

Italian hospital doctors began a 48-hour strike in protest at a two-year delay over contracts on pay and conditions. Page 6

Oil tanker blaze

An oil and chemical tanker was ablaze in the Red Sea with three crew missing, after rescue ships saved 31 crewmen, Lloyd's shipping said. Page 6

Costa Rica crash

An airliner with 21 people aboard crashed in a mountain range south of the Costa Rican capital and rescue teams were sent to search for survivors. Page 6

Peru mines hit

Workers at Peru's giant state-owned mining firm Centromin struck for wage increases, threatening the country's vital zinc, lead and silver industry. Page 6

Business Summary

Mystery bid values US drug company at \$2.3bn

SHARES in Rorer, the US pharmaceutical company, jumped by 35 per cent yesterday morning on Wall Street following an announcement that negotiations were at an advanced stage to sell 85 per cent of the group to a mystery buyer.

The acquisition price, including cash and stock, is about \$73 per share, which would value Rorer, producer of Malarone, the world's biggest selling antimalaric, at more than \$2.3bn. Page 21

SWEDEN yesterday proposed lifting its ban on the foreign ownership of Swedish banks, finance companies and stock brokerage firms, while also permitting foreign banks to open branch offices in Sweden. Page 21

WEST GERMANY'S eight stock exchanges have started opening for three hours each trading day instead of two as part of a campaign to counter competition from foreign bourses. Markets, Page 48

PETROBRAS, Brazil's state-owned oil company, was threatened with strike action by 19 unions representing 80,000 Brazilian oil workers in support of a pay claim for 64.8 per cent increases. Page 6

GROWING interest in co-operation between companies on the two sides of the East-West German divide after political upheavals are already having their repercussions in West German banks. Page 21

AKZO, Dutch chemicals company, has turned to AMP of the US, the world's leading producer of electronic connection devices, to replace its existing partner in a 50-50 joint venture that makes printed wiring boards. Page 22

VARIETY, Canadian farm equipment and industrial machinery group, better known under its franchise name as Stacey's, is likely to acquire Mr Corporate Headquarters from Toronto to the US. Page 22

SIME DARRY, the Malaysian conglomerate, is floating off a quarter of its Singapore subsidiary to raise some \$125.1m (\$89.5m). Page 25

A GROUP of US leaders signed yesterday a floating off a quarter of its Singapore subsidiary to raise some \$125.1m (\$89.5m). Page 25

TURKEY's total debt stock declined in the first nine months by about 4 per cent to total \$36.2bn, indicating it is over the mid-1980s hump of rescheduled debt payments. Page 28

MEYER International, the UK distributor of building materials and timber, is arranging \$240m in bank finance through Swiss Bank Corporation. Page 29

GREECE is offering a new one-year 12 per cent bond, index linked to the Euro to protect investors from depreciation of the drachma. Page 35

MEXICO's Government has introduced a new regulation to the law governing technology transfer to make its market more appealing to foreign investors. Page 6

TIN producing countries are looking to non-members Brazil and China to take the steps necessary to steady the sagging world market. Page 36

US life insurance companies wishing to do business in the UK without establishing an office will be able to do more easily in future under a little-used section of the 1986 Financial Services Act. Page 8

CARIBBEAN Economic Community (Caricom) trade among members increased 20 per cent in value last year. Page 9

MILITARY GIVEN SPECIAL POWERS TO QUELL FIGHTING BETWEEN AZERBAIJANIS AND ARMENIANS

Soviet emergency declared

By Quentin Peel in Moscow

PRESIDENT Mikhail Gorbachev last night declared a state of emergency in several regions of the republic of Azerbaijan, including the embattled enclave of Nagorno-Karabakh, which faced virtual civil war with the neighbouring republic of Armenia.

The announcement from the Presidium of the Supreme Soviet also said that troops of the army, navy and the KGB security police were being sent to the trans-Caucasus where it said attempts were under way to overthrow Soviet power by force.

The declaration gives the military extraordinary powers to control public order, including the imposition of curfews, and the banning of public gatherings.

It came in the face of open battles between Armenian and Azerbaijani vigilantes in the snow-covered hills bordering Nagorno-Karabakh. Soviet press reports said that unmarked helicopters and armoured vehicles captured from the Soviet military had been used by both sides.

The reports said Armenians were firing on Azerbaijani communities from helicopters and that four people had been killed in a 90-minute exchange of gunfire between two villages in Azerbaijan.

Mr Nikolai Ryzhkov, Soviet Prime Minister, said in an interview that he saw no alternative to the use of military force to prevent a civil war.

The authorities would not allow this to become a civil war between the Azerbaijanis and the Armenians, he told Norwegian radio. "The conflict must be solved with the help of military force."

Announcement of the state of emergency, in effect martial law, in the trans-Caucasus follows the weekend massacre in

Baku, the Azerbaijani capital, in which at least 34 people, mostly Armenians, were killed by Azerbaijani gangs.

Big demonstrations were reported yesterday in Yerevan, the Armenian capital, where a state of emergency has also been declared, and in many towns in Azerbaijan.

In the city of Gandzha, renamed for an Azeri national hero two weeks ago from the old name of Kirovabad, demonstrators pulled down the statue of the Communist leader Sergei Kirov and later seized stocks of weapons from an institute and the railway station.

The decision to declare the state of emergency was announced on Soviet television last night after an extraordinary meeting of the Presidium of the Supreme Soviet, chaired by Mr Gorbachev. It said the situation would apply in Nagorno-Karabakh and "several other regions" of Azerbaijan.

The Soviet Interior Ministry in Moscow, whose troops have been vainly attempting to keep the two sides apart in the region, said yesterday that "the situation in Azerbaijan remains extremely complicated, and is out of control in a number of localities."

Reports from Azerbaijan yesterday suggested that the troops were facing huge problems in restoring order, that their movements had been restricted by road blocks and by a blockade of Baku airport by nationalist supporters.

Yerevan, the Soviet government newspaper, said 660 Armenians, mostly women and children, had been evacuated by ferry from Baku to Krasnovodsk, on the opposite shore of the Caspian Sea.

Tass news agency said: Continued on Page 20



Azerbaijani militants from the Popular Front wave the flag of the once-independent republic in a rally in Lenkoran, Soviet Azerbaijan, yesterday after seizing most of the city's public buildings



Thousands storm East Berlin security HQ

By Leslie Collett in East Berlin

TENS OF THOUSANDS of demonstrators stormed the former East German security police headquarters in East Berlin yesterday, angered by disclosures of vast weapons stores held by the hated state security forces.

The demonstrators smashed windows, wrecked offices, rifled through files and tore up papers.

Meanwhile, in other cities, demonstrators staged warning strikes.

East German government and opposition parties broke off round-table talks to appeal for calm and television pro-

grammes were interrupted to broadcast the Government's appeal for calm and order.

"The democracy that is just beginning to develop is in great danger," the Government said in a television broadcast.

New Forum, the main opposition movement which joined the appeal for calm, later sealed off the enormous 3,000-room Normannenstrasse complex in East Berlin to stop demonstrators getting in.

"Everybody must get out. There has been too much chaos already. We want to ensure the disbanding of the Stasi (security police) remains peaceful," said one woman.

In Leipzig, more than 100,000 demonstrators demanded German unity and chanted slogans calling for the Communist Party to be dissolved and the Government to resign.

The crowds in East Berlin surged through the sprawling modern security building in Normannenstrasse, smashing lamps and hurling furniture out of the windows. The building was unoccupied because the security agency is being disbanded.

Nearly 100,000 East Berliners outside roared encouragement to those in the building and called for officials of Stasi to be put on trial.

The storming of Stasi headquarters came after disclosures to the round table about the activities of the security police by Mr Lothar Ahrendt, the Interior Minister.

He noted that the security agency had cost the Government 0M3.4bn (\$2bn at the official exchange rate) last year - nearly half the amount officially allotted to the armed forces. Agency troops were equipped with machine guns and armour-piercing weapons were found in Stasi depots.

Tensions between the Government and the opposition had eased earlier in the day. Mr Hans Modrow, the Communist Prime Minister, reversed his previous refusal to address the round table and offered full participation in political and economic decisions to opposition representatives.

West Germany appears to be moving towards a form of economic and monetary union with East Germany as part of Chancellor Helmut Kohl's plan to forge "confederal structures" with East Berlin. Monetary ties, Page 2; Aid for E Europe, Page 3

Federated and Allied file for Chapter 11 protection

By Bernard Simon in Toronto

FEDERATED Department Stores and Allied Stores, whose chains include some of the best-known US department stores, yesterday filed for protection from creditors under the US Bankruptcy Code after an unsuccessful battle to alleviate a crippling debt burden.

The two groups, both wholly owned subsidiaries of the Canadian real estate developer Campeau Corporation, said they were filing for Chapter 11 protection "to preserve operational strength and assets while the corporate debt is restructured."

The US Bankruptcy Court in Cincinnati opened specially on a public holiday to enable the companies to make their filing. The two groups immediately bolstered their financial position by arranging \$700m of debtor-in-possession financing for periods of between 12 and 15 months from Chemical Bank and a syndicate headed by Citibank. The companies said these facilities, which rank above other creditors' claims, plus existing balances, should provide adequate liquidity.

Federated and Allied own nine chains with 258 stores, including the 17-store Bloomingdale's chain, as well as Abraham & Straus, Jordan Marsh and Bon Marché. The Chapter 11 filings do not include Campeau's California supermarket subsidiary, Ralphs Grocery, nor most of its US real estate holdings. The two department store groups are burdened by a combined debt of \$7.5bn, more than a quarter of it in the form of high-yielding junk bonds.

The borrowings stem from Campeau's \$3.5bn purchase of Allied in December 1986 and the \$6.6bn takeover of Federated in April 1988. Junk bond holders are likely to suffer substantial losses in whatever reorganisation emerges. Some Federated bonds are already virtually worthless.

The difficulties at Allied and Federated are a particular humiliation to French-Canadian entrepreneur Mr Robert Campeau, who made his fortune in building houses and government office buildings in Ontario, but had no experience in retailing before he bought Allied and Federated.

Mr Campeau's stake in his company has been whittled away as the two US group's problems have mounted. His Continued on Page 20

Lex, Page 20

Pakistan launches investigation into arms deals involving ISCT

By Christina Lamb, Richard Donkin and Charles Leadbeater in London

THE Pakistani Government has launched a wide-ranging investigation into arms contracts involving ISCT Technologies, the US company at the centre of the alleged \$215m (\$365m) fraud which has disabled Ferranti International, its British parent.

A bogus ISCT contract with Pakistan, purportedly signed in November 1986, to provide missile technology and test facilities, is at the centre of the later stages of the fraud which is alleged to have begun in December 1983.

An exhaustive trawl of Ministry of Defence records by a Pakistani government inspection committee, headed by General Nasirullah Babar, Prime Minister Benazir Bhutto's closest adviser, has discovered that an army department signed two contracts with ISCT in 1987: one for \$24m for cluster bombs and another was for \$18m.

According to Mr Tariq Rahim, Minister for Parliamentary Affairs, the investigation has uncovered suspicious contracts matching the dates of

the bogus ISCT contracts. Mr Rahim said last night that the government is investigating whether any pay-offs were made to senior Pakistani military personnel.

"We know that money changed hands but so far there has been no sign of anything on the ground to show for it."

The collapse last summer of the money chain which supported the bogus contract alerted Ferranti to the fraud at ISCT, a subsidiary of International Signal and Control, acquired by Ferranti in 1987.

Ferranti is suing Mr James Guerin, ISCT's founder and three other former ISCT employees for \$198.5m.

Lieutenant General Talat Mahmud, a senior official responsible for Pakistan's Ministry of Defence's procurement, visited ISCT's factory in Lancaster, Pennsylvania that year.

ISCT had a number of genuine long-standing deals to provide Pakistan with components for cluster bombs, which were assembled at an ordnance factory in Wah, close to Rawalpindi.

The bogus contract, code-named Khyber Pass, was disguised within real ISCT contracts in Pakistan, which Ferranti still services from Lancaster.

Ferranti officials, it also emerged yesterday, made at least two visits to Pakistan last year in an effort to verify the Khyber Pass contract.

Ferranti officials met a senior military official who assured the company the contract was real. Ferranti made clear that Lt Gen Mahmud was not involved in the bogus contracts.

The first visit last spring was arranged after management problems with the contract emerged, including late payments and non-delivery of goods. The problems were temporarily put right. Mr Guerin left Ferranti last May. In August and September expected cash payments on the contracts dried up. This led to a second visit in October.

It seems increasingly likely that the death in August 1988 of General Zia ul-Haq, then Continued on Page 20

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Tigers impose jungle law ahead of Indian pull-out

As the last of 80,000 Indian troops pull out of war-torn Sri Lanka, Tamil guerrillas have mounted a ruthless campaign to secure power, crushing President Premadasa's vision of peace and reconstruction. Page 4

MARKETS

STERLING	DOLLAR	STOCK INDICES
New York close: \$1.663 (1.6905)	New York close: DM1.696 (1.657)	FT-SE 100: 2,362.2 (-13.9)
London: \$1.663 (1.6705)	FFs.7355 (5.7145)	FT Ordinary: 1,899.3 (-12.2)
DM2.02 (2.005)	SFR1.5110 (1.492)	FT-A All-Share: 1,184.17 (-0.67%)
FFs.675 (2.945)	Y145.435 (145.675)	New York close: DJ Ind. Av. 2,669.37 (-19.84)
SFR2.515 (2.465)	London: DM1.696 (1.6795)	S&P Comp 337.95 (-2.07)
Y242 (242.75)	FFs.7575 (5.715)	Tokyo: market closed
£ Index 88.5 (88.3)	SFR1.512 (1.494)	LONDON MONEY
GOLD	Y145.5 (145.3)	3-month interbank: closing 15 1/4% (15 1/4%)
New York: Comex Feb \$415.1 (414.7)	\$ Index 67.1 (66.8)	Little long gift future: Mar 89 3/4 (90 1/2)
London: \$412.5 (417.75)	Tokyo market closed	
N S&A OIL (Argus)		
Gulf 15-day Feb \$19.85 (-0.55)		
Chief price changes yesterday: Page 21		

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EUROPEAN NEWS

Bulgaria votes to end Communist Party dominance

By Our Foreign Staff

BULGARIA'S communists have joined their comrades elsewhere in eastern Europe in voting to end their party's leading role, and have proposed talks with all parties on the future of democracy in their country.

The move is significant because of Bulgaria's close shadowing of Soviet policy in all things. It removes the last "reform communist" state from the ranks of the political monopolists, leaving the Soviet party clinging to its leading role in company with the Albanians, Chinese and Cubans.

The deletion of the clauses legitimising the monopoly was passed unanimously by the Bulgarian parliament in Sofia yesterday. The assembly also adopted a proposal made by Mr Andrei Lukinov, the Communist Party's number two, to set up a group composed of communist and opposition figures to propose further constitutional changes.

These are likely to include the first paragraph of the constitution, which says that "the People's Republic of Bulgaria is a socialist state of the working class people from town and country, headed by the working class." This could be open to interpretation as retaining the predominance of the party. In the debate, Mr Alexander Dimitrov, a parliamentary dep-

uty, said "there is no such thing as bourgeois democracy or parliamentary democracy, either there is democracy or there isn't."

The vote and debate follows a demonstration of some 50,000 people in Sofia on Sunday, calling for a "Government of national accord" and for the resignation of Mr Georgi Atanasov, the Prime Minister, who is seen as compromised by his association with the former party leader, Mr Todor Zhivkov, who was deposed on November 10 last year.

Mr Atanasov's is seen as vulnerable in the near future, perhaps at the party congress scheduled for January 30.

However, the demonstration outside parliament yesterday was small, despite a call for daily rallies made on Sunday by Mr Lubomir Sobaliev, an opposition leader.

Parliament is expected also to debate an agreement reached between government, opposition, Bulgarian nationalists and Moslem leaders aimed at defusing ethnic tensions between Bulgarians and the country's 1.5m strong ethnic Turkish community.

The post Zhivkov regime, headed by Mr Peter Mladenov, has restored basic civil rights to the Turks, progressively taken away by the former authorities.



Bulgarian head of state Petar Mladenov (left) and Prime Minister Georgi Atanasov.

No trace of Ceausescu millions

By William Duffell in Geneva

TWO OFFICIALS from the Romanian Finance Ministry, yesterday drew a blank in their bid to track the secret hoard believed to have been hidden away in Swiss banks by Nicolae Ceausescu, the executed dictator, and his family.

The officials visited the Federal Office for Police Matters in Bern yesterday but won no new information on where the Ceausescu funds might be in Switzerland, according to the Swiss Justice Department.

Talks focused on what steps the new regime in Bucharest needed to take to secure legal assistance from the Swiss government.

Statements by Swiss bankers

and banking authorities have cast increasing doubt on whether the late President and his family had salted away anything like the \$400m cited last month by Romanian exiles, let alone the \$1.1bn quoted by Mr Silvin Brucan, a leading member of the governing Romanian Committee for National Security.

On December 22 the Federal Police Office, acting at the request of a Swiss member of parliament and lawyer acting on behalf of Romanian exiles, ordered two big Swiss banks to freeze any Ceausescu accounts on December 22.

Credit Suisse announced that it held no Ceausescu accounts while a statement by Union Bank of Switzerland was also interpreted as implying that it had no such deposits.

Mr Hermann Bodenmann, President of the Federal Banking Commission, said there was "not the slightest indication" of \$400m being hidden in Switzerland; he did not believe that Ceausescu or his family had opened accounts "in normal banking traffic in a recognisable way."

Er-King Michael of Romania said in May last year that he believed that Ceausescu and his family might hold between \$400m and \$500m in foreign accounts.

Bonn sees monetary ties as key issue with East Berlin

By David Marsh in Bonn

WEST GERMANY appears to be moving towards proposing a form of economic and monetary union with East Germany as part of Chancellor Helmut Kohl's plan to forge "confederal structures" with East Berlin.

Both government officials and industry executives say that improving the status of East Germany's unconvertible East Mark, and securing a fixed exchange rate against the D-Mark, is one of the key conditions for widening economic co-operation.

However, Bonn is clearly a long way from working out details of how monetary union could be put into practice. This is partly because of the severe structural problems facing the East German economy. It also reflects the complications this would inevitably pose for the moves under way towards creating Economic Community monetary union.

West Germany is taking a cautious line on whether the democratic government to take office in East Germany after the May 6 elections there could make a formal bid for EC membership.

Mr Hans-Dietrich Genscher, the Foreign Minister, has revealed that Mr Jacques Delors, the European Commission president, has stated that East Germany is not affected by an EC embargo on accession of new members before 1993.

However, Bonn accepts that East Germany cannot be a member of the EC as long as it belongs to the Warsaw Pact. In view of Bonn's reluctance to countenance any changes in the present military alliance structure, Mr Genscher said at the weekend that East Germany's first step towards membership would probably be through an "association" agreement.

Mr Hans Klein, the Bonn Information Minister, yesterday said it was "premature" to indicate the content of the formal co-operation treaty Bonn and East Berlin hope to agree this spring.

Ms Christa Luft, the East German Economics Minister, who hosted a gathering of top East and West German industrialists in East Berlin at the weekend, arrives in Bonn today for two days of talks with the government and company representatives.

Her meetings are certain to touch on the question of East Mark convertibility as well as on the conditions for West German investment in East Germany.

Mr Klein said the weekend session in East Berlin, where Ms Luft's plans for a market economy made a good impression on her West German guests, provided a "positive signal" which would boost confidence in East Germany.

The exodus of citizens from East Germany meanwhile shows no signs of ending, with 25,540 East Germans concluding agreements to settle in West Germany so far this year, according to figures announced in Bonn yesterday.

Gysi prepared for defeat in E German polls

Leslie Collitt in East Berlin interviews the new Communist Party leader

MR GREGOR Gysi, the East German Communist Party leader, yesterday dismissed claims that the party would romp to victory in the country's first free elections and warned against an atmosphere of "hysteria" being fanned over German reunification.

The party leader also said in an interview that he would be happy to lead the party in opposition. "If [the party] does not have to be in the Government, I am perfectly willing to prepare to go into opposition," he said, and was prepared to lead the party in opposition if it wanted him to.

"Perhaps, too few people [in the party] are preparing to go into opposition," he added, implicitly rejecting claims by East German officials that his Socialist Unity Party (SED) had gained strongly in the latest opinion polls.

West German politicians recently warned of the danger that the SED would romp over the weak and divided opposition. "I don't believe in them [the polls]," Mr Gysi said flatly.

The 41-year-old divorced East Berlin lawyer, chosen to lead the crisis-ravaged SED on December 9, offered two reasons for his guarded view of the party's prospects.

Membership in the SED had plummeted to about 1.4m members from 1.8m at the end of last November and 2.3m early last year.

Even more important, an atmosphere of "hysteria" was being fanned by "irresponsible people" in the opposition and the West over German unification, Mr Gysi said. An illusion was being created that reunification could take place in a few months and that it would solve all of East Germany's social problems.

"We are in favour of the unity of Germany but the independence and sovereignty of the two German states has to be preserved," he said. German unity could only come about within the framework of European union. The SED wanted to create the conditions so that East Germans could become "more European" than before.

The East German Party leader spoke from his room in the vast former Central Committee building which now housed the new Executive of the SED-PDS (Party of Democratic Socialism).

He rejected charges that the SED's strong campaign against right-wing radicalism was an attempt to gain electoral support. East Germans were less susceptible than West German Republicans, but this could change if "German hysteria" was permitted.

"The trick of these people is that they offer simple solutions which sound good but do not work," Mr Gysi said. But he admitted that if the SED had given the impression that the party instigated the "hysteria" for its own ends then "we did something wrong".

As a lawyer, Mr Gysi defended prominent dissidents and numbered the leading opposition movement, New Forum, among his clients. Although he notes that he is not religious, his paternal grandmother was Jewish as was his mother's grandfather. But he said he felt a strong "emotional affinity" with all minorities and the persecuted. "My ancestors do play a role here," he acknowledged.

His father, Mr Klaus Gysi, a former Minister of Culture and State Secretary for Religious Affairs, joined the Communist Party before Hitler's takeover in 1933 and returned to Nazi Germany in 1942 after internment in France to work in the resistance.

He is certain that few of the delegates who voted for him last November were even aware he was of Jewish origin. "But I suppose the nature of my personality played a role and it is influenced by many factors, including my family background."

He lives with his youngest son, a car mechanic, in the same three-room flat in East Berlin's Lichtenberg District which they occupied before he was summoned to try to save the party from collapse.

G7 ministers to consider increase in IMF funding

By Peter Norman, Economics Correspondent

SENIOR finance ministry officials from the Group of Seven countries will meet in Paris tomorrow in a further attempt to solve the difficult question of increasing the resources of the International Monetary Fund.

The Fund's main members have come closer to agreeing an increase in the IMF's quotas or membership subscriptions from their current level of \$28bn, since Britain's recent offer to drop in the IMF rankings from two to four.

But a number of difficult issues remain, including the size of the final quota increase,

access of Fund members to the increased quotas and the problem of how to deal with arrears to the Fund.

It is expected that tomorrow's meeting of the so-called G-7 deputies from the US, Japan, West Germany, France, Britain, Italy and Canada will determine whether the IMF's policy making Interim Committee will hold a special meeting in Washington shortly.

Until recently, it appeared likely that a session of the Interim Committee would be called for January 25 and 26 but monetary officials now expect that a meeting, if called, will be held in February.

Italy's neo-fascists target disillusioned Communists

By John Wyles in Rome

AS ONE half of Europe moves with revolutionary determination towards an embrace with capitalism and the market, the neo-fascist Movimento Sociale Italiano has reinforced its reputation as Italy's slightly dotty party by lurching erratically in the opposite direction.

In the early hours of yesterday morning the heirs of Benito Mussolini crowned their

four-day congress at Rimini by ejecting their youthful 36-year-old secretary of the past two years in favour of Mr Pino Rauti, who is just old enough to have paraded in military uniform in front of Il Duce.

The occasion was accompanied by some of the traditional behaviour which makes the MSI more fun to watch from a distance. Pugilism matters

more than polemics for some of its members, and since the congress was bitterly divided from its first moment between Rauti supporters and those of the young Mr Giancarlo Fini, fist-cuffs and brawling were a not infrequent muscular counterpoint, and counterpart, to the public debate.

No MSI leader has ever succeeded in imposing the same

unity on the party as once did Il Duce, and the Rimini meeting was as neatly divided between Rauti and Fini supporters as a Milan soccer derby. Having proclaimed the virtues of an "opening to the left" and, more crucially, fixed some of the key faction leaders beforehand, Mr Rauti triumphed by 744 votes to 697. Mr Rauti's strategy is to go

fishing in the waters filled by Communist voters. He said in a recent interview that he dreamed of "an organic economy where it is not capital which determines the economic plan".

It seems odd that with the rest of Europe and Italy's own Communists moving away from centralism, Italian fascists should be embracing it.

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EUROPEAN NEWS

Carlsson hopes for economic accord with EC

By Robert Taylor in Brussels

SWEDEN'S Prime Minister Mr Ingvar Carlsson said yesterday he hoped that the European Free Trade Association (Efta) and the European Community (EC) could negotiate a draft agreement on the creation of the European Economic Space between the two blocks by the end of June.

As president of Efta for the next six months Mr Carlsson is anxious to make rapid progress in negotiations to avoid a slowdown in momentum.

After discussions with EC president Mr Jacques Delors, Mr Carlsson told a press conference his ambition was "to agree with the EC in broad terms on the draft outline" of an agreement by the middle of the year.

Ideally, he would like this would be completed in time for the thirtieth anniversary conference of Efta to be held in Gothenburg in June with a final agreement ready for ratification by the end of 1990.

The Swedish Prime Minister admitted the timetable was "optimistic" but added that both sides had "to be ambitious" about this.

It seems unlikely, however, the EC shares the same degree of urgency as Mr Carlsson on producing a draft agreement on a European Economic Space by the middle of this year.

EC negotiators may not receive a mandate for formal negotiations to begin with Efta until May.

Mr Carlsson conceded that if this happens, it would be difficult to achieve a deal by June. But he added: "We want to start the final stage of the dis-

cussions with the EC as soon as possible."

The Swedish Prime Minister said he hoped there could be successful joint negotiations to achieve agreement on the key substantive issues by the end of Sweden's period in the Efta presidency on 1 July.

The proposed agreement would, he said, itemise the rules and regulations that would cover the proposed European Economic Space between the EC and Efta.

It would also spell out what the individual exceptions would be to the general framework covering the EES and the nature of the transitional arrangements. Mr Carlsson added the aim was also to agree on the form of judicial monitoring and dispute mechanism such as a court established for the EES.

He conceded the "most difficult" area for agreement is going to be the shape of the proposed "decision-making and decision-making process" covering the EES.

Mr Carlsson emphasised it was vital to "keep the maximum speed up" in the coming negotiations. In his talks with Mr Delors yesterday, Mr Carlsson argued "it would be better" for future relations with eastern Europe to reach a final EC-Efta settlement as soon as possible.

The sense of urgency from the Swedish government in its Efta presidential period reflects an underlying anxiety that the momentum in the Efta-EC negotiations may ebb away after 1 July when Switzerland takes on the Efta presidency.

TOP BRASS TALK IN VIENNA TODAY

East meets West for military seminar

By David White, Defence Correspondent

THE FIGHTING man's answer to an ecumenical synod begins in Vienna today as military chiefs from 35 countries of Europe and North America begin a three-week seminar on military doctrines.

The unprecedented meeting, which includes all the members of Nato and the Warsaw Pact, forms part of efforts to bolster understanding among participants in the Conference on Security and Co-operation in Europe (CSCE) process.

One observer described it as "the biggest collection of brass since 1815".

The seminar will bring the first encounter between General Colin Powell, chairman of the US Joint Chiefs of Staff, and General Mikhail Moiseyev, chief of the Soviet General Staff.

Nato representatives will be eager to glean further details of how the Soviet Union envisages implementing its new "defensive" posture.

This policy affects both the size of forces - "defence sufficiency" - and a concept of operations - "defensive strategy". Western military analysts have been looking for clearer signals about the way the policies will be interpreted.

The US Defence Department's annual Soviet Military Power review, published last September, said there was "a wide range of uncertainty as to the future composition of Soviet military forces".

General Sir Richard Vincent, Vice Chief of Britain's Defence Staff, who will be presenting the UK position, warned in a recent paper that it would be "unwise to assume that the new Soviet thinking on defensive defence could not, in different circumstances, be turned into a potent offensive capability".

Soviet military leaders have emphasised that the strategy would not be purely passive but would include counter-attack operations.

At the same time, Nato chiefs are expected to be challenged on their "Follow-on Forces Attack" concept for deep strikes against an enemy's second-echelon forces.

Although the seminar is aimed at dealing with conventional force capacities, it coincides with a series of studies under way in Nato on the role of nuclear weapons after a conventional arms reduction treaty is signed with the Warsaw Pact countries in Vienna.

Madrid slows inflation and consumer boom

MEASURES introduced in the middle of last year by the Spanish Government to squeeze credit appear to be dampening the country's consumer boom, inflation and monetary supply statistics indicated yesterday, reports Tom Burns from Madrid.

The economy ministry said annual inflation at the end of last year stood at 6.9 per cent after a 0.4 per cent rise in December. The figure compared with an annual rate in July of 7.4 per cent, which prompted the Government to impose private credit ceilings on banks.

The ministry said the figures showed the price consumer index was "slowing". Underlying inflation stood at 7.1 per cent at the end of 1989 compared with 7.3 per cent at the end of the first quarter.

Commission launches new skills programme

By Charles Batchelor

THE European Commission yesterday launched a pilot programme to help small and medium-sized companies gain access to research and development skills.

The Co-operative Research Action for Technology (CRAFT) programme will encourage smaller businesses jointly to commission research with outside bodies such as research associations, universities or large companies.

This represents a departure from existing European collaborative programmes such as Brice (industrial technologies) and ESPRIT (information technology) which help companies both large and small to get together to carry out their own research.

Smaller firms are often at a disadvantage in such collaborative programmes which tend to be more accessible to larger companies with sophisticated R and D departments.

The smaller firms are expected to manage the research project and provide resources to the researchers in the form of equipment and materials.

The Commission has provided Ecu1m (\$1.2m) to fund three pilot projects but if they succeed it may finance a fully fledged project in which funding could rise to Ecu100m. Management, Page 10

Flying Dutchman rounds up aid for East Europe

David Buchan follows Frans Andriessen on his trip to the Balkans

THERE was an awkward moment in the weekend swing around Eastern Europe by Mr Frans Andriessen, the European Commissioner responsible for external affairs.

As his small hired aircraft was still chugging across Romania, the Flying Dutchman realised that he should have been in Sofia and half-an-hour into a talk with the Bulgarian foreign minister. The hour's time difference between Prague and Sofia had slipped the minds of the overstretched Andriessen entourage.

There is a sea-of-the-pants quality to the European Commission's efforts to pull off the massive job of co-ordinating Community - and indeed all Western - aid to the countries of Eastern Europe, struggling to emerge from the chrysalis of revolution into multi-party democracies.

Brussels has none of the resources of a nation state - no aircraft, and few diplomats on East European soil. Yet, the hard decisions about the extent to which the West should tie economic aid to political conditions will, initially at least, fall to the European Commission. It is not only the Community's trade and aid negotiator, but also the appointed co-ordinator of aid provided by a dozen other countries including the US and

Japan, and a likely key player in the planned European Development Bank.

But Eastern Europe's governments, everywhere bar Poland, are provisional, and some of them very provisional indeed, as demonstrations on the streets of Sofia and Bucharest made clear to the visitors from Brussels this weekend.

Everywhere Mr Andriessen has been recently - East Berlin last month and Prague, Sofia and Bucharest in the past few days - ministers, particularly of the communist variety, have been saying, or hinting, that forthcoming elections will probably oust them from office. In fact, the Commission is not demanding that duly-elected governments first take office before it gives certain trade concessions and, above all, food aid.

Thus, it is ready to start immediate talks to revive, conclude or widen trade accords with, respectively, Romania, Bulgaria and Czechoslovakia. When Romanian ministers slipped in a big food shopping list - including 250,000 tonnes of various kinds of meat, 200m eggs, 15,000 tonnes of butter, 300,000 tonnes of cereal, and 18,000 tonnes of coffee - the only condition Mr Andriessen made was that Bucharest stop food exports while any EC aid effort lasts.

Financial aid is a more awk-

ward matter because it was the more unstable pair of Balkan countries, Romania and Bulgaria, which asked for it, rather than more settled Czechoslovakia. Mr Andriessen sought to finesse the issue in Bucharest, where Mr Sergiu Celak, the Foreign Minister, said with understatement that Romania was "none the better" for having its foreign debt largely repaid by the Ceausescu regime, and was in the market for financial assistance.

The EC commissioner said that, if a free poll - mooted for April - was really held then, as a practical matter any "substantial package" of financial aid (probably from the Group of 24 Western donors) would come after an elected government took office in Bucharest.

Elections are almost certainly a precondition for any of the "second generation" treaties of association with the EC, which Mr Andriessen felt noticeably more confident discussing in Prague than in the Balkan capitals.

Elections - sooner or later? This question dominated the Commissioner's discussions with the various political forces in Sofia and Bucharest. EC officials would clearly have given an unqualified welcome to official pledges of elections in late spring or early summer,

had not leaders of the new non-communist parties, almost to a man (except for one Bulgarian communist reformer present at Mr Andriessen's late Saturday night talks with the opposition) complained that they were still denied money and access to the media.

Thus, they pleaded for elections to be delayed. EC officials said that, just as in East Berlin, they found in Sofia and Bucharest a frustrating unwillingness, particularly among young non-Communists or anti-Communists, to organise themselves into anything remotely resembling a structured political party.

Just as Eastern Europe is asking to be taken on trust politically, so Brussels looks about to ask EC member states to take it on trust financially, as it gears up to respond to the needs of the East. Only Ecu300m (£220m) is already written into the 1990 EC budget for help to Poland and Hungary; but Bulgaria and Romania have now asked for the same treatment.

As it happens, lower agricultural spending in the past two years has created some financial "headroom" beneath the limits agreed in 1988. Thus, while leaders of the Twelve set a revenue limit for 1990 of 1.18 per cent of the Community's collective gross national product - and a spending limit of



Frans Andriessen: an hour behind time in Bulgaria

1.15 per cent - actual spending for this year will amount to only 1.02 per cent in commitments, and a fraction below 1 per cent in terms of payments.

Mr Andriessen says he is considering asking the Twelve, perhaps as early as the special meeting of their foreign ministers in Dublin this Saturday, for "political agreement to use this margin of manoeuvre on a

multi-year basis".

The Commission needs this, because existing EC rules prevent it simply earmarking unspent farm funds for other purposes. The question is whether EC states, given their benevolent eye on the East, will give the Commission the unusual financial flexibility it says it needs to carry out the task they have given it.

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OVERSEAS NEWS

HK brain drain threatens property wealth

By Paul Cheeseright, Property Correspondent

HONG KONG'S property and construction industry, the most important single contributor to the colony's economy, faces a catastrophic decline if chartered surveyors cling to their present emigration plans. A study* from the department of surveying at the University of Hong Kong has found that 85 per cent of local surveyors intend to emigrate before China resumes control of Hong Kong in 1997. More than 50 per cent already have passports, or are submitting applications to obtain them.

Chartered surveyors provide the technical skills which underpin both property development and property management. The desire of Hong Kong surveyors to deploy those skills elsewhere has jumped since the Tiananmen Square crisis last June: then, 48 per cent of surveyors said they planned to emigrate.

There is already a shortage of surveyors in Hong Kong, and a mass exodus would cripple development plans, not least those for a new airport, and lead to a deterioration of buildings in both the public and private sectors.

Property and construction have contributed an average 24 per cent of Hong Kong's gross domestic product since 1980, according to the study.

By dissecting the official statistics and then pulling them together in a rearranged form, the study found that the economic contribution of property and construction "is about equal to the whole of the manufacturing sector and is also about the same as the important conglomerate whole-sale, retail import-export trades, restaurants and hotels sector".

A sharp downturn in the property and construction sector, whether caused by a shortage of professionals or by a departure of confidence, would have severe effects throughout the economy.

Property accounts for 60 per cent of all Hong Kong capital investment, it provides jobs for one in 12 people, and it accounts for 40 per cent of both government revenue and expenditure, the study noted.

At the same time companies whose interests are confined solely to property and construction account for 30 per cent of the Hong Kong stock market capitalisation. The request follows the Government's announcement last week of a 10 per cent devaluation of the kina, an 8 per cent cut in total government spending in 1990, a more restrictive credit policy and curbs on wage and salary increases.

Israeli consumer prices rose by 20.7% in 1989

By Hugh Carnegie in Jerusalem

CONSUMER prices rose by 20.7 per cent in Israel last year, the highest annual rate since 1985 when stringent austerity measures were taken to tackle inflation which had soared into three figures.

The Government's Bureau of Statistics said the prices index advanced by 1.1 per cent in December, leaving the year's total well above the 1988 rate of 15.4 per cent. Wholesale price inflation was not far behind at 19.5 per cent. The figures were embarrassingly

beyond optimistic projections of single-digit inflation made early in the year by Mr Shimon Peres, the Finance Minister.

The prices increase occurred despite a year of stagnant growth, marked by a drop in private consumption. The Government said a 13 per cent devaluation of the shekel at the beginning of the year - followed by a further devaluation in the spring - was largely to blame for the surge. But a 35 per cent increase in housing prices and the cutting of sub-

dies on a number of basic goods and services associated with the Government's efforts to liberalise the economy also fuelled the index.

Most projections for 1990 envisage little improvement. The latest forecast by Bank Leumi expects inflation this year of 18 per cent. More subsidy cuts and a planned rise in VAT rates from 15 to 18 per cent will be among factors pushing prices up.

Another likely push will come from the wave of immi-

gration of Soviet Jews expected to number as many as 100,000 this year. Bank Leumi says this will have a big impact on economic activity, spurring growth, particularly in the construction sector. But it added: "Housing prices will continue to rise. Government expenses will be higher while the standard of living will probably drop. Under these conditions, inflation is likely to rise."

Mr Yitzhak Shamir, the Prime Minister, has said the big influx of immigrants from

the Soviet Union reinforces the need for Israel to hold onto the occupied West Bank and Gaza Strip. In clear defiance of US appeals to Israel to abandon dreams of a Greater Israel, Mr Shamir told Likud party members that the Land of Israel - the biblical term including the occupied territories - was needed to absorb immigration.

Arabs were in a mood of defeat because they "cannot stop the great, authentic and natural return of the Jewish people to its homeland".

Papua New Guinea calls for financial assistance

By Chris Sherwell in Sydney

PAPUA NEW GUINEA is to seek about \$130m (£79m) in assistance from the International Monetary Fund and the World Bank to help the economy cope with the closure of the rebel-hit Bougainville copper and gold mine.

Visiting missions from the two agencies will be asked next month to approve the assistance, which would comprise an \$80m package from the IMF, including a \$25m standby facility, and a \$50m structural adjustment loan from the World Bank.

The request follows the Government's announcement last week of a 10 per cent devaluation of the kina, an 8 per cent cut in total government spending in 1990, a more restrictive credit policy and curbs on wage and salary increases.

The measures become necessary after Bougainville Copper, a subsidiary of CRA, the Australian resources giant, decided last month to put the Bougainville island mine onto a care and maintenance basis with the loss of 2,000 jobs.

The mine was the country's second largest source of foreign exchange after external aid, and its royalties and taxes delivered some 17 per cent of the Government's 1989 internally generated revenues.

Its closure was agreed with the Government, which is a 20 per cent shareholder, and came as a direct result of sabotage and arson attacks by secessionist rebels over the past 15 months. The Government has since renewed the state of emergency and stepped up its military offensive on the rebels.

In announcing the adjustment package to parliament, Mr Paul Pora, Minister for Finance and Planning, pointed out that the mine's closure coincided with a period of low prices for the country's key agricultural commodities, coffee, copra and cocoa.

Gross domestic product, he said, had declined by 3 per cent in real terms in 1989, and was expected to fall by a further 4 per cent in 1990.

"With a 2 per cent annual growth in population," he added, "the decline in GDP over two years represents almost a 12 per cent fall in per capita GDP."

For the Government, he said, the crucial constraint was the level of foreign exchange reserves. The adjustment package, plus the proposed IMF assistance of \$80m, would keep the level above the Kina 100m (\$185) target needed to maintain confidence. Otherwise they were projected to drop from Kina 340m to Kina 115m by the end of 1990.

The Government is confident the package will meet the tests of conditionality set by the IMF for its standby facilities and by the World Bank for a structural adjustment loan.



Mr Walter Sisulu and other recently freed African National Congress leaders arrived in Lusaka yesterday for a tumultuous welcome from hundreds of exiled supporters, Reuters reports from Lusaka.

Mr Sisulu, pictured above with his wife Albertina before leaving Johannesburg, and seven other ANC veterans embraced Mr Alfred Nzo, ANC Secretary-General, and other Lusaka-based leaders after a

Zambian Airways special flight. Mr Sisulu, 77, and his colleagues received a jubilant send-off at Johannesburg's Jan Smuts airport from a cheering and chanting crowd of supporters. "The whole world is waiting with bated breath for our discussions...about ending apartheid," he told reporters.

ANC officials said the agenda for the week-long meeting would include the

release of veteran political prisoners. Mr Nelson Mandela, expected within weeks, the future leadership of the movement and the programme of apartheid reform, launched by President F.W. de Klerk.

After the Zambian talks, Mr Sisulu leaves for a two-week tour of European capitals, and he may also visit Mr Oliver Tambo, the ANC president, who is recovering from a stroke in a Swedish clinic.

Amnesty's boat people allegations rejected

By John Elliott in Hong Kong

THE Hong Kong Government last night rejected allegations by the Amnesty International human rights group that the colony's security forces had used brutal treatment against a group of Vietnamese boat people before 51 were forcibly repatriated to Hanoi last month.

According to Amnesty, a highly trained squad of about 100 security forces entered Hong Kong's Chi Ma Wan camp early in the morning of October 31 evening "full riot gear including shields and helmets and carrying tear gas grenades" to transfer 40 to 50 boat people to the Phoenix House detention centre.

The boat people were being separated from other Vietnamese before receiving counselling about their later mandatory repatriation.

Amnesty investigators were told that, during the transfer from Chi Ma Wan, their "throats were grabbed in a

stranglehold" and their "noses and mouths were squeezed shut".

The report also spells out in detail the criticisms of the Hong Kong Government's screening process, which has so far found that only about 10 per cent of the colony's 56,000 boat people are genuine refugees.

Mr Geoffrey Barnes, secretary for security, said the criticisms were "unfounded". There was "no question of any undue force having been used" in the move to Phoenix House. The United Nations High Commissioner for Refugees' staff had "unlimited access" to the screening procedures.

Publication of the Amnesty report coincides with the visit to the colony by Mr Douglas Hurd, British Foreign Secretary, who is believed to have personal reservations about the forced repatriation policy but is determined that it must go ahead.

China beefs up management of investment agency

By Colina MacDougall

PEKING has strengthened the top management of the China International Trust and Investment Corporation (CITIC), its biggest state-owned investment agency, moving up two senior officials and adding two more from other key organisations.

This follows a period during which CITIC has been under a cloud, ostensibly for non-payment of tax but as much because of its free-wheeling style, recently under the spotlight from Peking's hard-liners.

These changes come as bankers in Peking say China's central bank, the People's Bank of China, is considering another currency devaluation of about 10 per cent to boost exports and two foreign investment funds recently devalued the renminbi to 4.72 to the US dollar from 3.72 on December 16,

but economists in Peking now say unofficially this was insufficient.

At CITIC, a huge company whose business is mainly raising funds and investing in China and around the world, Xu Zhaolong, formerly president, becomes vice-chairman, second only to Rong Yiren, the founder and a former Shanghai capitalist. Wei Mingyi, 68, takes Xu's post as president and also becomes a vice-chairman (he was earlier a director). Wei is a former Vice-Minister of Electronics.

Wang Jun, son of Wang Zhen, conservative crony of Deng Xiaoping, retains his post as senior vice-president and director. Wang Jun's appointment was listed by Peking's students last May as an example of nepotism.

Mandela said to favour market economy

By Patti Waldmeir in Johannesburg

MR NELSON Mandela, the jailed leader of the African National Congress (ANC), has spoken in favour of retaining South Africa's free-market economy, despite the ANC's preference for heavy state intervention.

Johannesburg newspapers yesterday quoted Mr Richard Maponya, a prominent black businessman and friend of Mr Mandela, as saying the ANC

leader had told him he inclined towards free enterprise, rather than nationalisation or state control of industries.

Mr Maponya visited the ANC leader recently at his prison bungalow near Paarl. As Mr Mandela's release from prison approaches - it is now believed to be imminent - his views on South Africa's political and economic future have attracted increased interest. In

the past, Mr Mandela has supported the ANC's so-called Freedom Charter, which calls for the nationalisation of mines, banks, and other key sectors of the economy. However, Mr Maponya says that the ANC leader now believes only a free-market economy can provide employment for a rapidly growing population.

Mr Mandela's views on free enterprise could well conflict with those of his colleagues in the ANC, which includes a number of members of the South African Communist Party.

South African prisoners sentenced to death for politically related crimes have begun a hunger strike to protest against new rules restricting family visits, anti-apartheid activists said yesterday. AP reports from Johannesburg.

ECHO FROM EASTERN EUROPE WORRIES OFFICIALS

Kuwaitis step up demand for democracy

By Victor Mallet

EASTERN Europe's agitation for democracy has found an echo in the Gulf state of Kuwait, where police were setting up barbed wire barricades last night to prevent a public meeting calling for the restoration of parliament.

Such Monday night pro-democracy gatherings have become regular events in recent weeks, and last week police used stun grenades to break up crowds of Kuwaitis trying to reach the home of Mr Ahmed Shaheen, a former MP.

Arab rulers, whether traditional monarchs like the Emir of Kuwait or socialist-style autocrats, have been looking at events in Europe with growing concern.

Except in Iraq, real poverty

is not much of an issue for the Arab Gulf states. Thanks to oil revenues and population of only 2m, Kuwait's per capita income is exceptionally high, but Kuwaiti and Gulf intellectuals are impatient about crude censorship of the media and about corruption in their otherwise sophisticated societies.

Sheikh Jaber al-Ahmad al-Sabah, the Emir, suspended the National Assembly at the height of the Gulf war between Iran and Iraq in 1986, and he has rejected petitions seeking to have it reinstated.

Some Kuwaitis say the parliament simply exacerbated political and religious divisions when it was in session; members of the ruling family have

said that the home-grown democratic system - whereby people hold open house on certain days of the week and listen to grievances from all corners - is a sufficient substitute for parliamentary democracy.

Other Kuwaitis are frustrated by the lack of government accountability. Kuwaiti opposition activists have used cleverly planned protests to demand that they cannot replace national democratic institutions.

In September Kuwaiti Shia Muslims, who make up around a third of the population, were incensed by Saudi Arabia's execution of 16 Kuwaiti Shia groups that he can muster - perhaps 1,000-2,000.

He believes that the likely confrontation between the Tigers and the Sri Lankan Government as each tries to dominate the other, and the problems the Tigers will have in running the administration will work to his advantage. Without saying as much, he clearly counts on continuing military help from an India reluctant to see either the Tigers or the Sri Lankan army establish a dominant hold.

by what they saw as their own government's failure to stand up for the rights of its citizens.

The Government's response to the growing and so far peaceful protest movement has been to reject the idea of restoring parliament, while holding out the possibility of some kind of political liberalisation accompanied by a relaxation of press censorship.

Yesterday Kuwait's official radio called for co-operation between the government and its opponents to defuse the unrest. "The democracy now required in Kuwait is that by which all parties work and co-operate to prevent possible crises, and which unites words and opinions and strengthens national unity," it said.

Tigers impose law of the jungle ahead of Indian pull-out

David Housego reports on how the main Tamil guerrilla group has mounted a ruthless campaign to secure power

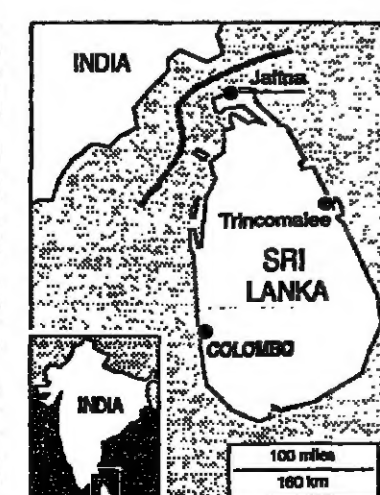
AS THE last Indian troops prepare to pull out of Sri Lanka over the coming two months, Tamil Tiger guerrillas are set to take control of the rest of the north and east of the country.

The Liberation Tigers of Tamil Eelam (LTTE), as they are called, already control all six districts from which the Indians have withdrawn. In the seaport of Trincomalee, which is with the Jaffna Peninsula the only place where Indian forces remain, the beleaguered Tamil-dominated administration is preparing to abandon the town when the Indians depart.

"We shall go underground," says Mr K. Padmanabha, the general secretary of the EPRLF (the Eelam People's Revolutionary Liberation Front), the main rival to the Tigers which now heads the north-east provincial council.

Trincomalee, one of the world's great natural harbours and a base for allied fleets in the Second World War, remains much as it was 40 years ago - a result of government neglect of the Tamil north, and more recently of six years of civil war.

Bearded, wearing dark green battledress with a picture of Lenin pinned to his lapel, Mr Padmanabha was speaking after the funeral of Mr



George Thambiraja, one of his most senior colleagues and the founder of the Tamil National Army (TNA), the alliance of anti-Tiger guerrilla groups that India has equipped. Mr Thambiraja was killed by the Tigers last week in an ambush that demonstrated their ruthlessness in removing the leaders of other Tamil factions opposed to them.

"It is an indication of what is to

come," said another EPRLF official, watching the emotional ceremony on the shores of Dutch Bay. Indian officers bearing wreaths stood a few steps in front of an escort from the TNA - many of them boys of 14 or 15 with automatic weapons.

The killing illustrated the inability of the Indians to provide protection for the more moderate Tamil groups - though they had earlier made the security of the Tamils who co-operated with the provincial council one of the main points on which their withdrawal would depend.

The Indian peacekeeping force - 80,000-strong at its peak but now down to 20,000 - arrived more than two years ago for what they believed would be a brief operation to disarm the Tigers. They will finally leave by the end of March with seemingly none of their objectives achieved, more than 1,000 soldiers killed and with their involvement having earned them the hostility of both the Tamils and the Sinhalese population.

As a result of an understanding with President Ranasinghe Premadasa reached last year, the Tigers are now establishing themselves openly as they seek to organise an official political party. Their aim is to force the other Tamil factions to lay down their arms - a goal they

are pursuing through selective killings - prior to the holding of new provincial elections in the north and east which they expect to win with a handsome majority.

According to their spokesmen, they will then put their demands to the Sri Lankan Government. Posters in Batticaloa, the other main eastern seaport town that fell to the Tigers in January, proclaim that they have not given up their ultimate objective meaning a separate Tamil state and the partition of the island.

It is because of this belief that the Tigers will eventually go for a unilateral declaration of independence that many think that a fresh conflict with the Sri Lankan army is inevitable. "Everybody anticipates a confrontation between the army and the LTTE," said one Muslim politician.

Indian and Sinhalese hopes that the Tigers were a spent force because of the hammering they had received from the Indian troops were seen to have no substance from the skill and speed with which the Tigers captured Batticaloa - fondly believed to be a bastion of the EPRLF. The Tigers' authority in the town is now unquestioned. They collect their own taxes - which has made them unpopular - and have told the Sri Lankan police to remain

in barracks, even forbidding them traffic duty. "We have asked the police not to operate," says Mr S. Karikalan, the local LTTE commander. "If there is any problem, the people can come to us."

Talks now going on between the Sri Lankan Government, the Indians, the LTTE and the other factions focus largely on who will have responsibility for the police and security issues after the Indians withdraw. The Tigers would like to have full authority over both police and internal security on the grounds that the Sinhalese assure these for their own people in the south.

The Sri Lankan Government resists such demands which would carry the island a step further towards partition. They have a responsibility as well to the Sinhalese from the eastern provinces - many of them now refugees - who account for a third of its population and look to the Sri Lankan army to return their lands and homes when the Indians depart.

The second main issue in the talks is the nature of the administration that will follow an Indian withdrawal. The more optimistic of the Tamils think that there could be power sharing between the Tigers

and the other factions on the grounds that this is the only way to prevent further blood-letting and to achieve maximum autonomy. But Mr Padmanabha, general secretary of the EPRLF, believes the Tigers are too intolerant to accept a compromise. "They want to be the sole representative of the Tamil people," he says. He is thus preparing to return to the jungles from which the Tigers are emerging with as many of his own faction and of other militant groups that he can muster - perhaps 1,000-2,000.

He believes that the likely confrontation between the Tigers and the Sri Lankan Government as each tries to dominate the other, and the problems the Tigers will have in running the administration will work to his advantage. Without saying as much, he clearly counts on continuing military help from an India reluctant to see either the Tigers or the Sri Lankan army establish a dominant hold.

The chances thus that the Indian withdrawal and the reconciliation between the Tigers and President Premadasa could usher in a period of peace and reconstruction in the north still seem remote. A people weary of conflict face the prospect that it will continue.

Cambodian régime opts for a very civil war

By John Pédler in Phnom Penh

AS THE diplomatic drive to resolve the civil war in Cambodia intensifies, with the UN Security Council permanent members now meeting in Paris, the atmosphere in the capital of Phnom Penh appears as relaxed as ever - in spite of increasing anxieties about a possible return to power of the Khmer Rouge.

The daughter of Hun Sen, the Prime Minister of Cambodia, was married at his house on Sunday and in traditional style the reception was held under colourful awnings on the public pavement outside.

The army was discreetly present but there was generally less security than in Downing Street. A conspicuous lack of government information is adding to uncertainty in the capital about the state of the civil war in the countryside. All sources here deny claims by the Khmer Rouge that major incursions have been made into Battambang, Cambodia's second city, but admit that there have been probing attacks by opposition guerrillas close to Battambang.

The level of actual fighting reported here from throughout the country remains fairly low. The real story is the local teeth which is being caused by the use of Chinese anti-personnel mines. One province reports several times the number of amputations which were being carried out a year ago. The Phnom Penh Government has claimed that British special services have previously been involved in training the coalition of guerrilla groups in hit-and-run attacks and in techniques for using the mines more effectively. The Government also claims that the CIA has been involved in similar work.

One pro-British minister here, referring to increased humanitarian aid for Cambodia from Britain, said: "Of course we are grateful to the British for offering supplies of artificial legs but it would be much better if first they stopped helping to blow children's legs off."

Hun Sen was yesterday reported to be considering a peace plan to include parallel administrations pending elections, one in the territory the Government occupies and the other in north-western rural regions under the control of the resistance guerrillas. This could be a negotiating ploy, because if there were to be two régimes in Cambodia, neither would have the country's UN seat.

This would be a severe loss to the Khmer Rouge, which has acquired the ability to operate as a "government" through occupation of the seat.

The Phnom Penh Government is still failing to give detailed information to its citizens about the military state of the civil war.

Its silence may have been sensible to begin with, allowing repeated Khmer Rouge claims of military successes to focus the minds of many governments, especially the Bush Administration, on the possibility of a Khmer Rouge victory. But now the dearth of information is leading to a loss of confidence in the capital.

Mr Roland Dumas, the French Foreign Minister, said yesterday that a peace settlement in Cambodia must avoid at all costs a return to power of the Khmer Rouge. George Graham reports from Phnom Penh.

Opening two days of talks by the United Nations Security Council, Mr Dumas said France would not be able to accommodate such an outcome.

Western powers have until now backed the three-party resistance coalition led by Prince Norodom Sihanouk, which includes the Khmer Rouge. Hostility to this tactic acceptance has been mounting, however, even though senior diplomats still believe it would be a mistake to attempt a peace settlement ignoring the real military strength of Pol Pot's organisation.

Burma's Suu Kyi wins poll ruling

A Burmese election commission has overruled objections to the candidature in the May 27 elections of Aung San Suu Kyi, the country's leading pro-democracy campaigner and general secretary of the National League for Democracy, Chit Tun reports from Rangoon.

Observers were surprised at the ruling in favour of Ms Suu Kyi, who has been under house arrest since July last year and who is resisting efforts by the authorities to encourage her to leave the country.

The main objection to Ms Suu Kyi appeared to be her marriage to a foreign national, Dr Michael Aris, a don at Oxford University. Her election rivals also argued unsuccessfully that her long residence in Britain disqualified her from contesting the election.



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AMERICAN NEWS

Canada signals lower interest rates

By Bernard Simon in Toronto

THE Bank of Canada yesterday signalled a fundamental shift in its monetary policy by engineering an abrupt drop in short-term interest rates.

After three years of rising rates, the central bank sent a clear indication that it wants rates to drop, by selling three-month treasury bills in the money market at a yield of 11.95 per cent, 15 basis points below last Friday's rate. The rate was set at 12.15 per cent at last Thursday's weekly auction.

A senior money market trader at Canadian Imperial

Bank of Commerce described the action as "a definitive statement that they're looking for lower rates". But the bank indicated that it does not favour a further fall just yet.

The sudden drop is seen as a move to nudge banks to lower their prime lending rate, which has stood at 13.5 per cent since March 1989. The prime rate stood at 7.5 per cent in January 1987. With the economy now cooling and US interest rates coming down, political pressure has grown to bring down domestic lending rates.

The Bank of Canada was

among the first central banks to lift interest rates in response to concern that the long economic upswing was fuelling inflationary pressures.

As the Bank pursued its unusually independent monetary policy, the gap between domestic and US interest rates widened from a traditional 150-200 basis points to 440 points. A slight drop in US rates late last week left the gap at about 415 points yesterday.

The Canadian economy has recently shown clear signs of slowing. December's unemployment rate of 7.8 per cent was

the highest since May 1989 and the number of jobs created last year was only about one-third of employment growth in 1987 and 1988.

Inflation, however, still remains above 5 per cent at an annual rate, compared to just over 4 per cent in the mid-1980s. While they expect some slowing over the next few months, economists remain concerned that wage settlements are still at rates above the cost of living and by the impact of a 7 per cent goods and services tax due to be introduced next January.

Wilder tells Democrats to change message

By Lionel Barber in Washington

Governor Douglas Wilder of Virginia, the first black to be elected a state governor, began his first day in office yesterday with a warning to the Democratic party to change its message if it wants to repeat similar mould-breaking victories.

Governor Wilder, the grandson of slaves, said his success as a Democratic candidate rested on an election platform which stressed low taxes, a strong military with "adequate" defence, and continuing economic development.

In a TV interview on the national holiday honouring Martin Luther King, the slain civil rights leader, Governor Wilder played down race as the dominant influence in American politics. The US, he agreed, was becoming more "colour-blind".

Governor Wilder's razor-thin victory in the Virginia gubernatorial race last November has nevertheless been a source of great pride in the black community in the US. On Saturday in Richmond, Virginia, the capital of the Old Confederacy, some 35,000 attended his inaugural address in which he declared: "We mark today the triumph of an idea, the idea that all men are created equally."

Before the inaugural, the Rev Jesse Jackson, the black civil rights leader, and Mr Arthur Ashe, the former Wimbledon tennis champion, joined Mr Wilder in a prayer service. Muhammad Ali, former heavyweight champion of the world, was among the crowd who paid up to \$7,500 for box seats at the inaugural ball.

Mr Wilder, who will be 59 tomorrow, faces tough budgetary problems in Virginia which has suffered a recent economic slowdown, partly due to cutbacks in national defence spending. The budget shortfall could amount to as much as \$800m over the next two years, but the governor is expected to propose spending cuts rather than raise taxes.

Worshippers at Martin Luther King Jr's church were yesterday urged on the slain civil rights leader's birthday to keep alive his memory and his philosophy of non-violence, AP reports from Atlanta.

White House split on missiles clouds arms control proposal

By Lionel Barber in Washington

A RIFT has surfaced within the Bush Administration over arms control proposals aimed at eliminating two US and Soviet strategic nuclear missile systems.

General Brent Scowcroft, National Security Adviser, favours the proposal which would ban mobile, land-based missiles carrying multiple warheads, but is opposed by Mr Richard Cheney, US Defence Secretary, according to reports in Washington.

The divisions over nuclear negotiating tactics suggest that President George Bush's goal of reaching a START agreement with the Soviet Union by June, cutting each superpower's strategic missile arsenal by 50 per cent, may be optimistic. At the least, it could leave the treaty vulnerable to criticism in the US Senate which must ratify the final pact.

The Scowcroft proposal would bar future deployment of 50 US MX missiles, carrying 10 warheads apiece aboard rail cars to avoid a pre-emptive Soviet strike. In exchange, the Soviet Union would eliminate around 20 SS-24 missiles now

deployed on rail cars and pledges not to deploy future multi-warhead weapons.

Gen Scowcroft informed President Bush that he would like to present this proposal to the Soviet Union early next month when Mr James Baker, US Secretary of State, visits Moscow, the Washington Post reported yesterday. This would allow discussion before the summit between President Bush and President Mikhail Gorbachev in late June.

But at a recent White House meeting, Gen Scowcroft was opposed by Mr Cheney who argued for retaining the MX on the grounds that it is more powerful and reliable than the alternative US weapon, the single-warhead Midgetman. Other officials, including Mr Baker, failed to come to Gen Scowcroft's defence, the Post said.

The MX and Midgetman dispute reflects long-standing divisions within the Administration and Congress over the most suitable replacement for the ageing US land-based "gig" for sticking together Congressional support for modernisation of the US nuclear deterrent.

fund both missile systems, but this position is fast becoming untenable.

Influenced by the break-up of the Soviet empire in Eastern Europe, the Democratic majority in the House of Representatives is increasingly reluctant to fund an open-ended defence budget. "There is a real chance that both missile systems could be sacrificed to the current political climate," said Mr Michael Krepon, an analyst at the Washington-based Henry L. Stimson Centre.

However, if Congress were to stop funding both the MX and Midgetman, it would severely make it much more difficult for the Senate to ratify a START agreement. Gen Scowcroft, sensing this threat, is reportedly pressing for a ban on mobile missiles to preserve the Midgetman, Mr Krepon said.

Senator Sam Nunn, the most influential Democrat on defence on Capitol Hill, has made it clear that banning mobile nuclear missiles is the "glue" for sticking together Congressional support for modernisation of the US nuclear deterrent.

Union Carbide refuses to reopen Bhopal case

by Alan Friedman

UNION CARBIDE, the US chemicals group that last year paid \$470m in damages to victims of the devastating 1984 gas leak at its Bhopal plant in India, yesterday refused to accept that the Indian Government has the right to reopen the case.

The Union Carbide reaction comes in the wake of a decision by the Indian Government to reopen the Bhopal case. Mr Dinesh Goswami, India's justice minister, last week described the settlement as "totally inadequate" since Bhopal was the world's worst ever industrial disaster.

At least 3,598 people were killed and another 20,000 injured when toxic gas leaked from a Union Carbide plant at Bhopal in December 1984.

Mr Joseph Geoghan, the general counsel of Union Carbide, yesterday insisted he was confident that the \$470m settlement will stand.

"There is simply no basis for overturning it," Mr Geoghan argued, claiming that the damages paid had been "extremely fair" and that the deal worked out by the previous government of Rajiv Gandhi was binding.

The gulf of opinion between the new government in New Delhi and at Union Carbide headquarters in Danbury, Connecticut was clear yesterday when Mr Geoghan's claim that the new Indian government "may not disavow the settlement because it disagrees with it".

Unions threaten Petrobras with strike over 64.8% pay claim

By John Barham in Sao Paulo

WORKERS at Petrobras, the Brazilian national oil company, voted to strike yesterday to back demands for a 65 per cent pay increase.

Union sources said Petrobras refused to increase its offer of 31.5 per cent, making a strike virtually certain. A Petrobras official said last night: "The forecast is for a strike to begin on Tuesday, but negotiations between management and unions are still continuing."

The company's 60,000 workers voted to halt operations at the company's 11 oil refineries. Petrobras, which is majority-owned by the federal government,

refines 95 per cent of Brazil's oil. The unions thus have a stranglehold over Brazil's fuel supplies.

The country is already suffering a critical shortage of the sugarcane-based fuel alcohol which powers over one-quarter of its passenger cars. Mr Carlos Sant'Ana, Petrobras president, warned that stocks of cooking gas will be exhausted within five days. The company has 15-20 days of petrol stockpiled, but supplies of fuel alcohol are virtually non-existent.

Petrobras is in dire financial straits because the government has held its prices down to

help tame the 50 per cent a month inflation rate.

Petrobras says low retail prices have forced it to run up a \$1.1bn deficit this year. The unions say most of their wage claim is to make up for losses caused by anti-inflation policies decreed in 1987 and 1988.

A federal court approved yesterday the addition of imported methanol to petrol and fuel supplies. Brazil hopes to import 1.5bn litres of methanol to avert fuel rationing. A Rio de Janeiro court had banned imports until an environmental study showed it can be safely added to fuel stocks.

Brazil announces Congressman as first new cabinet minister

By John Barham in São Paulo

BRAZILIAN President-elect Fernando Collor de Mello announced his first cabinet appointment on Sunday, naming Mr Bernardo Cabral Justice Minister.

He said one of Mr Cabral's key tasks would be to win congressional support for the new Government which is to take office on March 15.

Mr Cabral is a prominent congressman and respected jurist. He played a central role in drafting the country's new constitution, which created a strong legislature and diminished the president's powers.

Mr Collor will thus need firm congressional backing to carry out his economic reforms.

Although Mr Collor won the December 17 presidential election with 55 per cent of the votes, his National Reconstruction Party (PRN) holds only two dozen seats in Congress. However, political analysts say Mr Collor should have little trouble winning support among the legislature's conservative majority.

The new President has yet to name his Finance Minister, the most eagerly awaited appointment.

The Brazilian press speculates that Mr Zelia Maria Cardoso de Mello, his chief economic adviser, will win the job.

Mr Cabral will have to maintain the support of the conservative majority in Congress for Mr Collor's economic policies in an election year. Congressional and gubernatorial elections are due on November 15 and politicians may be reluctant to underwrite unpopular measures to raise taxes, privatise state companies and control government spending.

WORLD TRADE NEWS

Mexico brings in new technology transfer rule

By Candace Siegle in Mexico City

MEXICO'S Government has introduced a new regulation to the law governing technology transfer to make its market more appealing to foreign investors. It is seen as a major step to helping take Mexico into the technological age.

The new rule streamlines red tape necessary to export technology to Mexico as well as offering more favourable terms for sale. But some experts feel there is still not enough protection of patents and intellectual property rights within Mexico.

"It's a step in the right direction," says Mr Edwin Einstein, a San Antonio, Texas-based lawyer representing several US companies on technology and investment issues in Mexico. "But until intellectual property rights are better protected, they'll be shooting themselves in the foot." This is because international companies will not find sufficient local protection for their rights.

The decree, introduced this year, does not deal directly with intellectual property. It abolishes the 10-year limit on confidentiality and contracts in technology transfer and removes the government as a third party in transactions. But it does not specifically offer more safeguards for trade secrets or intellectual property for people wishing to bring new technology into the country or developing it locally.

Mr Einstein sees the new move as the next development in a three-part plan to modernise Mexico's economy. The first step was last year's liberalisation of the foreign investment law. Simplifying the transfer of technology is step two and full protection of intellectual property will have to follow. This last step will be the most difficult because it will require changing a law - something which only can be done by an Act of Congress.

Left-wing parties and the left wing of the governing Institutional Revolutionary Party have been less than pleased with increased outside participation in the Mexican economy and would probably challenge any such move.

A significant overhaul of the law is already in progress, and could be announced within the next few weeks. With only two

of these three steps achieved, many members of the foreign business community welcome the trend and are enthusiastic about progress so far.

Mr Christian Roehr, director general of the West German Chamber of Commerce in Mexico City, calls the decree another indication of the complete change in policy being pursued by President Carlos Salinas de Gortari.

Under the old law, he says, the government decided whether the technology would be valuable to Mexico, if the terms of the deal were acceptable and how much in royalties would be paid. Now the agreements take place between businesses with no government interference. Mr Roehr says the West German businesses will find this highly attractive.

"We've been pressing for this for years," said one British pharmaceutical executive. "I see nothing wrong with this law at all." He sees it as drawing closer to the full patent protection which he says the Mexican government has indicated it wants. "When that happens, it will mean even more technology for Mexico."

Some Mexicans are less certain of the regulation's positive effects. One official admitted that Mexico had not always encouraged technological innovation. The trend began during the presidency of Mr Luis Echeverria Alvarez (1970-76), who restricted foreign business, especially technology transfer, in order to encourage Mexico to develop its own research. Unfortunately, the red tape, unsatisfactory protection and unfavourable financial terms were as discouraging to Mexicans as to foreigners. Today, Mexico spends only 1.2 per cent of its GNP on research and development. The government foots 80 per cent of that bill through para-state industries and universities.

One top official said the decree encouraged Mexican research and development by offering more favourable terms. He denied that the new rules were biased in favour of foreign companies, adding that the changes benefit Mexicans as well.

BP launches east bloc commercial initiative

By David Thomas,

Resources Editor

BRITISH Petroleum is launching its first commercial initiative in the eastern bloc since the political upheaval there, by building a service station in Dresden, East Germany.

The UK-based oil multinational is also planning to open an office in Moscow this year in a further sign of its determination to develop commercial initiatives in eastern Europe.

BP has agreed with VEB Minol, East Germany's state-owned oil company, and the City of Dresden to spend DM3m (\$1.7m) building a large service station in Dresden.

The service station, due to open later this year, is understood to be the first such facility in East Germany which will operate under the colours of a western oil company.

Under the terms of the agreement, BP will also share commercial and technical expertise with the East Germans. Its Dresden service station may sell unleaded petrol imported into East Germany.

BP said yesterday that it was too early to know whether the Dresden initiative would lead to it opening other service stations in East Germany.

But the establishment of a Moscow office - which will represent the full range of BP activities including chemicals and oil products - demonstrates the company's determination to explore commercial openings as the eastern bloc continues to liberalise.

Venezuela eases investment rules

VENEZUELA'S economic cabinet has agreed to ease foreign investment regulations, Reuters reports from Caracas. Foreign investors will no longer have to request authorisation to repatriate dividends and reinvest profits in the country, the state news agency quoted Mr Moises Naim, the Development Minister, as saying.

Foreign investors will be allowed to invest in some public services - activities previously available only to domestic investors, Mr Naim added.

Turco-Soviet trade inches forward

Three protocols provide a promising start, Jim Bodgener writes

ANATOLIA in history has always been a trade bridge between Europe and the vast expanses of central Asia. But a 20th-century march of communism and especially the Cold War brought the Iron Curtain down on the ancient Silk Road, and only now with perestroika and glasnost in the Soviet Union is the way inching open again.

This winter, three border and coastal trade protocols with neighbouring Soviet republics, granted a far wider measure of autonomy by perestroika, have encouraged hopes of freer trade across Turkey's eastern land and Black Sea borders. It is only a beginning, but a promising one.

On the macro-level, Turkish trade relations with the Soviet Union have already expanded significantly since the mid-1980s on the back of an import deal for Soviet natural gas.

Total bilateral trade is expected to increase in the early 1990s to around \$4bn from about \$1bn in 1989, according to the terms of an agreement signed recently in Ankara.

The scope and type of trade is agreed annually by a joint economic committee - it already includes Turkish construction for example, while Turkey this year has offered a total \$650m in export credits for Soviet purchases.

The agreement also called for the opening for trade of a border gate with the segment of Azerbaijan contiguous for about 8km with Turkey at Nahcivan (as it is known in Turkey) or Aburayn (as the Soviet Union calls it).

Norwegians to help Moscow develop explosives industry

DYNO, Norway's second biggest chemicals group, has signed an accord with the Soviet Government to help develop the country's explosives industry, Peter Marsh, recently in Oslo, writes. The company is building an explosives plant in Noruzny, Siberia, which should be complete later this year. Dyno will have a 51 per cent stake in the plant, with Moscow holding the rest.

Mr Arild Ingier, president of Dyno's explosives division, said he hoped the company would become involved in building more plants. Dyno is one of the top two companies in commercial explosives worldwide, the other being ICI. Annual sales in this industry in the western world are estimated at about \$2bn.

Mr Ingier said the plants Dyno aimed to help build in the Soviet Union would mainly be in coal-mining areas. The products Dyno would be helping make could not be used for military purposes. Dyno was until just before Christmas 51 per cent owned by Norsk Hydro, Norway's biggest chemicals producer. Norsk's stake is now 41 per cent.



This would be the second to be opened since the mid-1980s; the first was at Sarp on the Black Sea coast in August 1988. The Azerbaijan agreement includes cultural exchange for the first time at such a level.

Coincidentally or not, the Nahcivan bordergate was also invaded in mid-January by crowds of Azeris calling for freer contact with Muslims in Turkey, just at the time Mr Ayaz Niyazoglu, Mutallibov, the Azerbaijan premier, was visiting Ankara to sign the protocols.

Both the Soviet Union and Turkey have skirted nervously round the issue of the former's Turkish populations, particularly in Azerbaijan.

A fundamental tenet of Turco-Soviet relations is non-interference in each other's internal affairs.

Significantly, a similar protocol has yet to emerge for Soviet Armenia, although there is talk of opening up the bordergate at Dogu-kapi next, where two trains go through a week, but not for border trade purposes.

The border and coastal protocols empower certain provinces in Turkey to do business with the Soviet republics. Thus, for Azerbaijan, the north-eastern provinces of Sarp, Artvin, Erzurum and Rize can trade through Sarp.

Another agreement provides for offshore shipping across the Black Sea with the Ukraine, and yet another covers coastal tramp-ships plying along the Black Sea littoral to Azerbaijan harbours.

Additional Turkish provinces with important Black Sea ports as capitals, Trabzon (the Trebizond of yore) and Samsun, can also engage in the Black Sea trade. The smaller ports of Ordu and Giresun may also be included.

It is to be hoped that these agreements will ginger up traffic through Sarp, which at present hardly justifies its status as a new Turkish customs post.

In the last quarter of 1989, only 59 trucks passed through from the Soviet side, while 100 went over from Turkey.

In December, the comparative figures were five and 34, even though theoretically, transport of goods should be shared equally between Soviet and Turkish lorries.

Previously, Turkish exporters had been deterred by the potholed state of Soviet roads, preferring ships or aircraft instead.

The border trading will be mainly by exchange by value, rather than barter - although businessmen themselves have every option to deal in Turkish liras, roubles or hard currency.

From Turkey, the Soviet republics are looking for foodstuffs, ready-made clothes, shoes and other light industrial products.

In return, Turkey will buy - from Azerbaijan - petroleum products, petrochemicals, coal, and vegetables and fruits, the latter more cheaply than supplies across Turkey from Aegean market-gardens.

The pattern is similar with the two other Soviet republics. Turkish officials say it is difficult to predict how much business will be conducted, though it will hardly match the macro-level.

But neither will it be negligible, judging by the \$230m of cross-frontier trade alone carried on by Finland with the Soviet Union in 1988.

Other successful models for Turkey can be found in Sino-Soviet and Japanese-Soviet provincial interaction; and in the best tradition of business philanthropy, earnings may not be as important historically as the political and cultural barriers undermined by trade.

Ankara lines up Spain for aircraft contract

By Jim Bodgener in Ankara

TURKEY yesterday awarded a preliminary contract pending negotiations including financing to CASA of Spain, for a \$600m project to manufacture locally 52 of its C-235 light transport aircraft.

The scheme forms an integral part of Turkey's ambitious plans to found an indigenous defence manufacturing industry.

The Spanish company beat Italy's Aeritalia largely because its price was cheaper. Aeritalia had offered its G-222 aircraft, which carries the same number of passengers, but in addition can carry heavy amounts of cargo.

The attractive terms of a loan offered by the Spanish government of 3 per cent for 20 years with 10 years' grace also decided the Under-Secretary for Defence Industries (SSIM), previously called the Defence Industries Support and Development Administration.

The aircraft will largely be produced over 7.5 years for the Turkish military, but the plant CASA establishes may also take civilian orders.

Turkey's present aviation policy calls for the restructuring of internal air routes to comprise feeder air-taxis to the main airports served by the state-owned Turk Hava Yollari (THY - Turkish Airways), which now will concentrate on international scheduled and charter flights.

Sub-contracts for manufacturing engines and parts will be awarded to Turkish Engine Industries at Eskisehir, which already makes engine propulsion units for F-16 fighters made in Turkey, and the Turkish Air Force's own factories in Kayseri, at present engaged in maintenance operations.

The award follows from the final \$36m contract tied up with Marconi Communications Systems last week for the local manufacture of battlefield wireless systems. Yet another major award is expected next Monday, when the Turkish government may decide on the award of a contract valued at around \$200m for mobile radars, for which the three competitors are General Electric and Aydin of the US and France's Thomson-CSF.

Caricom internal trade up 20% in value last year

TRADE among members of the Caribbean Economic Community (Caricom) increased 20 per cent in value last year, according to preliminary figures from Mr Roderick Rainford, the Community's secretary-general, Canute James writes from Kingston.

The increase, which puts the value of last year's intra-community trade at \$456m, follows expansion of 14.6 per cent in 1988 and 8 per cent in 1987. Before this the value of trade fell for five consecutive years, with a 32 per cent decline in 1986.

Mr Rainford said the expansion in the value of trade last year reflected the efforts of Caricom members to deregulate commercial relations and encourage regional industry to produce for the community market.

Expansion of intra-regional trade is likely to continue, with an agreement last July by the Caricom members to create a common market by 1992.

Last October, the Caricom states began a progressive dismantling of qualitative and quantitative restrictions on trade among members.

Sterling strengthened by 2.2% rise in retail sales

By Simon Holberton and Maggie Urry

INDICATORS OF a surge in consumer spending last month left government bonds lower yesterday, while the pound finished higher.

Many City of London economists appeared convinced that Mr John Major, the Chancellor, will not be able to lower interest rates until the summer.

The Central Statistical Office said the volume of retail sales rose 2.2 per cent in December compared with expectations in UK financial markets of a 0.5 per cent gain - the strongest monthly rise since June.

The rise in sales underlined to many the resilience of the British consumer in the face of 15 per cent bank base rates. Economists said that at the current point in the economic cycle much weaker sales growth should be in evidence.

They were concerned that other indicators of consumer spending, notably notes and coins in circulation, suggest that buoyant demand has continued into the first weeks of January. For 1989 as a whole, retail sales volume was up 2.3 per cent, compared with a growth of nearly 7 per cent for sales in 1988.

The Treasury stressed the erratic and provisional nature of the figures. It noted that sales in the last three months of 1989 were just 1.3 per cent higher than the same period of 1988. It thought some expenditure had been brought forward to December from January because of early sales.

Short-term interest rates rose on the news, to just over 15 per cent for the key three-month rate. Long-dated Government stocks, gilts, fell

more than a point to end the day, in yield terms, above 10.56 per cent.

Sterling was strong against the background of higher money market interest rates and a generally positive short-term view toward the pound. It ended 0.2 higher at 88.5 on the Bank of England's trade-weighted sterling index.

Retailers said the stronger than expected retail sales figures for December related to a late Christmas rush and to moves by retailers to cut prices before Christmas. The Retail Consortium said the month started slowly but picked up to a strong finish.

The CSO's index of retail sales (1985=100) was a provisional 123.9 in December compared with 121.3 in November. Money Markets, Page 44; London Stocks, Page 37

Ambulance workers set for all-out strikes

By Fiona Thompson, Labour Staff

AMBULANCE workers in north-west London were yesterday being balloted on holding an unofficial all-out strike and look set to vote in favour. The move presents union leaders with the most serious threat to their authority they have faced throughout the 15 week pay dispute.

The ballot follows a refusal by the national union leaders to hold an official countryside strike ballot, and places Mr Roger Poole, chief trade union negotiator, in an uncomfortable position. Throughout the bitter dispute he has pledged that ambulance workers would do nothing to effect 999 emergency cover.

That pledge began to look increasingly hollow last week when crews at two West Sussex stations came out on unofficial strike.

But that action involves fewer than 50 people whereas 380 ambulance workers are voting at the 15 north-west London stations. The crews were asked to indicate whether or not they supported an all-out strike, and the result is expected to be announced tonight.

Mr Poole said last night: "The ambulance trade unions have not approved any strike ballots during the dispute and we strongly urge members to maintain the accident and emergency service they are providing to the public."

Mr Eric Roberts, secretary of the north-west London ambulance branch of Nape, the main ambulance union, said yesterday the staff were frustrated and angry at the way the dispute was going.

Shop stewards representing 500 ambulance staff in north-east London meet this morning and it is understood the question of a strike ballot will be discussed.

The Association of London Authorities said yesterday the cost to the Metropolitan Police of covering for suspended ambulance workers in the capital had reached 25m.

The country's 22,500 ambulance staff have rejected an 18 month pay offer worth 9 per cent.

Kumagai Gumi to take over Ranelagh

By Paul Cheeseright, Property Correspondent

KUMAGAI GUMI UK, the British subsidiary of one of Japan's largest property and construction groups, is taking over Ranelagh Developments, a privately owned property company.

The move marks both a further expansion of Kumagai Gumi's activities in the UK and an extension of Japanese investment in the UK property sector.

Hitherto Japanese companies have been prepared to act individually or in joint ventures with British companies but generally have not made corporate takeovers. Japanese investors have

been at the front of a surge of foreign investment in the UK property sector.

Mr Gerald Powell, the managing director of Ranelagh, who will join the Kumagai Gumi UK board, yesterday said that the two companies had agreed not to disclose the terms of the takeover.

Ranelagh was formed in November 1985 by Mr Powell and two other executives of Haslemere Estates, following the latter's takeover by Rodamco, the Dutch group. Since then Ranelagh has concentrated on developments in central London and in south-eastern towns like Watford.

Kumagai Gumi started its

UK operations in 1985 and has acquired interests in sufficient sites to have a development programme which, when completed, would be worth about £1bn. Ranelagh is its second takeover. Earlier it bought Arnold Project Services, the private project management company.

Mr Powell described the takeover as "a natural marriage", noting that Ranelagh and Kumagai Gumi have been in contact with each other for three years. They have co-operated on property developments in the Mayfair district of central London and in Watford; recently the two were associated in the £145m purchase of

the City of London headquarters of Standard Chartered, the international banking group.

But there is also a defensive quality about the takeover from the Ranelagh point of view. The commercial property market has been turning down and Mr Powell said: "A time of great consolidation is coming up. It's very nice to be connected with a source of strength committed to long term growth in the UK."

Kumagai Gumi and Ranelagh are exchanging board members, but Ranelagh will keep its own identity as a profit centre within the Kumagai Gumi group.

Second trial ruled out for Grob

By Raymond Hughes

MR KENNETH GROB, former chairman of the Alexander Howden insurance group, will not have to face a second trial arising from an alleged international reinsurance fraud.

A judge decided yesterday that it would be impossible for Mr Grob and Mr Colin Hart, a former Lloyd's underwriter, to get a fair trial because material witnesses had either died or were too ill to give evidence.

Judge Denison at Southwark Crown Court also said Mr Grob's deteriorating health meant that he was at risk of both physical and mental breakdown.

Mr Hart had already been found guilty by a Lloyd's disciplinary tribunal in March 1986, on charges including those he now faced, the judge said. He had been excluded permanently from Lloyd's, fined £175,000 and ordered to pay £280,000 costs.

Last August Mr Grob was acquitted on 16 charges of theft in a 15-week trial arising from the 1982 takeover of Alexander Howden.

Ford plants likely to shut amid walk-outs

By Michael Smith, Labour Correspondent

FORD MOTOR said yesterday that it expected production at Halewood, one of its two UK car manufacturing plants, to be halted this week after maintenance staff began an indefinite strike in protest against the company's pay offer.

Strikes by 600 employees at Halewood were accompanied by a walk-out of virtually all 1,500 workers at the company's engine plant in Bridgend in Wales until at least Thursday.

At Dagenham, Ford UK's other car producing site, 4,000 assembly workers voted only narrowly against striking indefinitely.

However, they and 3,000 engine and services workers at Dagenham decided to stage a 24-hour strike on Wednesday to coincide with the resumption of pay talks between union leaders and the company.

The unofficial strikes yesterday highlighted the problems faced in bridging the gap. The strikes were led by skilled workers complaining against the erosion of their pay differentials with less skilled workers, as much as against the

value of an offer which would lead to a 10.4 per cent rise in the first year of a two-year wage offer.

The unions are also strongly opposing any settlement which does not include a reduction in the 39-hour week.

Halewood produces about 1,100 of the 2,100 cars produced by Ford in Britain each week. An indefinite strike by maintenance workers in the metal stamping and construction works yesterday led to a breakdown by mid-morning and the laying off of 1,000 workers.

Maintenance workers at Halewood's transmission plant staged a 24-hour strike. The company said production had been affected but not stopped.

Although it expected workers to return this morning, work for them and other employees at Halewood would come to a halt "sooner or later" because of the indefinite strike in the metal stamping works.

The strike at Bridgend will affect the supply of engines both to other British plants and continental factories.

NatWest restructures its board

By David Lascelles, Banking Editor

LORD ALEXANDER, the new chairman of National Westminster Bank, made his first big move yesterday with a shake-up of the group's board.

His changes will reduce the number of directors to 19 from the total of 31 last year.

The reduction will result partly from the retirement next April of three members - Lord Boyne, Sir Anthony Touche and Sir Leslie Young - and partly by the transfer of four members to a newly constituted UK advisory board.

In addition, Sir Philip Wilkinson, the bank's former chief executive and now deputy chairman, will retire next June. He will be replaced by Mr Christopher Tugendhat, who has been a director since

1985 and is also chairman of the Civil Aviation Authority.

There have been further reductions in recent months through retirement and the resignation of three directors linked with the Blue Arrow share-rigging scandal which tainted County NatWest Bank, NatWest's investment banking arm. From next April, the board will consist of 12 non-executive and seven executive directors.

The UK advisory board will consist of Lord Alexander, Mr Tom Frost, group chief executive, and 11 others connected with NatWest's retail and regional banking operations. The board's role will be to help shape NatWest's UK strategy.

Lord Alexander, who took up

his appointment several months ago last October to steer NatWest through the

Blue Arrow crisis, said: "A board with fewer members will be able to address issues in depth so as to determine our corporate objectives and policy. In this way the experience and expertise of directors can be used to the maximum benefit of the group."

Although the large size of NatWest's board was not specifically criticised by the official inquiry into the Blue Arrow affair, it was frequently described in the bank as too cumbersome. At the time of his appointment, Lord Alexander gave notice that it would be one of the issues that would need to be addressed.

Accounting body eases brands stand

By David Waller

THE BRAND accounting debate took a fresh twist yesterday when members of the Accounting Standards Committee decided to amend the text of the exposure draft on intangible assets. Companies may in some circumstances ascribe a value to their brands and put this on the balance sheet.

The move - still subject to a formal vote - represents a significant relaxation of the ASC's previously extreme stance on the issue. Until yesterday's meeting, the ASC was committed to the view that brands should not be recognised on

the balance sheet at all. Now, according to Mr Michael Renshall, ASC chairman, companies will be allowed to capitalise the value of acquired brands. But that value will have to be treated as if it were no different from ordinary goodwill, that is, the difference between the price paid for a company and its net tangible assets.

The ASC's line on goodwill, again subject to a formal vote, is that it should be capitalised on the balance sheet and subsequently written off against profits over a period normally

not exceeding 20 years. Thus, the reported profits of a company capitalising £100m of goodwill or brands will be depressed by 5m each year for 20 years.

"We haven't completely retreated from the original line," Mr Renshall said after yesterday's meeting, "but we are listening and recognise the issues raised by industry."

"Realism dictates that we do not try to persuade people that brands should not be shown on the balance sheet. Such information can be helpful for shareholders."

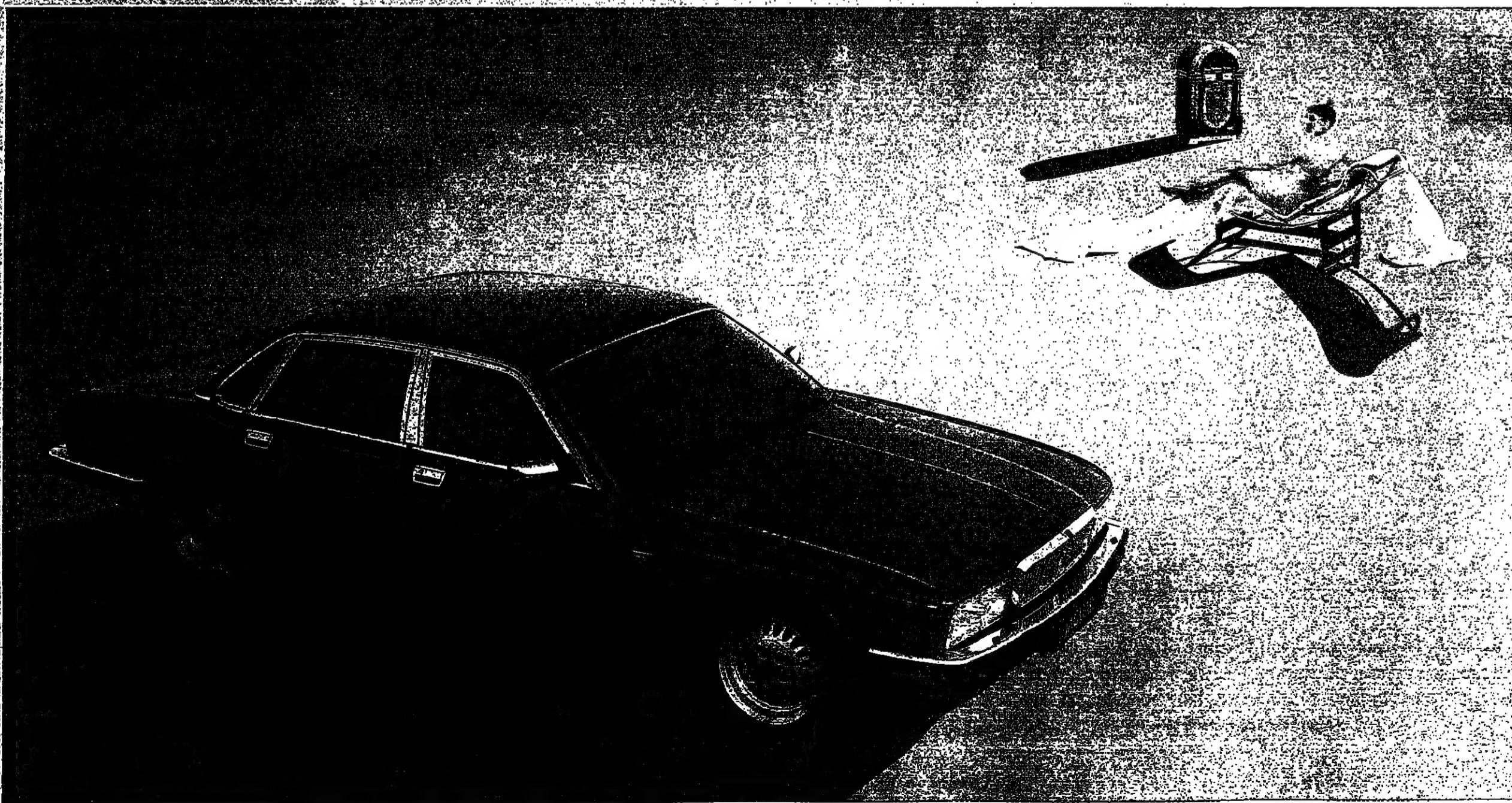
"The danger that investment plans will be undermined by the high cost of capital, the squeeze on profits, and slower growth, is the most serious risk the UK economy faces at present," Sir Trevor said.

On the European Monetary System, the CBI said the Government should take sterling into the narrow band of the Exchange Rate Mechanism of the EMS once lower inflation had been achieved.

The CBI proposals include: ● An increase from 25 to 40 per cent in the proportion of plant and machinery companies can write off against taxation annually, to offset the damage caused by higher business and interest rates.

● Cuts in the tax costs borne by employers. Their National Insurance contributions should be reduced.

● Inflationary increases outside company control should be held to a minimum.



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UK NEWS

Federation predicts 9m non-payers Protesters form national lobby against poll tax

A NATIONAL campaign against the community charge, or poll tax, was launched yesterday with the organisers predicting that up to 9m people in England and Wales may refuse to pay, writes PA.

Mass demonstrations are also being planned in London and Glasgow for March 31 - the day before the poll tax comes into force in England and Wales.

The poll tax is to take the place of the domestic rates system, which taxes property owners for the costs of community services. Under the new scheme all those aged 16 or more will be obliged to pay the community charge.

The All Britain Anti-Poll Tax Federation announced its plans for a national campaign at a press conference in Parliament.

Mr Tommy Sheridan, the national chairman, said: "In Scotland, more than 1m people have not paid or are in some sort of arrears with the poll tax - about one quarter of the population."

"If you extrapolate that for England and Wales you get 8m

to 9m. Mass non-payment is now a reality in Scotland. With hard work it will also become a reality in England and Wales."

Several million non-payment fact sheets and window bills are being prepared and lobbying of councils throughout Britain is under way, Mr Sheridan said.

The federation has been launched in a week that is expected to see several Tory MPs rebelling over the community charge in the parliamentary debate on local government funding scheduled for Thursday.

The organisation is being backed by some Labour MPs, including left-winger Dave Nellist, who represents Coventry south-east, who helped organise the launch meeting.

Mr Sheridan said he believed Labour should come out more strongly against the community charge and back the calls for non-payment.

Mr Neil Kinnock, the Labour leader, has made it clear that his party opposes the charge, but it does not support breaking the law.

Finance Act opens way for US insurers

By Patrick Cockburn

US LIFE insurance companies wishing to do business in the UK without establishing an office in this country will be able to do so more easily in future under a little-used section of the 1986 Financial Services Act.

Pennsylvania, the first US state to take advantage of this, has been given "designated territory" status under the act. From February, any insurance company authorised to carry on business in Pennsylvania will be able to do so in the UK provided it joins the appropriate self-regulating body.

Mr Robert Smith, a partner in London solicitors Lawrence Graham, which assisted the Pennsylvania Insurance Department in negotiations with the Department of Trade and Industry, said that US insurance companies taking advantage of designated status were primarily interested in the 142,000 US citizens resident in the UK.

He said that, in practice, achieving designated status had proved easy and was the most efficient way for a US insurer without a European operation to promote its products in the UK.



Woman at the top: Nina Temple, 33, was elected general secretary of the Communist Party of Great Britain, the first woman in the post. Ms Temple has promised to transform the party into "a force which is feminist and green, as well as democratically socialist."

Fines to be based on ability to pay

By Robert Rice, Legal Correspondent

THE Government is to press ahead with the introduction of a system of fines tailored to the offender's ability to pay.

A unit fines system, to be outlined in a government policy paper, would mean that people with a higher level of disposable income would pay more for committing the same offence than the less well off.

The Home Office said yesterday that pilot schemes set up in 1988 in Bradford, Basingstoke, Teesside and Swansea

had been successful and had won the support of the Magistrates' Association.

Mr John Patten, Home Office minister said: "We believe there are substantial benefits to be gained from maximising the effectiveness of the fine and have been watching recent experiments with the unit fine system with great interest."

Under the new system, a person with a weekly disposable income of £20 would have to pay £200 for a fine of 10 units.

A better-off offender, also fined 10 units but who had a weekly spare income of £100, would have to pay £1,000.

Defendants would be required to give details of their income and outgoings in a means form. Offenders will be able to pay their fines in weekly instalments or in one sum.

The Labour party, which will publish its own criminal justice plans tomorrow, welcomed the plan.

Official figures show falling raw material costs

By Peter Norman, Economics Correspondent

MANUFACTURING industry's fuel and raw material costs fell last month on a seasonally adjusted basis, but City analysts doubted whether this signalled an easing of inflationary pressures in the British economy.

The Central Statistical Office said industry's input prices fell in December by a seasonally adjusted 0.8 per cent, reducing the year-on-year increase last month to 4.7 per cent from 5.8 per cent in November.

At the same time, industry's output prices, which are not seasonally adjusted, increased 0.3 per cent in December. Output prices - the prices charged by manufacturers, at the factory gate for home sales - rose by 5 per cent in the year to December after rising 4.9 per cent the month before.

Output price inflation was broadly in line with market expectations. But the seasonal input prices did come as a surprise after analysts' forecasts had pointed to a 0.1 per cent increase last month and a 5.4 per cent year-on-year gain.

Falling metal prices, which offset dearer petroleum and industrial electricity, helped

keep down the year-to-year increase in input prices. The recent oil price rise, which had not worked through into input prices last month, will constitute a cost pressure in the months ahead.

Mr Peter Spencer, UK economist at Shearson Lehman Hutton, the London investment bank, said figures for input and output prices other than food, drink and tobacco also pointed to future inflationary pressures. These showed output prices rising by 5.5 per cent in the year to December and input prices increasing by an annual 3.8 per cent last month.

"The figures mean that the profit squeeze that is essential for government anti-inflation policy is simply not there," Mr Spencer said. Without such a squeeze, companies will be able to pay inflationary wage settlements, he warned.

The seasonally adjusted index of manufacturers' input prices stood at a provisional 105 in December (1985=100) compared with 105.6 in November while the unadjusted input price index rose to 107.4 from 105.6. The index of manufacturers' output prices stood at 121.2 last month against 120.9 in November.

IN BRIEF

High Court postpones drug money decision

An application for a writ of *habeas corpus* by Nazir Chinnoy, a former senior official of Bank of Credit and Commerce International who is accused of taking part in a worldwide drugs money laundering ring, has been adjourned by the High Court.

Chinnoy, who was based at BCCI's Paris branch, asked the court to free him from custody on the ground that he had been wrongly sent to prison to await extradition to the US. Lord Justice Woolf said the case would be adjourned to await the outcome of a hearing in the US courts which could have a bearing on Chinnoy's application.

Harland share price

Employees of Harland Wolff, the privatised Belfast shipbuilder, will be able to buy or sell shares at £1.04 later this month, four pence more than when the company was acquired in a management-employee buy-out last year.

Belfast men in court

Five men will appear in court in Belfast today on charges arising out of the investigation into alleged links between members of the security forces and paramilitary groups. The men were among more than a dozen people arrested during raids in east Belfast early last week.

Power marketing

A single marketing relations firm is to be charged with marketing shares in the electricity industry, the Government's biggest-ever privatisation. Estimates of the industry's total proceeds range from about £10bn to £15bn, far more than realised by the sales of British Gas and the water industry.

Club backs road plan

Controversial proposals to designate 300 miles of London roads as virtually non-stopping freeways, with much tougher penalties for illegal parking, were given guarded approval by the Royal Automobile Club.

Opera House pay offer

Equity, the performers' union which was in talks with the Royal Opera House at the Advisory, Arbitration and Conciliation Service last week, will put a revised offer to dancers today.

Miners take cut

About 150 workers at the Gevor tin mine at Pendeen, in Cornwall, have volunteered to take a pay cut in a bid to preserve their jobs.

Director in custody

Stephen Francis, a company director charged with four offences under the 1981 Forgery and Counterfeiting Act, was remanded in custody for a further week. The alleged offences concern transactions on the New Zealand financial futures market.

Housing investment up

Companies investing in private rented housing under the Government's Business Expansion Scheme have raised £370m since July 1988.

Post-1992 threat for Scottish finance

By James Buxton, Scottish Correspondent

LACK of capital may prevent Scotland's financial sector from exploiting opportunities in the European single market. However, the sector's best immediate prospects may lie in niches such as venture capital and merchant banking.

Those are the conclusions of a paper on the effect the 1992 single European market will have on the Scottish financial sector by a committee set up by the Government.

It says that although the Scottish financial community is large in terms of funds under management - totalling more than £100bn (£167bn) - these funds belong to investors, policy holders and depositors. Fund management companies are often insufficiently capitalised to fund acquisitions and marketing and distribution of products.

The authors, Mr Allan Hodgson of Hodgson Martin, investment managers, and Mr Ewan Brown of Noble Grossart, merchant bankers, both in Edinburgh, say that the large life assurance sector is "shackled by its corporate structure."

Their mutual status limits their ability to acquire companies except by cash, at a time when either European life assurance companies, notably in France, are expanding.

However, Scotland's "highly efficient professional infrastructure of lawyers, accountants and other professional advisers" should be able to attract a significant share of European corporate finance activity.

They say Scotland could be a centre for venture capital activity, which is developing in many European countries and does not depend on being close to large capital markets.

Scottish expertise here has "fewer competitors within Europe" than probably any other financial service. Scottish expertise in management buy-outs and buy-ins could also be exported on the Continent, while the merchant banking sector, which though small is growing fast, could exploit its specialisation and its absence of conflicts of interest compared with merchant banks in the City of London.

Towards 1992: Effects on the Scottish financial sector. Industry Department for Scotland, Room 214, Albany House, 45 Waterloo Street, Glasgow, G2 6AT. Free

Securities body proposes code of conduct

By Richard Waters

THE overhaul of the rulebooks governing the investment industry moved a step closer yesterday with the publication of a set of draft principles which would apply to all investment businesses.

However, delays in reaching agreement within the industry over the second phase of the revision, a series of so-called "core rules" for all investment firms, mean that the overhaul is unlikely to be completed until well into the autumn.

The SIB said that the first stage of the overhaul - the introduction of basic principles setting out the standards of conduct expected from investment firms - would come into force on 1 April.

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its purpose-built terminal for exporting UK made cars to the EEC. ICI's Billingham wharves account for 400 ships a year. The Tees Offshore Base reaches into the future of offshore oil exploitation through its advanced subocean technology complex. In providing facilities for these and many others, the Tees and Hartlepool Port Authority has built up a formidable technical expertise. An expertise which is ready to serve new port-related industries on Teesside. To find out more contact Duncan Hall, Chief Executive, Teesside Development Corporation, Tees House, Riverside Park, Middlesbrough, Cleveland TS2 1RE. Tel 0642 230636. Fax 0642 230843.



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MANAGEMENT: The Growing Business

European R&D projects

Pitfalls on the path to collaboration

By Charles Batchelor

Small companies are often unable to develop new products because they lack the money and the breadth of skills required. Simon Standley, managing director of Precision Systems, a St Ives, Cambridgeshire-based specialist in advanced welding technology, faced just such a dilemma.

Standley was convinced there was a profitable market for equipment which could automatically grind the worn edges of jet engine turbine blades. At present the job is done manually but an automatic system would speed up the process, cut wastage and reduce the area of the blades exposed to high temperatures.

For a company with just 13 employees and turnover of £300,000, however, a project of this kind appeared too ambitious. Standley, a brick, determined man, decided that if the job was too big for Precision Systems alone he would bring in partners. He turned to Brité, one of the European Community's collaborative research and development programmes.

Through Brité (the Basic Research in Industrial Technology for Europe programme), Precision Systems has teamed up with three German partners: Isotopen-Technik Dr Sauerwein, a small German supplier of image processing software; Aachen Technical University, which is supplying expertise in the field of sensors; and the German Nuclear Energy Research Centre which has the X-ray technology.

The European Commission is providing £1m towards the £2m cost of the four-year project, with £370,000 of that going to the British company. Precision Systems is project leader despite the fact that it is the smallest partner.

As well as providing the finance and skills which Precision Systems lacked, the Brité link-up should give an entry into the German market for Standley. Previous attempts to find an agent in Germany had come to nothing but contacts with Aachen University have provided leads.

In the early days of the European collaborative programmes it was the big companies, with their large corporate staffs, their teams of lawyers and their experience of dealing with government organisations, which scooped the pool.

Efforts are now being made to make the collaborative programmes more accessible to small firms and their share of the money available from Brussels has been increasing.

Enterprises employing up to 500 people were involved in 49 per cent of the first round of the Brité programme and in 60 per cent of the second round. Their share in some other programmes has been much lower, however. They participated in only 8 per cent of the biotechnology programme schemes and 17 per cent of Euram (European Research in Advanced Materials).

One concession made by the Commission to smaller companies has been to provide grants which allow them to demonstrate the feasibility of a new machine or process to help them improve their credibility with larger companies. Feasibility premiums, which cover 75 per cent of a project's costs, were granted to 60 smaller companies last year.

In addition, the Commission's Enterprise Directorate, which promotes the interests of smaller companies, has backed the creation of a Europe-wide network of information offices to publicise Community programmes and launched a scheme to bring together businesses looking for partners.

In a further attempt to broaden small firms' access to R&D the Commission yesterday announced a pilot programme to allow small firms without their own R&D capacity jointly to commission research from outside experts.

Despite these efforts, smaller companies still face considerable obstacles in participating in European collaborative programmes. Meeting the detailed requirements laid down by the Commission can be a costly and time-consuming task. Simon Standley says he had to answer a

35-page questionnaire as part of his application form. Mapping out the technical details of how the project would progress over the four year period was particularly difficult and took two or three attempts before it was approved.

Standley estimates that writing the initial technical report took him a month and that participating in Brité takes on average between 5 and 10 per cent of his time. Meetings with his German partners and with officials in Brussels are held every three months or so.

"There is a lot of paperwork," says Standley. One of the disadvantages of dealing with a large organisation like the European Commission is the speed with which officials change jobs.

Standley and his partners had just got to know the French case officer assigned to their project when he was moved and a Spanish official took over. The proposal had already been approved by Brussels but Standley was still faced with familiarising the new case officer with the project.

Standley says he is happy with the way the Commission pays out the funds in instalments as the project develops but other companies have been less satisfied. Lablogie, a Sheffield-based software company with 15 employees and sales of £1.2m was awarded £25,000 in 1987 under the Community's Biotechnology Action Programme. When the money failed to arrive, John Clapham, managing director, phoned Brussels only to hear from an embarrassed official that the budget for that particular programme had been spent and the award could not be paid.

Ken Board, technical director of Rockfield Software, a spin-off from the University of Wales in Swansea, says that waiting for payments of European Commission funds can cause cash-flow problems for the smaller company. "They seem to have a convoluted checking system and getting money paid can be a problem," he says.

Some small companies get round the difficulties of dealing directly with Brussels and overseas partners by acting as subcontractors to larger companies involved in cross-border programmes.

Rytrak, a Liverpool-based manufacturer of equipment for the integrated circuit industry, is a subcontractor to GEC, the British electrical group, in an Esprit (information technology) project. Derek Palmer, chief executive of the £15m turnover company, says he leaves much of the documentation to GEC. "A company like ours doesn't even understand the legal papers so we usually agree with what is suggested by their legal department."

One advantage of Community R&D projects is that Brussels makes no claim to the intellectual property rights. But, for a small sub-contractor working with a larger company, it is often simpler to assign the rights to any new discoveries to the lead contractor rather than attempt to negotiate a stake in something which has yet to be developed. However, when the small partner brings some of its own technology into a venture it must take care to protect its intellectual property, warns Palmer.

Taking part in European Community programmes is no quick and easy route to new products and new markets for the smaller firm. "If they are new to this sort of co-operation they can founder," warns Ben Bennetts, a Southampton-based consultant. "But small firms do benefit because they make contacts and they see there is something outside the confines of their own country."



Simon Standley: project leader, although the smallest company

Rockfield employs 12 people and has turnover of £360,000. It has been awarded £270,000 under a Brité project intended to develop software for measuring the stresses metals undergo when they are stamped into shapes such as car bodies. Rockfield's partners are a Barcelona-based research institute and two Spanish metal fabrication companies which will act as "test sites" for the software.

A more fundamental problem faced by many small firms in Community collaboration programmes is the requirement that projects involve pre-competitive research. Smaller firms are more interested in applied research which will result in specific new products which will increase turnover in the short term, the Community says. Ken Board says he is looking for a UK company, which, with the agreement of the Spanish partners, could collaborate on developing parallel products within a shorter time frame than the four years set by the Brité programme.

Dealing with larger corporate partners in a collaborative project can be frustrating for the smaller firm. "There is a great deal of inertia in large companies," says Board. "We saw this as a high priority. For them it was low priority and it took time to go through their approval system." The result was that the project started six months later than planned.

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Bringing a commercial slant

Charles Batchelor reports on help for Polish accountants

Encouraging the small business sector in Poland could be a quicker way of boosting the country's economy than trying to revitalise the large and inefficient state corporations.

This is the view of Andrew Kinast, a manager with London-based accountants Bick Rotherberg Kinast recently met the president of the Accounting Association of Poland to discuss helping Polish accountants adopt more commercial standards. Most lack the skills to provide advice to small firms, he says.

Kinast says he is now acting informally for the Institute of Chartered Accountants in England and Wales to arrange seminars to help Polish accountants. Depreciation, for

example, is an arbitrary concept while Polish accountants have tended to concentrate on controlling materials rather than costs.

Efforts to help Poland's small firms sector are also being made by The Forum of Private Business, a UK small business lobby group which is drawing up proposals for a small firms support programme. Its work is being part-funded by the British Government.

Small firms have an important role to play in the revitalisation of the Polish economy but will require special help, says Kinast, whose parents were born in Poland.

Poland has more than 200,000 sole traders and about 20,000 limited liability partnerships

but demand at a local level for a whole range of products and services would support a new wave of small businesses.

One of the problems facing small businesses in Poland is the banking system. The three state banks are unable to take on new customers because their outdated computer technology is stretched to full capacity, Kinast says. One company executive reported regularly queuing at his bank for four hours to collect his employees' wages while inter-branch money transfers can take three weeks to process.

Many small businesses lacking the hard currency needed to acquire additional machinery could be boosted by relatively small investments of \$20,000-\$30,000, he estimates.

Disproportionate costs of audit

The costs of carrying out the compulsory audit required in the UK by law bear most heavily on small companies, according to a recent review of more than 2,000 company accounts by Graham Bannock, a London-based small business consultant.

The audit fee amounts to more than 4 per cent of turnover for companies with sales of less than £50,000, 1.6 per cent for businesses in the £50,000-£99,999 range and 0.8 per cent in the £100,000-£199,999 range. For companies with turnover of £10m or more the audit cost falls to less than 0.3 per cent.

These figures, taken from accounts filed at Companies House, are not large in relation to turnover but they are much greater measured in terms of the proprietor's drawings or profit, the study states.

What is more important is that the audit charge is only one of many administrative burdens, such as VAT compliance, which weigh more heavily on the small firm than the large, it adds.

The issue of the compulsory audit for small firms has twice been reviewed by the Department of Trade and Industry in the past six years but the requirement has remained.

A further indirect burden imposed by the insistence on the use of an independent qualified auditor is that a cheaper "unqualified" accountant or book-keeper cannot be employed.

The requirement to use a professional accountant for the company audit discourages the use of another outside firm for book-keeping services, a common practice overseas.

Despite these disadvantages, the compulsory audit carries the benefit of reducing the number of company accounts which need to be checked by the taxman. There is no reason, though, for the audit requirement for small firms to be any more detailed than the abbreviated accounts necessary for the Companies House register. This simplification would reduce the cost of the compulsory audit, Bannock suggests.

"Small Business Perspective, December 1989. Graham Bannock and Partners, 53 Clarewood Court, Cranford Street, London W1H 5DF. CB

the proprietor's drawings or profit, the study states. What is more important is that the audit charge is only one of many administrative burdens, such as VAT compliance, which weigh more heavily on the small firm than the large, it adds.

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"Small Business Perspective, December 1989. Graham Bannock and Partners, 53 Clarewood Court, Cranford Street, London W1H 5DF. CB

In brief...

Owner-managed businesses in the north-east of England will be listed in a directory entitled Great North Prospects which is intended to persuade more graduates to seek local employment. The directory, which is based on an idea borrowed from Japan, will provide information on companies' activities, culture and skill needs. Work on the directory will be completed in the Spring of 1990.

Contact David Mullen, Durham University Business School. Tel 091 374 2223.

Barclays Bank has negotiated a £100m financing arrangement with the European Investment Bank (EIB) for on-lending throughout the European Community to small and medium-sized businesses. The funds comprise up to £60m from the EIB's own resources earmarked for projects in assisted areas and £40m of New Community Instrument funds provided directly by the European Commission for use outside assisted regions.

More than £35,000 worth of prizes is available under the Export Award for Smaller Businesses 1990 scheme. The competition is open to independent British firms employing up to 250 people which have increased export earnings in their most recent two financial years to at least £100,000 in the second year.

Contact Award Administrator, Midlands Bank, 110 Cannon Street, London EC4N 6AA. Tel 01-552 5532. Closing date for entries is March 16.

BUSINESS OPPORTUNITIES

READERS ARE RECOMMENDED TO SEEK APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

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0205 Oslo 2 - Norway
Phone 47-2-55 44 10
Fax 47-2-55 73 90

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of companies in leisure and associated fields seeks purchases/association with companies in like businesses. Particular interest clubs/restaurants/venues.

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Tel: 051-225 0550 Fax: 051-227 2169

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Building under 3 years old - 4000 seats and seating.

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Also suitable for training/educational centre or sports ground.

Offers to excess of £2 million, freehold, with vacant possession.

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All responses will be treated as confidential.
Write Box H5212 Financial Times, One Southwark Bridge, LONDON. SE1 9HL.

Calling all Principals

Calling all Sales Managers

The Institute of Sales & Marketing Management's Department 102 is recruiting - it is recruiting with Sales Engineering Agents visiting and selling to self post engineering products.

Department 102 has you with the EMMA's Professional Index which is a database of free-lance sales engineers, all EMMA members who are eminently qualified in their individual spheres of operation.

Find out more contact

Department 102, EMM, National Westminster House,

31 Upper George Street, Luton.

Beds LU1 2RD

Fax (0582) 453640

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The following projects are available as joint venture projects:

1. Department store, up to 10,000 m² Budapest city centre.

2. Hotel, conference and business centre, Budapest.

3. Spa hotel and treatment centre, Mészökövöl 90 miles from Budapest.

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USSR TRADE

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Past experience includes contract negotiations, finance, export procedures and sales promotion including seminar presentations in the USSR.

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New York office and warehouse. Substantial stock and design build facility - Joint venture to enlarge operation along East Coast considered.

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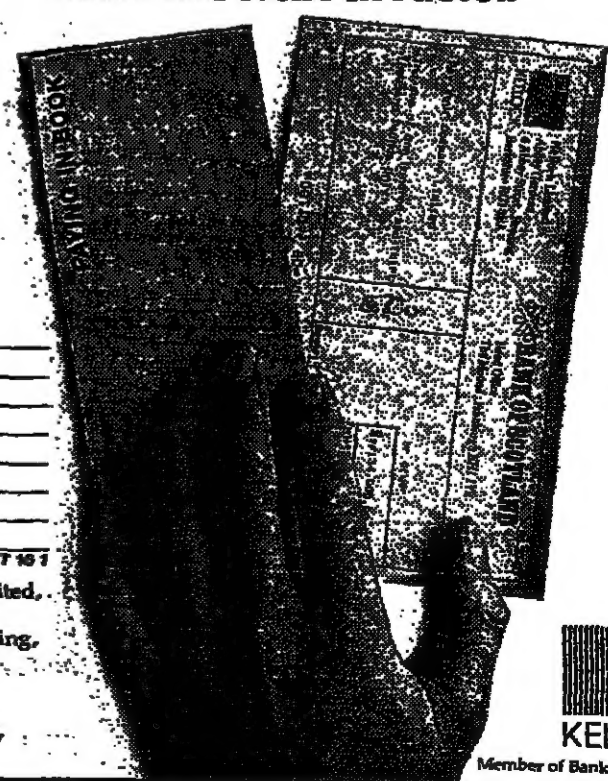
Company _____

Address _____

Tel No. _____

Send to: Kellock Limited, Abbey Gardens, 4 Abbey Street, Reading, Berkshire RG1 3BA

or telephone: Ian Fitz-Harris, Commercial Director, on 0734-585511.



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BUSINESS OPPORTUNITIES

PROFITABLE INVESTMENT

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2200 Copenhagen N
Denmark
Markus UK Project

We will be available for a meeting in London from 26 Jan to 6 Feb, 1990.

ANNOUNCING THE MOST EFFICIENT METHOD of locating a quoted company for REVERSE TAKEOVER, MERGERS, ACQUISITION or ASSET STRIPPING. Whether you know the name of the company you are looking for or not, contact Peter Radcliffe FOR A FAST NO-NONSENSE SERVICE. TEL 061 655 4347 FAX 061 655 388 GARDINER COMPANY INNOVATIVE MERGER BROKERS

WEST END PRODUCER requires **THEATRE ANGELS** to invest in productions both in London and on tour. Interested persons please write to: Box 9508, Financial Times, One Southwark Bridge, London SE1 9HL.

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We are looking for partners or buyers of Golf Courses with housing and hotels on land, that we have in Normandy and Brittany. We have three golf courses already built, and two to be built. Please contact Mr Xavier Rouget-Luchaire, Leisure Management, Peniche Pénorah, Face au 52 Quai de Gallo, 92100 Boulogne. Tel: 1 46031800 Fax 1 46031949

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AUCTIONS

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MUSIC MANAGEMENT COMPANY Company has been trading for six years with artists/record producers. MD has been involved in over 22 million album sales, and is prepared to invest £250,000 of company for £50,000 in order to expand business worldwide. Contact ARC Management Limited, Canning House, 14 Canning Street, Chiswick, London W4 5EN

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Belfast	Arthur Boyd	Tel: 0232 649111
Birmingham	Andrew Peters	Tel: 021-631 2288
Blackpool	Roger Smurridge	Tel: 0344 54445
Bristol	David Bird	Tel: 0272 216222
Cardiff	Robert Ellis	Tel: 0222 481111
Glasgow	Robin Wilson	Tel: 041-304 2880
Leeds	Ralph Proctor	Tel: 0533 444741
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BY ORDER OF THE JOINT ADMINISTRATIVE RECEIVERS
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Offers are invited for the sale of the business, assets and goodwill of the above company, established as timber merchants since 1960. Assets include specialist plant and machinery, valuable goodwill and a substantial customer base.

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- Annual turnover for 1989 approximately £40m
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Tel: 0222-238823 Fax: 0222-223351

Cork Gully is authorised in the name of Cooper & Lybrand Deloitte by the Institute of Chartered Accountants in England and Wales to carry on Investment Business. Cooper & Lybrand Deloitte is the business name used by Cooper & Lybrand in the UK, which will merge with Deloitte Haskins & Sells in the UK on 28 April 1990.

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Making profits of around £600,000 per annum (prior to Director's drawings and Dividend).

- Net assets, approx: £850,000
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Founder Director/M.D. wishes to sell his shareholding on a 2/3 year earn out basis to a larger (ideally) Publicly Quoted Company.

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We act for a listed public company with subsidiaries specialising in consultancy, recruitment and training. This group has a declared policy of seeking to expand both through organic growth and through mergers with other businesses in its fields.

Our client is keen to establish contact with consultancy, recruitment and training businesses with good track records to date and prospects for the future. It aims to offer an exciting and rewarding future to those businesses which choose to join with it.

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Lloyds Merchant Bank Limited
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Telephone: 01-248 2344

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Chain of Confectionery/Tobacconist Shops FOR SALE

Turnover £11.5 million
11 Units N West England
11 Units N East England
All prime or good secondary High Street locations. Offers sought for entire business or may be split into two groups. Preliminary details to principals or named Principals only.

Box H5632, Financial Times, One Southwark Bridge, London SE1 9HL

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Long established Midlands based company with good order book and blue chip existing clients. Profitable with turnover in excess of £3 million and over 50 employees. Approximately 0.27 acres freehold site. Continuing management available. For further information write to M Smyth Esq, Lawrence Graham, 190 Strand, London WC2R 1JN.

DAWSON JEFFCOAT LIMITED AND FOREST UTILISATION LIMITED

The business and assets of Dawson Jeffcoat Limited and Forest Utilisation Limited are offered for sale as a going concern by the Joint Administrative Receivers.

Dawson Jeffcoat Limited is involved in timber harvesting with a turnover of approximately £800,000 per annum. Forest Utilisation Limited is involved in timber processing and operates a saw mill facility. The turnover is approximately £800,000 per annum.

Principal assets include:

- Leasehold premises
- Stock
- Plant and machinery
- Vehicles
- Skilled workforce

Further information may be obtained from the Joint Administrative Receiver: John Wheatley

KPMG Peat Marwick McLintock
2 Cornwall Street, Birmingham B3 2DL
Telephone: (021) 233 1666 Fax: (021) 233 4390

Diamond Tool Manufacturers

COLWYN BAY, CLWYD

The Joint Administrative Receivers of J. K. Smit & Sons Diamond Tools Limited invite offers for the business and assets:-

- Long established diamond tool manufacturer.
- Well established, high quality product range covering the following market sectors:-
 - oilfield construction
 - mining engineering
- Turnover currently approx. £3m per annum.
- Purpose built freehold factory site on 2.5 acres at Colwyn Bay, North Wales.
- Extensive technical expertise within the company of all aspects of diamond tool manufacture.

For details please contact:-
D. H. Slade FCA, Ernst & Young, Lowry House, 17 Marble Street, Manchester M2 5AW.
Tel: 061-832 5784. Fax: 061-834 7117.

Ernst & Young

ICE CREAM MANUFACTURING BUSINESS FOR SALE

The Joint Receivers offer for sale the assets of Chiplink Frozen Products Limited trading as Holburn Ices, Bridge of Don, Aberdeen. Assets include:

- Long leasehold factory (12,400 square feet) at Woodside Road, Bridge of Don, Aberdeen.
- Ice cream manufacturing equipment.

For further information please contact: Alan D.J. Amoores, Esq C.A. Joint Receiver.

KPMG Peat Marwick McLintock
Ryeford House, Hill of Rubislaw, Anderson Drive, Aberdeen AB9 1JE
Telephone: 0224 205888

BUSINESS WANTED

Profitable paper company, small to medium size wanted in the UK, either manufacturing or marketing.

Please reply in strictest confidence to the company's legal advisors:

Attn. Simon Walker,
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Swan House, 37-39 High Holborn,
London WC1V 6AA.

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We are an expanding public company in the manufacturing sector still small enough to have consideration for each of its subsidiaries. We offer you a capital reward for bringing us your company, the environment for achieving your planned expansion; and further rewards for achieving it.

Please write to us now in complete confidence. All replies will be forwarded to us unopened from:

Box No. 214, EVA, 3 Lloyds Wharf, Mill Street, London SE1 2BA

WANTED
AEROSPACE RELATED
COMPANY

We are a privately owned company specialising in the supply of aircraft components. We are looking for acquisitions in related fields, preferably with £100k or more net profit.

If you are considering a sale, we have funds available and would be delighted to talk. Please reply in strictest confidence to:

Managing Director Box No H5605, Financial Times,
One Southwark Bridge, LONDON, SE1 9HL

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We are a North-West based Plastic Extrusion Business, BS5750 approved, add with a blue chip customer base. It is our intention to secure growth by acquisition and we are particularly interested in companies that have outgrown their present sites and are in need of total or partial relocation. Own products or added value operations are preferable but not essential. All options are negotiable for the right acquisition and any size of business will be considered.

Please write in confidence to Box H5624, Financial Times,
One Southwark Bridge, LONDON, SE1 9HL

Plc Engineering Seeks
Acquisitions

A progressive plc is seeking to expand its business base through further acquisitions in the manufacturing sector.

We are looking for companies in the small to medium size range with pre-tax profits of between £25k and £50k.

Consideration for the purchase of any acquisition can be based on cash or equity or a suitable mix.

Write Box H1367, Financial Times, 1 Southwark Bridge, London SE1 9HL

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ISSUED CAPITAL: 16,862,721 shares of 50 cents each

	Consolidated Quarter ended 31 December 1989	Consolidated Quarter ended 30 September 1989	Consolidated Year ended 31 December 1989
OPERATING RESULTS			
Coal mined (000t)	2612	2857	10,022
Coal sold (000t)	2389	2180	8,482
FINANCIAL RESULTS (R000)			
Sales	69,142	53,008	231,769
Cost of sales	59,980	47,344	188,517
	9,162	5,664	33,252
Sundry revenue - net	594	2,133	6,433
Profit before tax	9,756	7,827	39,686
Tax	5,520	3,450	17,296
PROFIT AFTER TAX	4,236	4,377	22,390
Capital expenditure	153	1,625	4,342
Dividend	9,274	-	16,019

Notes:
1. Capital Expenditure. The unexpended balance of authorised capital expenditure at 31 December 1989 was R125 million.
2. Dividend. A dividend (No. 153) of 55 cents per share declared on 14 December 1989 is payable to members on 7 February 1990.

15 January 1990

On behalf of the Board
(J G Hayward)
Directors
(M B Forsyth)

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The Bondholders are therefore reminded that the subscription rights in Pirelli S.p.A. ordinary shares will be suspended from January 20, 1990 (date of publication in Gazzetta Ufficiale) up to and including February 11, 1990.
PIRELLI S.p.A., Milan.

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FT LAW REPORTS

Greek cargo liability exemption

THE KOMINOS S
Queen's Bench Division (Com-
mercial Court): Mr Justice Leg-
gatt: December 20 1989

A CARGO claim brought within an extended limitation period agreed between parties to a bill of lading in the probable belief that it was governed by the Hague-Visby Rules permitting extension, is not subject to the time-bar imposed by what is subsequently found to be the foreign proper law of the contract, in that the shipowner must have intended to give cargo-owners more time in which to sue and application of the time-bar would cause them undue hardship contrary to English policy.

Mr Justice Leggatt so held when giving judgment for the plaintiff cargo-owners, Hellenic Steel Co on a claim against shipowners, Svolar Shipping Co Ltd, for damage to cargo shipped on board the Kominos S. Section 1 of the Foreign Limitation Periods Act 1984 provides: "... where in any action the law of any other country falls ... to be taken into account ... (a) the law of that other country relating to limitation shall apply in respect of that matter."

Section 2: "(1) In any case in which the application of section 1 would to any extent conflict with public policy, that section shall not apply to the extent that its application would so conflict. (2) The application of section 1 ... shall conflict with public policy to the extent that its application would cause undue hardship to a ... party."

HIS LORDSHIP said that a cargo of steel coils shipped aboard the Kominos S at Thessaloniki in Greece was in apparent good condition on shipment. On discharge the coils were damaged by corrosion.

On the previous voyage the vessel had carried 2,500 tonnes of marine salt in bulk from Spain to Thessaloniki. The holds were cleaned on discharge, but not with sufficient thoroughness to remove all salt residues.

Loading of the steel coils was completed at Thessaloniki on March 13 1987. The vessel sailed for Ravenna. She arrived on March 18 and began discharging the following day.

While the steel coils were being unloaded the receivers

noticed their outer wrappings had been affected by salt, and there were signs of water having been present in the holds. The cargo-owners claimed against the shipowners alternatively in contract, bailment and tort.

On the evidence it was found that when the coils were loaded into the lower holds they had a below zero temperature. When the hatches were closed the mass of the coils caused the temperature of the warmer entrapped air to drop below its dewpoint. Moisture condensed on the exposed surfaces of the coils and started to cause rust. It ran off the coils and collected in the end of each hold. Many coils were ruined.

Collection of water in that way must have been due to a failure to pump out the bilges. Not to have pumped was bad seamanship. Cargo sweat, as it was technically known, confined in the lower hold until an equilibrium of temperature was reached. Corrosion of the coils was increased by the salt left by insufficient cleaning of the holds.

The effective causes of the damage therefore were failure to clean the holds sufficiently, and failure to pump the bilges. In both omissions the master and crew were negligent. They rendered the vessel unseaworthy at the outset and in the course of the voyage, as she was unfit to convey the cargo.

The extent of the damage was increased by the fact that the coils were not opened and dealt with immediately by the receivers.

The first issue of law was whether the proper law of the contract was Greek or English.

The bills of lading contained no express choice of law. They were in English and provided that disputes should be referred to "British" courts.

The contract was made in Greece between Greek shipowners and Greek managers, to carry Greek steel from Greece to Italy for freight payable in Greece in Greek currency pursuant to Greek exchange control regulations.

Those facts predominated over the equivocal reference to British courts, and other English references.

Accordingly, Greek law was the proper law of the contract.

The next issue was whether clauses 8 and 20 of the bills of lading were apt to exclude or limit the shipowners' liability. Clause 8 provided that the

shipowners were not to be responsible for loss or damage occasioned by "neglect ... of the shipowners in the management ... of the ship or ... sweat, rust ... Clause 20 provided the owners were not to be responsible for "any losses ... which can be covered by insurance."

It was common ground that under Greek law the exemption clauses did not apply, and to escape liability the shipowners had to bring themselves within the exception of perils of the sea, or act of shipper.

Although some of the damage to the coils was caused by the receivers' failure to unwrap and treat them as soon as possible, there was no evidence of the amount of damage caused. The court could do no more than make a discount of five per cent from the total amount of damages otherwise recoverable.

It was also common ground that under Greek law the claim became time-barred, though there was an agreement between the parties for extension of time on March 22.

Mr Cadden for the cargo-owners argued that because the agreement for extension of time was consistent with an implicit choice of the Hague-Visby Rules, the parties must implicitly have agreed to adoption of the Rules by amendment of the bills of lading, or alternatively the shipowners were estopped from denying that they applied.

The answer must be that the agreement was not consistent with the Rules applied; that even if it had been, the assumption was wrong; that no assumption that the Rules might apply could be arrogated into an agreement that they would apply, even if the assumption were not wrong; and that an estoppel could not provide a plaintiff with a cause of action he otherwise lacked as distinct from depriving a defendant of a defence he would otherwise have had.

The cargo-owners submitted that the shipowners were estopped from asserting limitation because they extended time in the context of English proceedings in which agreements for extension of time were recognised.

The agreement to extend time might well have been made on the assumption that the Hague-Visby Rules applied, under which the time limit was capable of consensual exten-

sion. Under Greek law it was not possible to extend time in that way. Even if it had been, time was extended until June 1988, whereas Greek proceedings only commenced when service was effected in December 1988. It would have been useless for the shipowners to represent that they would extend time for purposes of Greek law, and they did not do so. They were therefore not estopped from relying on the plea of limitation.

The cargo-owners nevertheless invoked section 2 of the Foreign Limitation Periods Act 1984, which provided that the limitation rules of the proper law were to be applied in actions, except to the extent that they conflicted with English public policy; and which declared there was a conflict with public policy to the extent that undue hardship would be caused to a party.

According to the cargo-owners "undue hardship" would result to them if the shipowners were allowed to rely on the time-bar after agreeing an extension of time.

By agreeing to extend time the shipowners plainly intended to vouchsafe the cargo-owners more time in which to bring proceedings against them without being time-barred.

Within the time allowed the cargo-owners instituted such proceedings as were contemplated by the parties. In those circumstances it would constitute a real and undue hardship if the cargo-owners were to be denied the opportunity of pursuing their claim by an incident of foreign law by which the parties did not realise their contract was governed.

Greek law excluded reliance on exemption clauses, as did the Hague-Visby Rules and therefore had the same effect in this context as did the Rules by which the parties probably assumed the contract would be governed.

The cargo-owners' claim succeeded.

For the shipowners: David Garland (Norton Rose).

For the cargo-owners: Peter Cadden (William A Merrick & Co).

Rachel Davies
Barrister

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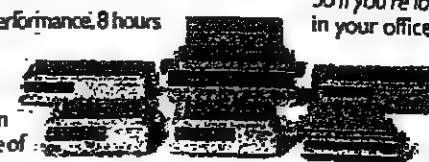
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APPOINTMENTS

Changes at ASDA Group

■ Mr Richard Barker (right), chief executive of ALLIED MAPLES GROUP, has been appointed joint managing director of sister company ASDA STORES, main operating division of the Asda Group. He is succeeded at Allied Maples by Mr Graham Winter, retail operations and personnel director. Mr Barker, who becomes a non-executive director of Allied Maples, will be responsible for buying and marketing at Asda Stores, while Mr Tony Campbell, joint managing director retail, continues his responsibility for operations and personnel. Three divisional directors have been promoted to the Asda



Stores board: Mr Laurie Boyle and Mr Tony Jeffries have responsibility for food buying, and Mr Brian Milburn for non-food buying. Mr Bill Bailey and Mr Keith Clarke have resigned. Mr Jim Bellingham is promoted to MIS director, replacing Mr Mike Palmer on the board who is also to leave the company.

■ Mr Robin Hindle Fisher, a director, has been appointed managing director of HENDERSON PENSION FUND MANAGEMENT. He succeeds Mr Colin Day who remains chairman.

■ GEORGE WIMPEY has formed a new division, Wimpey Technology, headed by Mr Richard McLaughlin, main board technical director. It comprises Wimpey Laboratories, Wimpol, Wimpey Geotech, and a new company, Wimpey Environmental. Mr McLaughlin also becomes chairman of Wimpey Environmental, Wimpey Geotech and Wimpol.

■ Mr Peter Godfrey has been promoted to deputy chairman of Midland Network Services, Peterborough, telecommunications arm of MIDLAND GROUP. He was managing director, and is succeeded by Ms Linda Wilkinson who was marketing director.

■ Mr Nigel C. Dancar, a director, has been promoted to managing director of HIGGS AND HILL DEVELOPMENTS. He succeeds Mr Jonathan Strong who is joining Speyhawk.

■ Mr Mike Footitt has been appointed to the board of FULTON PREBON STERLING, subsidiary of International City Holdings.

■ Mr Norman Burden has been appointed chairman of VITALOGRAPH, Buckingham. He is senior partner in Templewood Associates and a director of Northmac.

■ Mr John Wilson has been appointed business development manager of BMT GROUP, Teddington, commercial arm of British Maritime Technology. He was group marketing director at Seaford Maritime.

■ NORSK DATA UK, Newbury, has appointed Mr Russell Robinson as finance director.

■ BEAZER has made the following appointments: Mr Maurice Croft, special director, Beazer Regional Construction; Mr Gary Barnes, director, Beazer East Anglia; Mr Doug Elliott, director, Walls Western; and Mr Keith Morrant, director, Moss Construction Southern.

■ Mr Alan Snape has been appointed sales director of LIMELIGHT FURNITURE. He was sales director of Hammonds Furniture.

■ Mr Michael Farrell has been appointed group information technology director at CADBURY SCHWEPES, a new post. He was director of finance and management systems in Coca-Cola and Schweppes Beverages.

■ Miss Jane Lockie, head of marketing at BAKER HARRIS SAUNDERS, has been promoted to associate director.

■ THE RUGBY GROUP has appointed Mr David McAteer as deputy chief executive of Rugby Cement in addition to his responsibilities as operations director of the cement division. Mr John Newton, commercial director of the division, additionally becomes managing director of Ash Resources.

■ Mr Nick Kirk, finance director of Newton Investment Management, has been appointed to the board of WELLINGTON BES, a sister company in Newton Management (Holdings).

■ Mr Peter Lyon is joining SMITH NEW COURT as global strategist on March 1. He was a director responsible for asset allocation at County NatWest Investment Management.

■ Mr Stan Keyworth has been appointed managing director of Edward Rose, and Mr David Morley is promoted to managing director at Link Plastics. Both companies are in the automotive products division of WAGON INDUSTRIAL HOLDINGS.

■ Mr Peter Ramabotom has been appointed managing director of RACE STORAGE SYSTEMS, Watford.

■ THE MMG PATRICOOF GROUP has appointed Mr Alan Fletcher as a director of MMG Patricof Buy-ins. He was deputy president and chief operating officer of Swedish Match.

■ Mr Julian Macey has been appointed director of Maiden Soviet by ARTHUR MAIDEN from February 1. He was managing director of Foster Business, Maiden Soviet has the exclusive outdoor advertising rights in the streets of Moscow until 2001.

■ Mr Paul Smith has been appointed financial director for PERSIMMON HOMES (YORKSHIRE).

■ PITTARD GARNAR has appointed Mr Tony Marriott as gloving division managing director designate to succeed Mr Nigel Palmer when he retires in May. Mr Aidan Creedon becomes managing director, shoes and leather goods division, following the resignation of Mr Peter

Mommersteeg. Mr John Buckley, group financial director, additionally becomes trading division managing director. Mr Michael Redwood becomes managing director of Pittard Garnar Sales when Mr Tony Wood retires on February 9. Mr Peter Laight succeeds Mr Tony Marriott as managing director of Pittard Garnar Services.

■ Mr Cob Statham becomes non-executive chairman, based in London, of BANKERS TRUST European operations.

■ Mr Graham E. Luff, financial controller, will be promoted to finance director of NEWSPAPER PUBLISHING from February 12, when Mr Christopher S. Barton retires at the annual meeting.

■ OPTICAL AND MEDICAL INTERNATIONAL has appointed Mr Robin Elsworth as general manager and director of the thin-film coating company Omic Electro-Optics.

■ Mr Keith M. Taylor has been appointed non-executive chairman of SEAL TECHNOLOGY SYSTEMS, Cardiff.

■ ALLIED LONDON PROPERTIES has appointed Mr Frederick Graham Watson as a director. He was with Claydon Properties, and will become group finance director and group secretary when Mr Clive Austin retires on March 31.



Mr Russ Watson (above) has become chief executive of NATIONWIDE ANGLIA ESTATE AGENTS. He was managing director of Berya, the Midlands division of Nationwide Anglia Estate Agents.

More appointments on page 45

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ARTS

Expression is all on the figurative front

William Packer reviews contemporary artists' exhibitions in London

Figurative painting continues to fill the galleries, as it always has. We have no need to make so much of it as the revivalist apologists do of the School of London, whose claims grow vaguer the more closely we consider them, but some generalisation does hold good.

From artists under 45 or so, such as all those considered here today, there comes comparatively little painting founded in the object, in which all those who emerged from art school before the middle 1960s were brought up. Instead, expression is all, the subjective, romantic, indulgent response. Such an approach is perfectly legitimate, but the distinction is necessary to determine the character of the work. The image may convince us superficially, but it remains even so a mere figment and shadow in the imagination. The Frans Hals exhibition, where we find objective knowledge of the world and the most fluent expression of its experience fused together in mutual dependence, could hardly come at a better time.

Kevin Sinnott is enjoying double exposure at the moment, with his larger figure compositions and small oil studies at Bernard Jacobson, and his water-colours across the road at Anne Berthoud (144 & 10 Clifford Street W1 respectively until February 3). He is in many ways a natural painter, lively and fresh in his handling of paint and capable in the smaller works - and in the water-colours especially - of great delicacy.

On this smaller scale his figurative invention works very well, convincing in its detail and often complex disposition, and often exquisite in its effect. The larger works are more problematical, ambitious and impressive in the imagery they propose, yet essentially flawed. What is proposed so often remains unrealised simply because the modelling, on so large a scale, cannot match the proposition; and wherever the nude figure is involved, the inadequacy is cruelly exposed. Some things cannot be invented. The pity is that the work is so nearly very good, needing only the quality of experience observed, absorbed and understood at first hand.

David Leverett, at the Redfern Gallery (20 Cork Street W1 until February 9) is in rather the same case with his huge and romantic images of landscape. His "Sacred Gardens," with names like "Fire in the Sky" and "Flights of Ishtar," are in fact vertiginous views down long valleys, as one finds in the Black Mountains of Wales. They are cast on an almost John Martin-like, apocalyptic scale, painted with a fine, rich energy and, as such, hugely enjoyable. But they flatter to deceive. All the activity is on the surface and, once the initial indulgence has worn off, we discover that what we have in essence is abstraction of an extremely sophisticated kind, the paint worked across the surface for its own sake, on its own terms.



'Same', 1989 by Kevin Sinnott at the Bernard Jacobson Gallery

For in nature, colour and form are never so consistent, never so simple. Here the painting and the painterly invention come all too pat, for Leverett seems to be painting not what he saw on that hill-top, and what he struggled over - the drawings he shows are too stiff and uninformative for that - but what in retrospect he thought he saw, or would have liked to have seen. The epic landscape is a major test, and again the pity is that the facility of a natural painter is betrayed for lack of a humble objective curiosity.

John Virtue, now showing at the Lisson Gallery (81 Lisson Street NW1 until February 10 - then the Lower Gallery, New York) is another landscape painter and a romantic. Lately removed from the Lancashire Pennines to an equally remote Devonshire village, he remains true to his subject, which is the cumulative sensation of being in the landscape. And whether his particular subject is the village, the woods or the open fields, his peculiar treatment of it remains the same.

He makes innumerable studies, in ink and pencil on small prepared boards of a uniform size, taken from any number of viewpoints, which he then reduces by selection and combines into larger, sometimes very much larger, panels. The formal problem is to resolve each individual element in the work, with its often closely descriptive image, into a coherent whole.

Here again, only this time consciously, we have that counterpoint between the figurative and the abstract. In this Virtue is rewarded, or at least successful, for his intense working on the smaller scale, redolent of Palmerian tradition of romantic landscape, is absorbed at a distance into the generalised texture and rhythmic visual pulse across the surface of abstract expressionism. His mistake is to reinforce this unforced unity, give or take a little fiddling, by running dribbles and squirts of pigment across the whole work. He should trust himself, and his work, rather more than to make such gestural excuses, for he does not need them.

In conclusion, I offer a brief recommendation of the Mayor Gallery (23a Cork Street W1 until January 26), that once a year brings to London a selection of works from a major provincial civic gallery. This year it is the turn of York City Art Gallery to show a group of its recent acquisitions of modern British art that is as admirable in its range as in its quality. Alongside the stately early Nicholson still-life, the Camden Town Alhambra interior by Spencer Gore and the Barra bar full of sailors, are a fine recent pot by Alison Britton and good examples of the abstract paintings of John Golding, Marc Vaux and Michael Ginsborg. And there are



'Portrait of a young Woman', 1920, by William Roberts, currently on show from York at the Mayor Gallery

besides local views by Henry Rushbury, a wonderfully characteristic Betrayal of Christ in modern dress by Carl Weight, good Bomberg, Carline and Brooker, and a splendid, simple portrait of a young girl by William Roberts.

Three Wishes

NATIONAL THEATRE, PRAGUE

Bohuslav Martinu is one of the great unrecognised theatre composers of this century. Those who know and love his music must be glad that this year's Martinu centenary promises some overdue recognition from orchestras and record companies. But the stage works remain as neglected as ever - except, of course, in his native Czechoslovakia, where a new production of *Three Wishes (Trois Souhaits)* at the Prague National Theatre is the opening salvo in what looks like being a year-long festival.

Three Wishes or *The Virgins of Life*, an opera-film with prologue and epilogue, was a product of Martinu's association with the cosmopolitan artistic avant-garde of Paris in the late 1920s. In his second operatic project with the Dadaist painter, writer and musician Georges Ribemont-Dessaignes, Martinu fashioned a comic musical fantasy that still seems strikingly original in its combination of cinema, dance, spoken dialogue, cabaret and conventional operatic expression.

The music alights on all the contemporary vogues, particularly jazz and neo-classicism; there are prominent parts for accordion, saxophone and guitar. The influence of Ravel, Roussel and Poulenc is also clear. Martinu moulded them all into a unique and restless whole - in which his own quirky Czech personality predominates. The traits of the mature Martinu are here in shorthand - the motor rhythms, jumpy tunes, angular textures. The composer's voice is confident and entirely at home in the theatre.

The opera takes place in a film studio, the life of which frames the main action and frequently interrupts it with realistic touches. A film is being made about a suburban couple, whose day-dreams provide an escape from marital boredom. Offered three wishes by a mysterious fairy godmother, they set off on a surreal journey that brings them everything but love, and ends with the wife running off with a younger man while the husband is beaten to death by an

old witch. In the "real" world of the film studio, this witty and bizarre tale finds its tragic mirror.

As in Berg's *Lulu*, the stage instructions call for a short film interlude with live musical accompaniment. Martinu's hopes for a staging focused initially on Berlin, where Erich Kleiber appeared interested. But perhaps because of the extra demands it makes and the unusual theme, the opera had to wait until 1971, in Brno, for its first performance. The one disappointment in the new Prague production was the absence of the film sequence and the preceding orchestral passage, known as *Le Départ*. However, given the recent three-week theatre strike and the state of near-paralysis currently affecting all the country's major institutions, the production was lucky to go ahead at all. The performance suggested that *Three Wishes* is an entertaining ensemble opera which would engage the talents and audiences of a company like ENO.

The staging by Zdenek Kaloc, decorated with a minimum of props and painted flats by Albert Prazak, kept the action moving as swiftly as the music and played up the 1930s milieu through Marta Roszkopova's elegant costumes. There was scope for more imagination and sophistication in the choreography and comic interplay, but the shortcomings of the Prague ensemble are far less noticeable in this medium than in serious Romantic opera.

The leading pair were the baritone Pavel Cervinka and the soprano Iveta Zizlavská. The best voice was the light tenor of Vojtech Filip as the Minister of Finance. The piano-accompanied male quartet which closes each half of the evening was a particular delight, and the orchestra under Jan Stych mastered the diverse musical styles to the manner born.

Andrew Clark

BBC Berio Festival

BAREHAM HALL & RADIO 3

The BBC starts the year, and the decade, in magisterial form, with one of its incomparable concert festivals - intelligently planned, expertly executed - devoted to a significant figure of modern music. This time the focus is on Luciano Berio, a composer perhaps in less urgent need of such treatment than others past (since his music is regularly played in London) but still entirely worthy of it. The first and last concerts in the four-day schedule are being given by the BBC Symphony under Berio himself; several British first-performances add novelty to what is otherwise a broad Berio retrospective.

At Sunday night's opening offering a large audience produced vigorous enthusiasm for every item - the finale, a simply tremendous account of the Sinfonia, was greeted with concluding roars usually reserved for readings of the big popular symphonies. Across these four days there will be plenty of opportunities to study (as well as, of course, to surrender to) the extraordinary have-it-both-ways appeal of this composer's best music: he is an accredited Great Postwar Modern, who undertakes musical topics and styles of considerable complexity and intellectual sophistication, and who at the same time wows the ear because of the sensuous sheen

and "listener-friendliness" of his instrumental and vocal writing.

Two of the concertante works in the first half, *Il ritorno degli smodati* (1976) for cello (Robin de Saram) and small orchestra, *Corale* (1981) for violin (Carlo Chiarappa), two horns, and strings - underlined this quality of infinitely enticing ambiguity. Each sets up a different sort of musical-dramatic process and dialectic (the first, written for Rostropovich, is a study in nostalgia, the second an enlargement of a pre-existent piece for solo violin) which is then strictly proposed and developed with wit, subtlety, and an ability to function on and across many levels. Each is also a brilliant virtuoso exercise in coruscating and flickering sound-patterns, which creates a sense of audience exhilaration of (one may say) a quite old-fashioned sort.

The basic "musical-ness" of Berio's invention, and his delight in glancing back across past musical styles and eras, is a theme bound to be re-emphasised when his music is played. One of the chief pleasures of this festival, as this concert showed, must surely be its appeal - rare feat in contemporary music! - to all the senses.

Max Loppert

Dance to the music of grand opera in Italy

No less a critic than Berio wrote with approval of the *Four Seasons* ballet music in Verdi's grand opera *I Vesperi Siciliani*. When Riccardo Muti conducted the opera in Florence, the ballet divertissement had choreography by Andre Prokofiev that followed the theme of the seasons. Indeed, it seems a pity to ignore it when it is so clearly delineated in the music. However that is what Mincha Van Hoecke has elected to do in the current Scala production.

Van Hoecke is not a classical choreographer, so stylistic infelicities do not come as a surprise. He has restricted the large corps de ballet almost exclusively to polkas, waltzes and other social dances more or less in keeping with Pier Luigi Pizzi's production, which is set in the late 19th century.

While in Lucien Petipa's original Paris choreography two famous Italian ballerinas enjoyed a triumph in solos of notable virtuosity, in the

Scala production only the second half-wrote has anything approaching fireworks, the women being mostly only in support.

The star of the ballet is undoubtedly Patrick Dupond. He partners Carla Fracci, takes complete possession of the stage and enjoys himself hugely in some of his favourite steps, such as *grandis-jetés* and a series of pirouettes sautées. Two Scala dancers, Annamaria Grossi and Michelle Villanova, were good as secondary principals, and the Spanish dancer Lola Greco brought fire to her last-act castmate-accompanied solo.

At the Teatro Comunale in Florence, there is no question of the dances taking precedence over the singing in Botto's *Meftastefele*, and not only because Samuel Ramey has an abundance of stage personality and timbre. Most of the time the stage is so crowded with scenery and members of the chorus that the group of dancers from the resident company Maggio Danza barely has room to

shake a leg. Geoffrey Cusley's only opportunity to give them something more interesting to do comes in act three with the so-called classical ballet, a very decorous but pretty affair in pastiche Greek style. Maria Grazia Nicotola and Bruno Mori perform one pas de deux with commendable neatness.

In Rome, thanks to two visiting companies at Teatro Olimpico there was a superb spectacle of ballets based on operas, all of them exploiting well known scores. Both the ballet company of Teatro Nuovo in Turin and Gigi Caciuleanu's Theatre National Choréographique de Rennes use recordings as background. Caciuleanu's rather puzzling version of *Il trovatore* uses the complete recording of the opera with Callas as Leonora as accompaniment to a curiously abstract work, with the dancers in practice-like clothes - with the exception of two episodes in which Ruxandra Racovitz wears the elegantly severe costume designed by

Marcel Escoffier for Callas when she sang Leonora at the Paris Opera.

This does not mean that Racovitz dances the role of Leonora, for there are no specific characters, no roles listed. The choreography follows the beat of the music very closely for the most part but interprets only the mood, in an experimental style involving tests of balance, moving over an aerial net, and other hazards.

The principal aim of the double bill presented by the Teatro Nuovo, must have been to provide two contrasting roles for Luciana Savignano, with Marco Pierin a regular guest artist. She is not ideally suited physically or temperamentally to a sentimental role like Madam Butterfly. A one-act work with choreography by Paolo Bertoluzzi, who used to dance with Savignano at the Scala, the stage is dominated by Beni Montresor's scenery, while the work is, inevitably, dominated by the Callas recording of the opera which shares the musical honours with interpolations by Philip Glass.

Bertoluzzi is not much of a choreographer, but he contrives, with Savignano, to inject pathos into the final scene. Pierin appears as Pinkerton; the couple is called only he and she, and the title is *Butterfly* only.

Savignano has always tended to appear in rather solemn, sometimes portentous, roles so it was a pleasant surprise to see her as a sprightly Hanna Glavari - in a series of ravishing costumes by Eugenio Guglielmetti - in Bruno Tellioli and Filippo Crivelli's jumbled but quite enjoyable ballet, *Souvenir of the Merry Widow*. Tellioli is one of the several ex-Scala dancers who have taken up choreography at too mature an age to be truly gifted, but he is not a bad artisan. The scenery is colourful and the company competent and spirited. Savignano's performance lacked variety and the work is very small beer compared with operetta.

Freda Pitt

ARTS GUIDE

OPERA AND BALLET

London

Royal Opera, Covent Garden. Final performances of *Otello*, under the superb musical direction of Carlos Kleiber and with the leading performances of Plácido Domingo, Katia Ricciarelli and Justino Diaz.

English National Opera, Coliseum. *Pastorale*, in two acts, first-movement production using the original spoken dialogue, returns with a fine cast (Valeria Masterson, Arthur Davies, and John Tomlinson) and conducted by Jacques Delaet. Further performances of the magical production of *Hansel and Gretel*, a triumph of intelligent modern operatic rethinking. Final performances of Richard Jones's witty, deadpan, offbeat production of Prokofiev's *Love for Three Oranges*.

The Royal Ballet presents *Cinderella*, then performs *La Fille Mal Gardée* in tandem with a Russian showpiece, *Laurencia*. Covent Garden.

The English National Ballet continues to present Peter Scheraga's dressage version of *The Nutcracker* nightly. Not recommended. Festival Hall.

Paris

Théâtre des Champs Elysées. The Russian season with Lenin's National Opera Theatre. *Maître et Valet*, in three acts, Boris Godunov, Eugene Onegin and *The Queen of Spades*. Théâtre du Ville (4726527).

Amsterdam

The Netherlands Opera with a new production of Gluck's

Orpheus at Eurydice

directed by Peter de Nuy and designed by Mirjam Grote Gansse. Harout Harachian conducts the Netherlands Philharmonic, with Gera Wilson or Howard Haskin as Orpheus, and Alexandra Coussa as Eurydice. Musiktheater (355 450).

Barcelona

Gran Teatre del Liceu. Lorenzo Mariani's new production of Puccini's *Manon Lescaut* features Mirella Freni and Peter Dvorsky, and is conducted by Silvio Varviso (312 82 77).

Brussels

Théâtre Royal de la Monnaie. The Monnaie Opera in *Così fan tutte* by Mozart, staged by Luc Bondy and conducted by Sylvain Cambreling. Opéra Royal. The Milan Opera in Verdi's *Il Trovatore* conducted by Lajos Vassidy-Balogh.

Vienna

Staatsoper. *Dornroeschen*. Tchaikovsky's ballet choreographed by Rudolf Nureyev and conducted by Peter Kuschung. Also *Tosca* conducted by Gerd Albrecht. *Otello* conducted by Michael Schoenwandt. *Der fliegende Holländer* conducted by Klobucar. Volksoper. *Sine Nacht in Venedig*. Handel's *Giustino* and Don Giovanni.

Milan

Teatro alla Scala. *Otello*, with the original Coralli choreography revised by Yvette Chauviré, danced by Oriella Dorella and

Lauren Thilander and Anita Magyari and George Janos

(3091265)

Rome

Teatro dell'Opera. Puccini's *Madama Butterfly* with Raina Kabaivanska in the title role (461755).

Parma

Teatro Regio. Well-sung but fussy production of Verdi's *Traviata*. (785878)

Berlin

Opera. *Die Zauberflöte* has fine interpretations by Kathleen Caspary, Edith Mathis, Clemens Bauer and Barry McDaniel. *Orpheus in der Unterwelt* features Mona Seefried, Julia Conwell, David Griffith and Hermann Winkler. *Tosca* stars Pilar Lorengar in the title role. *Rigoletto* in Hans Neuenfels' production has Frederick Burchinal in the title role. Gwendolyn Bradley, Ute Walter and John Sandor. Further offered *Der Rosenkavalier*.

Hamburg

Opera. *Kissel und Grotte* is a well done repertoire performance. John Neumeier's ballet is danced to music by Gustav Mahler. *Idomeneo* will have its premiere this week.

Cologne

The successful Harry Kupfer *Lady Macbeth* with Miroslava Stanova returns with Marilyn Schlegel, Aage Haugland, Jean Van Rossum and Neumann. *La Finta Giardiniera*

is well sung by Michael Myers,

Teresa Ringholz, John La Pierre, Janice Hall, Andrea Andonian and Daria Brooks.

Frankfurt

Opera. *Ariadne auf Naxos* has a strong cast led by Felicia Anderson, Bruno Baglioni, Francesco Ellero d'Artegna, Grace Bumbry, Giorgio Lamberti, Giorgio Merighi, Gabriele Benackova-Cap and Giorgio Zancanaro. *Der Nussknacker* has Youri Vámos choreography.

Bonn

Opera. The wonderful Jorge Lavelli *Andrea Chenier* production returns with a first-rate cast. A benefit opera gala stars June Anderson, Bruno Baglioni, Francesco Ellero d'Artegna, Grace Bumbry, Giorgio Lamberti, Giorgio Merighi, Gabriele Benackova-Cap and Giorgio Zancanaro. *Der Nussknacker* has Youri Vámos choreography.

New York

Metropolitan Opera. Nello Santi conducts the first seasonal performance of *La Gioconda* in Bruce Donnell's production with Ghena Dimitrova in the title role. James Levine conducts *Così fan tutte* with Margaret Price, Tatiana Troyanos, Jerry Hadley and Thomas Hampson in Colin Graham's production. Nello Santi conducts the last performance of *Turandot*, with Gwyneth Jones in the title role. Hermann Michael conducts *Die Fledermaus* with Karen Huffstodt as Rosalinde, Brigitte Fassbaender as Prince Orlofsky and Richard Drews as Alfred. Performances continue of August Everding's new production of *Der fliegende*

Holländer

conducted by James Levine with Eva Marton and James Morris. Lincoln Center Opera House. (362 6900). New York City Ballet. The mixed repertoire includes performances of *The Goldberg Variations*, *Les Centaures* and *Prodigal Son*. New York State Theatre, Lincoln Center. (870 5570)

Washington

Washington Opera. Roman Turek's production of *Werther* features Mark Thomsen in the title role with Delina Palmour as Charlotte, conducted by Cal Stewart Kellogg. Performances of *The Merry Wives of Windsor* continue with Kenneth Cox as Falstaff and Sheryl Woods as Mistress Ford, conducted by Fabio Mechetti in Leon Major's production. Eisenhower (467 4600).

Chicago

Lyric Opera. Julius Rudel conducts the San Diego Opera production of Ambrose Thomas's *Hamlet*, which has its premiere with Sherrill Milnes in the title role, Felicity Palmer as Gertrude and Gregory Kunde as Laertes. Barbara Daniels is Rosalinda and Neil Rosenheim sings Alcindor in director Giulio Chazelle's new production of *Die Fledermaus* conducted by Julius Rudel. Lyric Opera (332 2244).

Tokyo

Eclipse: Dance Neo-Mishima. Produced by Mishima's daughter and choreographed by Rui Takemura to commemorate his death by ritual suicide 20 years ago. Tokyo Globe Theatre.

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Air cartels in Europe

IF EVER a takeover cried out for firm intervention by European Community anti-trust authorities, it is the proposed acquisition by Air France of UTA, the largest privately owned French airline. In the name of preparing for keener competition in European air transport, the state-owned Air France appears intent on hamstringing liberalisation before it even gets off the runway.

The deal is only the latest of a series of link-ups which have recently led to increased concentration of the European airline industry. However, it poses a particularly stern challenge to the credibility of efforts to open up the EC market, all the more so since Brussels has been slow to respond to UTA's earlier complaints that the French government was denying it European routes.

The merger would create Europe's largest carrier which, with the planned acquisition of Air Inter, would enjoy a virtual monopoly over French domestic traffic. Restructuring of the European airline industry is undoubtedly needed. But the main aim should be to stimulate efficiency, particularly by weakening the incestuous relationships between individual countries and their flag carriers, which have long been used to control national markets.

The Air France deal does not meet that test: like British Airways' acquisition of British Caledonian several years ago, it appears intended largely to entrench historic dominance. Competition is further threatened by the growth of "co-operation" agreements, such as Air France concluded last year with Lufthansa of West Germany. It is doubtful that such arrangements will bring reduced costs or improved service: more likely, they will encourage collusion between national champion carriers at the consumer's expense.

Delicate challenge

Recent US experience suggests that, if increased concentration offers any real economic benefits, carriers will exploit them fully only as long as they are under no compulsion to perform. Achieving those conditions in a market where capacity is limited by inadequate airport and air control facilities presents a delicate

challenge. Hence, policy may have to focus more on ensuring fair competition between established carriers than on encouraging new entrants. An airline's two most valuable commercial assets are its routes and its rights to take-off and landing "slots". If the Air France-UTA deal is to go ahead, Brussels should, at the least, require the merged company to divest some of these rights, preferably to competitors from other countries. Beyond that, the EC also needs to toughen its general approach to airline deregulation.

Contest rules

Real competition and market integration will develop only if airlines are free to compete for new routes outside their domestic markets. In principle, this has been agreed by EC ministers. But the impact of that agreement could easily be undermined before it comes into effect if airlines from different Community countries are allowed to enter into "non-aggression" pacts to safeguard their traditional business.

Efficiency could also be improved by auctioning off airport "slots", which are at present allocated free of charge. That need not increase prices, since these are presumably already set at levels which maximise airlines' revenues. But it could increase pressure on carriers' profits and give them more incentive to cut costs. Applying the pricing mechanism would also promote more rational use of capacity by encouraging airlines to take greater advantage of off-peak slots and of under-utilised airports. Furthermore, some of the revenue raised by the auctions could be earmarked for the much-needed strengthening of Europe's air traffic control systems.

Rigorous regulation would be needed to ensure fairness and transparency and to prevent the build-up of dominant positions, particularly at "hub" airports. As the US example has shown, there are limits to the role of pure market forces in an industry where supply is rigidly constrained. But trying to make the market work effectively is better than mega-mergers designed exclusively to serve the vested interests of producers.

Safeguards for civil justice

THE DEBATE about the Thatcher Government's legal reform proposals has been dominated up to now by the conflicting claims of the two branches of the legal profession. Members of the House of Lords, where the Courts Bill starts its committee stage today, should put sectional interests to one side and concentrate instead on the interests of consumers, by clarifying many of the unresolved and ambiguous areas of the Bill.

Almost inevitably, when it comes to discussion on the second part of the Bill which deals with reform of the structure and working practices of the profession, debates will be dominated by the vexed question of rights of audience in the higher courts. The Government, while rightly sticking firm to its intention to sweep away any remaining fetters on free competition within the profession, must guard against allowing the bill's progress to become bogged down by this and similar issues.

For the public, in whose name this great change is being wrought, the interests of the profession are of less immediate concern than those parts of the Bill dealing with the streamlining of the civil courts system. It is here, unless Parliament is vigilant, that the Bill could usher in not the improvement in access to justice for all that it promises, but a period of unprecedented uncertainty and chaos in the civil court system.

Work redistribution

Part I of the Bill provides for a redistribution of business between the High Court and the county courts. This redistribution, the Bill states optimistically, will "produce a speedier and more cost-effective system for dealing with first instance cases." Few dispute the objective, but many have doubts about its attainability.

The county courts are already under strain and cannot support an increase in workload without significant changes in their finances and administration. Low morale and high turnover of court staff are leading to increasing delays. Lord Mackay's response is to inject an extra

£2m into the courts service this year, carry out a study to ascertain why staff are leaving, ask for an extra 400 staff next year and pray that the computerisation of county court summonses will release staff for other duties. There is also a recognised problem with the quality of the judiciary in the county courts which must be tackled.

More resources

The most obvious solution is to pour more resources into the courts service. According to the unions, the high turnover of staff is due to low pay and lack of job satisfaction. Further resources are also needed to train county court judges to a higher standard and to pay them more so as to attract more able candidates. The Bill envisages that the cost of justice, in the form of extra staff and extra legal aid payments to cope with the increased workload will be contained within a maximum of £2m in the first year, £4.5m in the second and £5m in the third. This is optimistic if not misleading. Inevitably, however, there must be a limit to the extent of Government funding for the courts. Extra financing must therefore come from another source.

The system may already provide a solution. County courts show a substantial profit. Court fees exceeded running costs by £6m last year. The excess money is paid to the Government. If a separate executive agency was established to run the courts service that money could be ploughed back to meet increased running costs. Court users would arguably be prepared to pay higher fees for a better service. The Law Society has proposed an amendment to the Bill along these lines which deserves support. The Lord Chancellor would be expected to set staffing numbers to meet agreed standards of service and court fees would be set at a level needed to meet the extra costs. It would cost the taxpayer nothing. It is these issues that Parliament must concentrate on if the Government is to deliver its twin objectives of opening up new ways of providing legal services and improving access to civil justice.

Fifty years ago this autumn, nylon stockings went on sale in Wilmington, Delaware, the company town of the E.I. du Pont de Nemours corporation. The stockings were more expensive than silk. Only Wilmington residents could buy them and they were rationed to three pairs each.

A year later, nylon had paid off most of its \$4.5m research cost. A year after that, production was diverted to war uses but the fibre had already displaced silk from 30 per cent of the US stocking market and was returning 30 per cent on Du Pont's invested capital. When nylon stockings went back on sale at the Sultana Hosiery Company on New York's Lower East Side after the war, 20 patrolmen were deployed to protect the store.

Nylon vindicated Du Pont's approach to business: to discover something in a laboratory, teach manufacturers how to make a useful product out of it and then point them towards a valuable market. Du Pont shunned unprofitable commodity businesses and avoided the expense of dealing directly with the public. The company made its money by using an abstruse science to transform basic materials into proprietary products.

But things have never been so good for Du Pont again. Company chemists kept on devising products, such as Orion acrylic, a group of spun-bonded fibres, Lycra spandex, Corfam artificial leather, Qiana artificial silk, a sprinkling of agricultural chemicals, the aramid fibre Kevlar. All cost more than nylon to develop, went into more fragmented competitive markets than women's hosiery or simply bombed. After 50 years of searching, Du Pont has failed to find another nylon.

America's oldest big corporation is at a crossroads. As it enters the 1990s, Du Pont faces greater uncertainty about its long-term prosperity than at any time since the break up of its explosives monopoly before the First World War. Du Pont saved itself back then by buying into dyestuffs, paint and rayon and by launching the programme of fundamental research that produced nylon. But today's Du Pont has little to show for its recent diversifications into supposed growth businesses such as pharmaceuticals, electronics and advanced materials.

Du Pont has grown tenfold since the first nylons were sold, to \$2.9bn in sales last year and 141,000 employees. It is profitable, reporting net income last year of \$2.19bn. But the company still earns more than half its money from nylon and fibres, which are old and mature businesses, and from a volatile oil and gas company, Conoco, which is controversial in Du Pont and on Wall Street.

Beyond Wilmington and its laboratories and country estates is a world more hostile than any Du Pont has known since the anti-trust campaigns of the 1910s and 1940s. Products Du Pont commercialised, such as tetraethyl lead and Freon chlorofluorocarbons, have turned out to be more pernicious than company chemists suspected. Du Pont's mid-century slogan - Better things for better living through chemistry - sounds ludicrously naive to a public that is badly rattled about waste and pollution.

To take the company into the 1990s, Du Pont last April appointed a former engineer named Edgar Woolard as Chairman. A small-town Southerner, Mr Woolard carries high expectations from senior managers and Wall Street and as far as can be seen, Du Pont's main stockholders, the Bronfman family of Montreal.

Mr Woolard's predecessors in the 1980s, Edward Jefferson and Richard Heckert, were older men who put in relatively short stints at the top. At 55, Mr Woolard may serve 10 years as chairman and probably another five at the head of the company's powerful Finance Committee, which must approve all big capital projects. Senior Du Pont executive said: "Ed

James Buchan reports on Du Pont's plans for staying competitive by revising its approach to business

A chemical change in attitude

really has a unique opportunity to remake this corporation."

Du Pont is a consensus-minded company with a strong sense of its illustrious past. Mr Woolard has been 32 years with Du Pont, and has served on the company's Executive Committee since 1983. Du Pont is a well-managed company by any standards and may be one of the best run in America. What emerges from conversations with Mr Woolard and other senior Du Pont officials is not a radical new strategy, but a change in attitude.

To paraphrase these people: the nylon Du Pont - self-absorbed, authoritarian, presumptuous - has enough momentum to go on for years. It can grow simply by expanding its basic chemicals and fibres businesses into overseas markets, above all in the Far East. It has some businesses, such as titanium dioxide pigments, which require so much capital and science as to deter even the boldest competitors. Its farm chemicals operation is in fine condition.

But Du Pont's future will be marked by more new product fiascos or Kevlar marketing victories such as Pyralis, research productivity will decline, once specialised markets will mature and fall prey to competition, political problems may get worse. To revive the company, Du Pont people

America's oldest big corporation enters the 1990s facing uncertainty about its long-term prosperity

must lose their introspection and look outside for ideas to customers, above all, but also to the other divisions.

Mr Woolard is loath to criticise the past: "We were not focused enough on the external world and we had too many people. If that's bureaucratic, then that's what we were." But James Kearns, the head of the Fibers Department, is blunter: "We were a culture of very damn poor listeners." And Jerry McCleskey, head of planning at the Chemicals and Pigments Department and an ex-Conoco man, says: "This place was like the Cabaret and the Lowells when I arrived. Nobody spoke to anybody else. And it was unbelievably arrogant with customers: the attitude was that you had to buy from us, because we're Du Pont."

Not surprisingly, it is the \$6bn Fibers Department that seems most committed to change. The place seems haunted by the Kevlar experience. Du Pont worked out the basic chemistry for this remarkable fibre, which is stronger than steel, in 1964. The company had an

idea that Kevlar fibre might displace nylon and steel in the tyre-cord market. It did not.

Kevlar is making money for Du Pont in a myriad of uses from bullet-proof jackets to aircraft parts, but it took 25 years, about \$700m in investment and a company-wide effort to get there. Du Pont people seem torn between pride at making a success of the thing and a useful certainty that they will never repeat the episode. Du Pont must have a better notion of what the markets want.

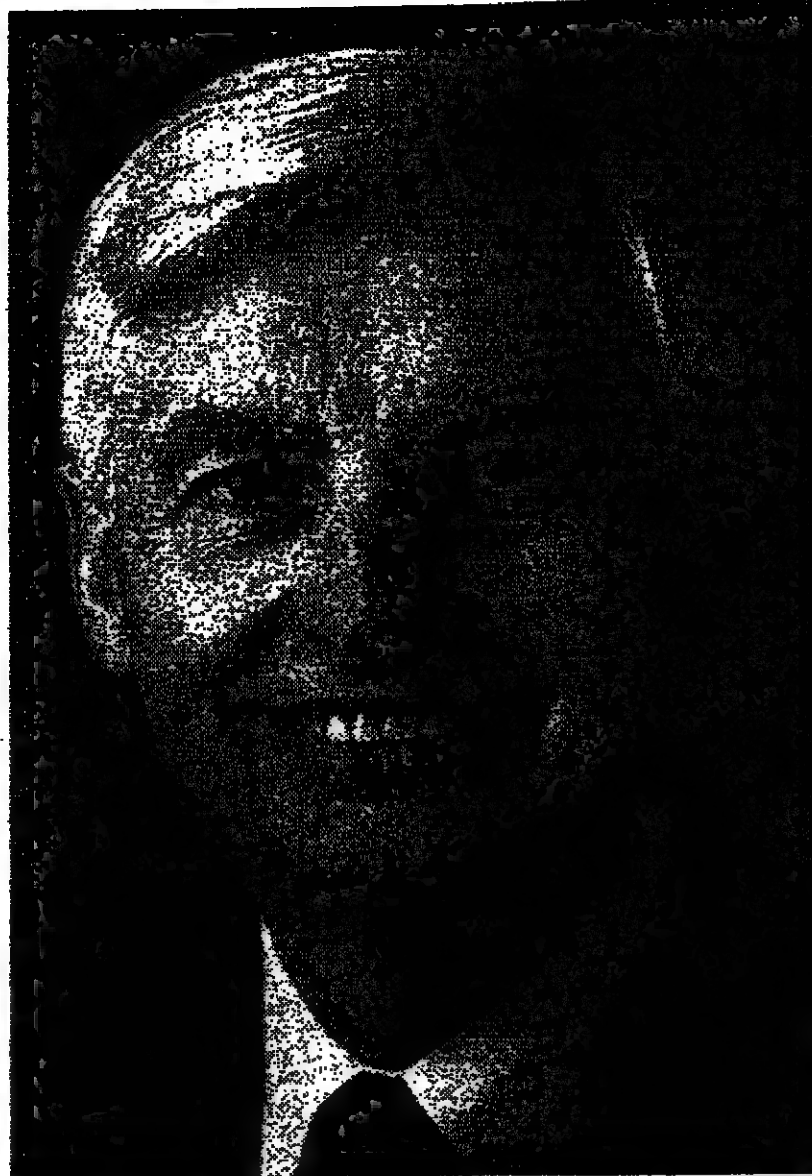
In advanced composite materials, which Mr Kearns believes will be a \$1bn business in 10 years, physicists and chemists are working on Kevlar-like fibres, ceramics and plastics that will probably have only the most specialised uses in aerospace, orthopedics or sports equipment. Says Michael Bowman, director of the Composites Division: "In the old days, we would discover something and then try and find millions of applications for it. Now we have to do it the other way round: we go to the owner of a problem and then tailor a solution in materials, design and specification."

Even with nylon, Mr Kearns has worked wonders with a new emphasis on marketing. In the mid-1980s, he persuaded the Executive Committee to allow the department to advertise directly to the public. The result was a successful carpet fibre called Du Pont Stainmaster.

Mr Woolard says: "For the first time, we actually went to the marketplace and found out what the customer most wanted in a carpet, which was ease in cleaning." With Stainmaster, Du Pont ran the risk of having the public think it makes carpets. Manufacturing customers grumbled: it is a Du Pont rule not to compete with its customers. But the risk paid off. Stainmaster was introduced at the end of 1988, caught the public's imagination and increased the market by 10 per cent. The rising tide lifted all ships, including carpet weavers.

"We are not going to be another Procter & Gamble," says Mr Woolard. But the Stainmaster story has helped convince many people that Du Pont must occasionally intervene in consumer markets. Meanwhile, since the mid-1980s, some Du Pont businesses have been organised as much around markets as around technologies. The purpose is to present a coherent face to a particular industry - Automotive Products to Detroit, Imaging Systems to the printing industry. This in turn should force the Du Pont departments to talk to one another and foster the transfer of technology.

Mr Woolard's most striking move so far has been to seek outside help for Du Pont's drug business. With its thrust into research and capital, pharmaceuticals has always been seen as



Edgar Woolard, Chairman: environment is "the crucial issue of the 1990s"

a Du Pont natural. But after 30 years of trying to crash the industry, Du Pont actually lost money (some \$10m) from its \$1.2bn Medical Products Department last year.

It was a typical Du Pont mixture of pride and audacity. Originally, the company thought it owned a store of organic compounds that that only needed screening to unleash a cascade of life-saving drugs. At the turn of the 1980s, the company recognised it had to spend more money on research and some promising therapies (above all, for heart disease) are now in the pipeline. But the company became distracted by a wild and expensive goose-chase into AIDS research.

Mark Suwyn, manager of Imaging Systems and Medical Products, defends the 1986 decision to bet heavily on the AIDS drug Ampligen, which it was forced to scrap last year. "We're a \$34m company and if we can't jump in with both feet for such a tremendous challenge, then nobody can," he says. Wall Street is unpersuaded. Analysts have openly called for Du Pont to sell out of drugs.

Mr Woolard said he considered selling the business, but it was the worst of several options, worse even than going it alone. Instead, at the end of September he announced an agreement with Merck, the world's largest drug company, to develop and market the Du Pont drugs jointly. As its side of the bargain, Merck is handing over to Du Pont two established drugs, which will provide revenues of about \$150m next year to fund Du Pont's in-house research.

Most important, Wall Street sees the Merck deal as a possible model for the future of the energy business. Mr Jefferson bought the Conoco oil and gas company for \$8m in 1981, at a time when Du Pont people were anxious about future supplies of feed-

stocks for the chemicals and fibres business. With hindsight, the move looks uncharacteristically defensive. Wall Street would like to see a joint venture of Conoco, at the least.

Mr Woolard is also driving Du Pont managers to think more imaginatively about the environment, which he calls "the crucial issue of the 1990s." Du Pont people remain defensive on the subject. The company has just announced a joint venture with Waste Management, the Chicago rubbish-collection company, to recycle plastics because it is "essential to the long-term health of the plastics business," says Nicholas Pappas, who heads the Polymer Products Department. "If we don't step up to the waste problem, we'll be faced with legislation that will stunt the growth of the plastics business."

But at the same time, Mr Pappas and other managers are talking with some excitement of new environmental opportunities in recovering and reusing waste from customers, in farm chemicals where Du Pont leads the market and has developed relatively "benign" fungicides and herbicides and in chlorofluorocarbons.

Last year's Executive Committee decision to phase out production of CFCs, which are used in refrigeration, packaging and cleaning, was typical of the modern Du Pont. The announcement won the company friends, even among professional environmentalists. It also galvanised the billion-dollar effort within the company to find less harmful substitutes.

Du Pont is convinced that it has the science to find replacements and it can protect or even extend its powerful market position. As one senior Du Pont manager put it: "Ed is pushing us on alternatives because of his social conscience. But we're doing it anyway for monetary reasons."

New role for Mastermind

Malcolm Rifkind, the Scottish Secretary, pulled off a coup yesterday when he appointed Magnus Magnusson as chairman of the new natural heritage agency which is being formed in Scotland after the Nature Conservancy Council is broken up into separate parts for England, Scotland and Wales.

The main reason for splitting the NCC, the Government's conservation adviser, is that conservation is becoming unworkable in Scotland because of resentment at the insensitive behaviour of the Peterborough-based NCC. The split is part of Chris Patten's Green Bill which has its second reading in the House of Commons yesterday.

But many conservationists, especially in the south of England, disapprove of the change. One of the most angry protesters is the Royal Society for the Protection of Birds. The neatness of the choice of Magnusson is that he is president of the RSPB. Although of Icelandic nationality he was brought up in Scotland, is a serious historian and archaeologist, and a good communicator, famous for his Mastermind quiz programme. He was recently given an honorary knighthood.

Magnusson says he approved from the start of splitting the NCC because of Scotland's special needs. "I told the RSPB but they just patted my head and said there, there," he says. Nevertheless, the RSPB will continue to oppose the split.

False stroke

The Danes, as we all know, are proud of their bacon. So when investigators found that pork being sold in the US under a "Danish" label was in fact from other countries, the fat hit the fire. Danish pork commands a premium price in the US. Dan-

ish police have so far sniffed out an elaborate forgery and trading network, said to involve pigs from various countries including Hungary, possibly packaged in Ireland and sold on to the US under the Danish label.

Forged Danish export papers, seals and stamps were all convincing. But the Danes became suspicious when they saw the Danish letter "O" with the diagonal line running through it. The giveaway was that the line was pointing in the wrong direction.

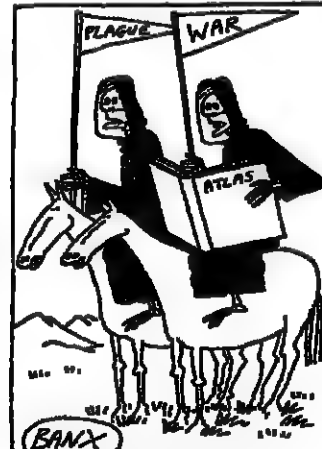
Stinging

New honours are being heaped upon the senior executives at Salomon Brothers, the chief of them going to John H. Gutfreund, who is appropriately the chief executive. According to Fortune Magazine, a species of female wasp recently discovered in the mountains of Costa Rica has been named after him as *erga gutfreundi*.

This is the reward for the investment bank's role in a deal between Costa Rica and Sweden. The Swedes wrote off \$30m in debt in return for the Costa Ricans setting aside thousands of acres of land for a national park where the wasps were discovered. There were 12 species altogether and Salomon executives have been honoured accordingly.

But there may be a sting in the tail. The female *gutfreundi* is not all that friendly. When it's time to reproduce, Fortune reports, she looks for a money spider, a variety that many people believe will enrich them on contact provided they don't hurt it. The *gutfreundi* stings and paralyzes the insect, and then lays her egg on its back. The hatched larva feeds off its host's blood for about six months before devouring the spider.

OBSERVER



"There was a time when I'd never even heard of Nagorno-Karabakh."

Renta Threat

There is a new word in defence circles to tease those who believe that there should be no cuts in defence expenditure and no changes in defence policy almost regardless of whatever happens in the world. It is RentaThreat, clearly borrowed from the RentaCrown of Peter Simple in the Daily Telegraph.

Recent examples of RentaThreat are the Frenchman who argued that defence spending must be kept up because North Africa will have a population of 100 million by the end of this century, and a British Minister who says there is nothing to stop a mad Russian general threatening Britain with nuclear weapons if Moldova tries to secede from the Soviet Union.

Plain English

The news room of the New York Times has the excellent habit of issuing a bulletin from time to time, gently reminding

the paper's journalists that their stories and headlines are not always perfect.

Here are some recent examples it gives of Times headlines: "Madness Whines, Bait, Shakes and Wins." "For Kremlin, Afghanistan is No Europe." "Can Poland's Steel Dinosaur Evolve?" And: "There's Gold in Brazil! (Also Many Gun-fights and Airplane Crashes.)"

The latest bulletin also has a mild warning. Never use names like Marx, Engels and Lenin without saying who those gentlemen were. And if it's not worth doing that, delete them.

Holme at home

The word from Czechoslovakia is that the country's new electoral system may include proportional representation. That will be a mistake because it will lead to a multiplicity of parties. But it is quite likely to happen, since it was announced yesterday that President Havel will be advised by Richard Holme. A former President of the Liberal Party, now of the SLD, Holme is one of the longest-standing campaigners for PR in Britain.

Literally

David Mitchell, the managing director of the international side of Nicklin Advertising, is very proud of the fact that his company is opening a new office in Maastricht today. So much so that he promised to take a girl friend to a really first class restaurant in Holland. Then he asked a Dutchman how to find one. "That's easy," said the Dutchman. "Just ask a taxi-driver."

Mitchell arrived at Schiphol Airport, picked up a taxi and gave the instruction. When he expressed his surprise at being taken to the central railway station, the driver pointed to the station buffet and a sign saying "First Class Restaurant".

E.T.S.A.F.
Florence - Via Verdi nr. 16 - Tel. 055/27551

NOTICE OF PUBLIC AUCTION

The PRESIDENT

announces

that, on the 9th day of April, 1990, at 11 a.m., at the head office of E.T.S.A.F. in Florence, via Verdi 16, before the undersigned President or his delegate, a public auction will be held for the conveyance of the real estate mentioned below by means of a secret offer to be compared with the price indicated herein.

Real estate compound situated in the VICARIELLO locality in the borough of Volterra for a total surface area including annexes, a covered area and appurtenances, of 23,850 sq.m., at an estimated value of Lit. 730,600,000.

The real estate property is situated in a characteristic, panoramic, isolated and peaceful area; it is susceptible to be used as a hotel or nursing home, residential environments or by way of a cultural initiative.

The offers should be presented by 1 p.m. on the 31st March, 1990. The procedures regarding the carrying out of the auction and any other information regarding the real estate property are made public by means of the posting of wall posters or can be obtained from the Pisa Office of E.T.S.A.F. Via Pisa nr. 3 - Tel. 050/47014.

Florence, 10th October 1989

THE PRESIDENT
(Roberto Maggi)

FOREIGN AFFAIRS

When Spring comes again

Edward Mortimer returns to Prague to find renewed life in a city reasserting itself as a centre of European civilisation



What a joy to come back to Prague. Or rather, what joy that Prague is restored to us as what it was surely always meant to be: one of the centres of European civilisation.

I had only been here once before, in October 1968, less than two months after the Soviet invasion: a time of great sadness, which the Czechs were still free to express. Dubcek was still nominally in power, having signed under duress a protocol which legitimised the Soviet presence. The process of "normalisation" by which every trace of the Prague Spring was to be ruthlessly expunged from Czechoslovakia's public life, had only just begun. Even the policeman who stamped our passports did not hide his tears. "I wish you could have come to our country at a happier time," she said.

It has taken 21 years, but her wish has come true. This is indeed a happier time. The atmosphere of freedom is quite palpable. One of the signs of it, paradoxically, is something which in many countries (especially in the Third World) would mean the opposite: a portrait of the President in every shop-window.

Those pictures are not there for self-protection against the depredations of some "people's militia" enforcing loyalty to the new regime. They are relics of what must have been one of the most unorthodox election campaigns in history, in which a whole society suddenly found its voice to insist on the replacement of President Husak, the architect of "normalisation", by a playwright whom the regime had turned into a jailbird.

They succeeded in imposing this on a parliament hand-picked by the communist regime, without striking a blow, let alone firing a shot; simply by making their unanimity unmistakable. This unusual event, contrasting so markedly with the bloodshed in Romania, has been dubbed the "velvet revolution".

Many Czechs, and some Westerners who had been active in supporting the dissident movement before November, are still astonished at the speed and ease with which the communist regime crumbled. It seemed monolithic, well organised and determined, to resist the tide of change, while the ordinary people, whose standard of living compared favourably with that in other communist countries, seemed apathetic and unwilling to risk any gesture of revolt.

But I must say I am not surprised, perhaps just because I have been less closely in touch with Czechoslovakia in recent years. Whatever I was told, I could never believe that the post-88 regime would survive long, once it was clear that Gorbachev really meant what he said about dropping the Brezhnev Doctrine. The people in power in Prague too blatantly owed their position to the Soviet intervention. Those who supported them could only have done so out of fear or opportunism, not conviction.

If anything requires explanation, it is that the Czechs waited so long to throw off the yoke. Presumably, it took the Soviet failure to intervene in

East Germany to convince them that this time the risk really could be safely discounted. What is clear is that there was no scope here for a gradual process, such as occurred in Hungary or Poland. Once people realised that the regime was more afraid of them than they of it, they would be satisfied with nothing less than a complete and immediate change.

The other surprise is to find that, in spite of the very thorough purge of actual and even potential reformers after 1968, when half a million people either left the Party or were expelled, there is still, or rather is again, a significant group of would-be reformers within the Communist Party. For the most part these are people who joined since the early 1970s, yet not all should be seen as pure opportunists, according to Professor Jiri Hajek, who was foreign minister in 1968, and who last week was restored after 20 years' absence to his position in the Institute of State and Law.

He cites the example of a young researcher in that institute whose academic interest was in international law. There had been no way he could pursue that interest except as a member of the party. He was now a member of the "Democratic Forum", group of reformers within the party, but had come to see Prof Hajek. Inform him that he and most of his

colleagues had decided to leave the party; they would like to join forces with the veterans of the Prague Spring (many of them grouped in a movement called Obroda), and with the revived Social Democratic party.

Some reformers such as Václav Komarek the leading economist and Vladimir Dlouhy the planning minister have already left the Party, along with thousands of rank-and-file members who have simply ceased activity. This has no doubt weakened the reformers since the Party Congress in December, when they claimed to have half the membership behind them. But some of the older reformers are determined to carry the fight for reform to another congress before the elections (which are now virtually certain to be held on June 8).

At this congress they hope to raise the issue of the legitimacy of the post-68 purges, and to try to rehabilitate the Congress held clandestinely in August 1968 under the noses of the Soviet tanks, which was subsequently declared null and void. Above all, they wish to halt what they see as a slide into "populism", reminiscent of the French Communist Party, in other words a demagogic, permanently oppositional role, appealing only to the worst-off groups in society.

One thing they are not proposing, at any rate before the elections, is for

the party to change its name. Czechoslovakia will thus be one of the very few countries in Europe, east or west, in which a communist party will in 1990 be asking people to vote for it under that name. In Hungary, Poland and East Germany the communists have styled themselves "united workers" or "united socialists" since the forced mergers that occurred after the war, and are now changing their names again. But this never happened in Czechoslovakia, where the Communist Party under its own colours won 38 per cent of the vote in 1988.

That would be very unlikely to happen in 1990, even if the party were to re-elect Alexander Dubcek as its leader. In 1968 there was genuine enthusiasm for the slogan "socialism with a human face", and Dubcek-style communism was in any case the most that Czechoslovakia seemed likely to get away with. Now, with fully free elections, and after 20 years' experience of Stalinism and Brezhnevism, it seems unlikely that more than 20 per cent at most of Czechs and Slovaks will be willing to vote for communism in any form.

Many believe the same would be true of "socialism." Vaclav Havel himself wrote, when he was still a dissident, that "in my country, for ages now, the word socialism has been no more than an incantation that should

be avoided if one does not wish to appear suspect." And Professor Roger Scruton, the right-wing British philosopher who has won a certain following in Czechoslovakia through his support for dissident academic and political activity, went so far as to ridicule the slogan "socialism with a human face" before a Czech audience at the weekend, "as though a monster with a human face were any better than one without."

Yet in an opinion poll taken in early December, 41 per cent said they favoured solving the country's problems in a socialist way and only 3 per cent in a capitalist way, while 52 per cent plumped for something "in between." Obviously such findings need to be treated with caution. People may still have felt it was safer to identify themselves with socialism, and decidedly risky to embrace capitalism *expressis verbis*.

But the other striking thing is how many intellectuals and political figures seem to think it worth trying to champion some form of democratic socialism or social democracy, evidently believing that that is what a significant fraction of the electorate, if not a majority, will want.

Prof Scruton was speaking at a conference on "the future of the right in central and eastern Europe," at which it became clear that for the moment the Czech right is no less confused and fragmented than the left. (This may be less true of Slovakia, where a Christian Democrat party led by Dr Jan Carnogorski, now deputy prime minister, is able to draw on the strong Catholic tradition.) There are the usual differences between crusading free-market liberals and traditional conservatives, with the added difficulty that the conservatives are not sure which tradition to identify with: the Habsburg Catholic one, or the liberal Czech nationalist one.

In time a classic contest between left and right will no doubt develop. But luckily it doesn't have to do so just yet. For the moment it is TINA ("there is no alternative") time in economic policy and national unity time in electoral politics. Self-proclaimed socialists agree that the country has to be swung round from the Soviet to the West European market, and this is bound to involve harshly as resources are switched from consumption to investment and prices are allowed to rise faster than wages.

Right and left alike are preparing to scramble for places on the regional electoral lists to be sponsored by Civic Forum. In the jovial chaos of the CF's offices (formerly those of the Czechoslovak-Soviet Friendship Society) determined anti-socialists rub shoulders with Mr Petr Uhl, a prominent ex-dissident who still describes himself as a "revolutionary Marxist."

No-one doubts CF's capacity to sweep the board. Solidarity-style, if single-member constituencies were used, and for that very reason it is proposing a proportional system, to safeguard pluralism.

But the real pluralism will be within the CF lists, and the more serious political struggles are likely to come after the election.

LOMBARD

The economics of altruism

By Michael Prowse

THE PROCESS of giving, asserts Dr Barry Bracewell-Milnes in a recent pamphlet for the Institute for Economic Affairs, "at least doubles the value of the gift." This is a rather startling claim. Suppose, out of the goodness of my heart, I give you a crisp £5 note. You are £5 better off; I am £5 worse off. Wealth has been redistributed, but surely not created. After all, there is still only one £5 note.

Dr Bracewell-Milnes says this accurately describes what happens when money is redistributed through the tax system. In effect, assets are seized and allocated to other individuals. But *voluntary* giving, he claims, is something else. If I am rational, I will donate a gift only if its value to me in the hands of the recipient exceeds its value to me in my own hands. In other words, I will give you £5 only if the monetary value of the psychic satisfaction I derive exceeds £5.

After my act of giving, you possess a physical asset worth £5. I possess psychic satisfaction or "utility" worth more than £5. Hence wealth has been more than doubled. This form of wealth creation, moreover, is both environmentally clean and virtually costless. It is also, the author claims, of considerable economic significance. The annual sum passing by gift and bequest is of the order of £50bn; the wealth created by these transfers therefore exceeds £50bn, possibly by a large margin.

Tax relief for charitable giving is usually justified either on the grounds that charities perform socially useful functions or that they supply services which would otherwise have to be provided by the public sector at taxpayers' expense. The wealth-creating potential of giving, suggests Dr Bracewell-Milnes, provides a further powerful justification for tax relief. Governments have long accepted the maximisation of incomes (or living standards) as a goal of public policy; why not also encourage personal wealth creation through giving? In fact, he goes further and argues that if tax rates are low, tax relief should be allowed at a rate in excess of an individual's mar-

ginal tax rate. There is an ingenious reason for this: the extra relief can turn virtuous thoughts into actual deeds. If I do not give £5 to Save the Children it is because the value of the £5 in my hands is greater than its value to me in the hands of the charity. But if I am well disposed to Save the Children, the difference might quite small. The value to me of £5 in their hands might be, say, £4.90. If tax relief in excess of my marginal rate reduced the cost to me of the gift below £4.90, ineffective altruism would become effective and I would make the donation. Benign thoughts would be translated into positive action; and a little tax relief would have triggered the creation of a much larger amount of psychic wealth.

At this stage, readers may be wondering whether Dr Bracewell-Milnes is either demented or perpetrating an elaborate hoax. He admits that the wealth created by giving exists only in the minds of givers. How can he expect us to pay attention to anything so nebulous? But wait a moment. The only reason we consume or possess anything is because it "makes us feel good". In the last analysis, the utility we derive from consumption or ownership is every bit as cerebral as that from giving.

The problem lies not in the intangibility of the wealth created by giving, but in whether giving actually makes us feel good. The author assumes that all human actions can be explained within the utility-maximising framework of market economics. He assumes that I donate £5 only if this use of my money makes me happier than any alternative use. But this is surely rarely the case. We often give out of a sense of duty, not because this is how we want to spend our money; charities appeal to an aspect of our personalities that is irrelevant to the workings of a market economy. This is said because it means there is less wealth in the world than Dr Bracewell-Milnes suspects, but encouraging because it implies we care about more than merely our own happiness.

*The Wealth of Giving, 2 Lord North Street, London SW1.

LETTERS

Effective transfers to eastern Europe

From Professor Richard Portes

Sir, Peter Norman reports (January 11) that western officials meeting in Paris yesterday and today to discuss the European Development Bank for eastern Europe "want to avoid the mistakes of the 1970s." Indeed, they should.

Mrs Thatcher's caution, in particular, is quite right. In 1977 in an article in the *Journal of Foreign Affairs* I recommended cutbacks in lending to centrally planned economies - to no effect. There ensued the Polish debt crisis and Hungarian and Romanian over-indebtedness as acute forms of the general 1980s debt problem.

There were two errors then: misunderstanding of the macroeconomics of these economies and their microeconomic distortions and irrationalities; and the same over-lending that went to the least developed countries. As the eastern European countries progress towards market economies, the danger of repeating the first error recedes.

But the second error has left its legacy: Hungary and Poland

still have grossly excessive debt burdens. They are Brady plan candidates where debt reduction, rather than debt increases, is required. Though there is a place for currency stabilisation loans and short-run balance of payments support, transfers from abroad should primarily take the form of grants and direct investment. The European Development Bank should certainly not provide new money that would simply cover net transfers to western banks in debt service.

The more resources we can transfer effectively, the better we shall promote democratic development. But Hungary, Poland and the others must still implement substantial reforms in order to absorb large foreign equity participation. The new institution can be a great help in the transition from socialism, as long as the lessons of the past are kept in mind.

Richard Portes
Department of Economics,
Birkbeck College,
Gresse Street, W1

Trade negotiations

From Mr Eric Deakin

Sir, Peter Montagnon's article ("GATT prepares to see fair play," January 8) on the connection between the Gatt Uruguay Round and the 1992 Single Market was timely because the serious bargaining between the major participants is just about to begin in Geneva. If the negotiations succeed, then the international climate for 1992 is set fair; if they fail on any major issue, then the prospects for avoiding a revival of protectionism in world trade are greatly reduced.

The biggest stumbling block in Geneva is agriculture, with the US and European Community poles apart in their views. The US proposal to phase out within 10 years all agricultural subsidies and protection which affect international trade may be over-optimistic, but at least it points in the right direction. The EC's negotiating response has been to ignore the international trade implications of the Common Agricultural Policy and to claim that CAP support costs have been reduced.

Strangely, the main argument for the 1992 process - benefit to consumers - is not used in the case of food, yet there is a clear consumer interest in securing better freedom of choice by the ending of import levies, import quotas and export subsidies.

The Cairns Group (which includes New Zealand, Australia and Canada) is trying to achieve a compromise in the agricultural negotiations, but the EC has shown no sign of willingness to do so. Indeed, its actions reinforce the obduracy seen in Geneva. Here are two examples. The import levy for wheat is more than double the real gap between EC and world prices. However, since there has been a small levy reduction in the past five years, the EC claims the right to levy new taxes on imports of oil-seeds and cereal substitutes. Spending on export refunds in 1989, when world prices rose substantially, was little reduced from that in 1988.

Eric Deakin
Consumer Watch,
36 Murray Mews, NW1

Leading sectors help to fix wage settlement norms

From Mr Paul Ryan

Sir, We must not accept the government's assertion that it is right for Ford management and unions to settle wage increases at more than 10 per cent as long as productivity growth in the company is at least as high. Certainly it is desirable for a large settlement to be covered by productivity growth if increases in unit labour costs and car prices are to be avoided in the car industry. But that is cold comfort for both international competitiveness and price inflation.

Presumably, the productivity of car workers in West Germany and Japan is increasing at no lower a rate than in Britain. However, as their unions are settling for lower pay increases, unit-labour costs and prices can fall in those countries, to the detriment of the UK's competitive standing. It is dangerous to allow your going rate of pay increase to be set equal to the rate of productivity growth in the technically "leading" sector when trading rivals do otherwise.

Domestic inflation is fuelled by the knock-on effect on settlements in other sectors where the technical potential for productivity growth is lower. Employees in those sectors seek to match the going

rate in the leading sector, leading to increases in unit labour costs and prices elsewhere in the economy. Government may be able to restrain catch-up bargaining in the medium term, as has been the case to some extent in the public sector in recent years. But the consequent increase in pay inequalities provokes social discontent and industrial unrest, as seen in the succession of public sector disputes in recent years.

Even if pay increases in other sectors could be held indefinitely at lower levels, the result would be a labour market nightmare, in which employees similar in ability, skill and effort would receive increasingly differentiated pay, depending on which sector they happen to work in. That is the antithesis of market forces, not its affirmation.

The policy of letting the strong through, ostensibly on productivity criteria, and holding the weak back is reminiscent of the 1970s. It was bad economics then and it is bad economics now. New institutions for pay determination are urgently needed in order for settlements to reflect national considerations more than company ones.

Paul Ryan
King's College, Cambridge

Job training: a leaf from the US and German book

From Mr Alfred Bloomfield

Sir, The review by Michael Prowse of Professor Sig Prais and his team's research into job training ("Britain at work: a tale of sloppiness, incompetence and concrete kitchens," January 11) confirms what almost every supervisor through to managing executive has known for the last 40 years - namely, that they have been faced with the bleak alternative of employing people who have never been previously trained to any exacting standard or of having insufficient staff on the workforce in factories, services or shops.

In West Germany the traditional attitude towards *Grundbildung* (thoroughness) has always been understood and accepted by people, and young people have always accepted that they must be of a standard to be given a job in the first

place. If they want to get on, they aim to improve themselves. In the US the attitude of employers is different. If an employee doesn't come up to requirements, he is fired promptly, whatever his status.

In the UK the overall attitude is pure complacency. There have been lots of vacancies most years and companies have groaned and complained about the lack of skills of their entrants. All the money and good training schemes will come to naught unless parents, teachers and companies take steps to generate a real-life attitude to this sorry state of affairs.

The Germans insist on satisfaction; the Americans demand it. It is only two years until 1992. Everyone had better get their skates on.

Alfred Bloomfield
44 South Molton Street, W1

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FINANCIAL TIMES COMPANIES & MARKETS

Tuesday January 16 1990

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INSIDE

Koor Industries' runaway destiny

Who is in charge of Koor Industries? Mr Arnon Gany, the former chairman of Israel's largest industrial group must have asked himself this question before handing in his resignation at a board meeting yesterday. He said that the recent engagement of the Israeli Government, the company's trade union ownership and its creditors in talks with potential foreign buyers of the group made it impossible for him to continue in his job. Later, the group announced it had suspended payment of all interest and principal on its \$950m debts until January 24, the day before a grace period expires for payment of interest on US bonds which it has so far been unable to meet. Page 23

Rubber traders up a gum tree

Rubber cultivation is still a fairly primitive, labour-intensive activity. But in Indonesia, the second largest rubber producer after Malaysia, more than half of the product is now channelled direct to the tyre manufacturers - 65 per cent to the US and about 20 per cent to Japan. The move towards closer links between producers and manufacturers, common in other industries, has come about through the need to streamline the supply of raw materials. John Murray Brown reports on a development that has already resulted in a sharp fall in volumes on the trading floors of Kuala Lumpur, and Singapore. Page 38

In a pickle

Mr Tony O'Reilly, the Irish-born chairman of HJ Heinz, was once described as the best thing to have happened to the US food group since the advent of sliced pickles. There are now signs that he is turning the attention to an Irish company in a pickle. Mr O'Reilly is reported to be preparing a bid at Waterford Wedgwood Holdings, the crystal and china group that lost £10.6m (\$16.7m) before tax in the first half of 1989 and is forecast to have a full-year deficit approaching £20m. Page 34

Smiling all the way to the bank

Bjorn Svedberg (left) has good reason to smile. Four years ago, Ericsson, the huge telecommunications group that he runs, was thought to be suffering from intractable problems. Yet this winter it stands out as the shining exception in a generally bleak results season. Profits for the first nine months of the year are 172 per cent up on last year and, with big orders for its AXE exchange system already in the bag, the company is tipped to be a star of the 1990s. Page 22

Ghosts in the market

The three spectres of inflation, stagflation and rising interest rates haunted the world's leading stock markets last week and led to a 2.2 per cent fall in the FT-Actuaries World Index. Gold continued to be a refuge for nervous investors, however, pushing the South African stock market up by 4.6 per cent. West Germany and Austria stayed buoyant on hopes of the profits to be made from reforms in Eastern Europe. Page 48

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Chief price changes yesterday

FRANKFURT (DM)		Rohr	82 1/4	+ 13 1/4
Basf	260	Roche	27	+ 1 1/2
Bayer	533	Schott	10 1/2	+ 4 1/2
Boehringer	888	Siemens	767	+ 27
Continental	813	Telekom	985	+ 20
Deutsche Bank	433	Wolfsberg	747	+ 12
Deutsche Telekom	852	Wolfsberg	305	+ 10
Deutsche Telekom	852	Wolfsberg	727	+ 13
Deutsche Telekom	852	Wolfsberg	7510	+ 40

New York prices as at 12.30pm. Tokyo closed.

LONDON (Pence)		Pirelli	332	- 3
Bentley	1050	Shell	785	- 12
British Airways	152	Shell	1438	- 12
British Airways	428	Shell	188	- 9
British Airways	523	Shell	370	- 8
British Airways	523	Shell	883	- 10
British Airways	523	Shell	182	- 7
British Airways	523	Shell	208	- 6
British Airways	523	Shell	47	- 2

Sea Containers in deal with bidders

By Andrew Hill in London

STENA, a private Swedish shipping company, is set to buy most of Sealink British Ferries for \$430m, following a nine-month battle for control of Sealink's parent, Sea Containers. On Thursday Mr James Sherwood, Sea Containers' president, will ask his board to agree to the sale of Sealink's routes and ferries across the Channel and the Irish Sea. Stena, which operates a cruise-style ferry service in the Baltic, and Tiphook, a UK container rental group, launched their hostile \$110m bid for Sea Containers in the US last May. It has been vehemently opposed by Mr Sherwood, who was due to seek shareholder approval for a defensive plan next month. However, the two companies

won him over at the weekend with a proposal to drop the bid and buy the assets they want for nearly \$10m. Mr Sherwood, who built up Sea Containers from nothing, was unequivocal yesterday about the main reason for recommending the new deal: "Money. They have made a very substantial increase in their offer." Mr Sherwood said the company still planned to go ahead with a distribution to shareholders of cash raised through asset sales, but new details would have to be decided at Thursday's board meeting. Sealink was bought for \$66m (\$110m) five years ago from the UK Government, which still owns a special share. To win government approval Stena will

have to guarantee that the Sealink fleet will be made available in times of national emergency. Under the terms of the deal, which has to be approved by Sea Containers' shareholders, Tiphook would receive the group's dry cargo containers, its chassis and its tank container leasing and forwarding business for a cash payment of \$57m. The deal is likely to anger Tiphook's rivals, Genstar and Irel, which had already agreed to buy the assets for a total of \$510m as part of Sea Containers' original defence plan. Sea Containers would continue to own the Sealink Isle of Wight services, Hoverspeed hovercrafts and catamarans, its stakes in the Orient-Express luxury train and hotel company and the Isle of

Man ferry company, as well as the ports of Heysham, Newhaven and Folkestone. Sea Containers also intends to keep its specialised container-leasing business, its container factories and depots. Fishguard, Holyhead and Stranraer will be sold to Stena, as will Harwich, although Sea Containers will retain 410 acres of valuable development land there and the Harwich/Hook of Holland ferry service. Tiphook's shares were suspended in London while the group sought the approval of its major shareholders for the change in tactics, and eventually rose 4p to 482p. In New York, however, Sea Containers' shares dropped sharply when they emerged from suspension, falling more than \$5 to around \$61, com-

pared with the original bid price of \$70. Mr Dan Sten Olsson, Stena's chief executive, said yesterday that the group would start improving the Sealink ferry service as soon as the deal was approved. "Our ambition is to have satisfied passengers. Our second aim is to give more authority and responsibility to middle management," he said yesterday, adding that no redundancies were expected. The bid for Sea Containers has spent much of the last nine months bogged down in the courts of Bermuda, where the group is registered. All outstanding litigation will be dropped under the new agreement. Lex, Page 23

Sweden to lift ban on foreign ownership of banks

By John Burton in Stockholm

SWEDEN plans to lift its ban on the foreign ownership of Swedish banks, finance companies and stock brokerage firms, and to permit foreign banks to open branch offices in the country. The changes are expected to take effect on July 1. They mark a significant step in opening up Sweden's protected financial sector to foreign competition and are part of the government's policy of harmonising Swedish regulations with those of the EC as the internal market approaches. Swedish banks welcomed yesterday's move since they feared that continued restrictions on foreign ownership would prevent them from buying banks in EC countries. The changes will probably lead to improved profits for foreign banks operating in Sweden. Foreign banks have been allowed to establish subsidiary operations since 1966, but must have either suffered losses or recorded only marginal profits. Several, including France's Banque Paribas and Banque Nationale de Paris and Finland's Kausalis-Osake-Pankki, have closed or sold their operations, although 16 foreign banks remain present in Sweden. Foreign bankers have blamed their problems on the ownership restrictions and the ban on branch offices, which they claim have severely handicapped them in competing against Swedish rivals.

Foreign ownership will still be subject to restrictions. The Ministry of Finance will have the right to vet all foreign purchases if they represent more than 10 per cent of equity or voting rights and could bar potential bids on the grounds of national security. The government also signalled that it would not allow majority foreign ownership of Sweden's "biggest banks," which banks would be protected, they would likely include the country's big four national banks: Skandinaviska Enskilda Banken, Svenska Handelsbanken, the new Nordbanken and United Gotabanken. With most of the country's regional banks now controlled by the national banks, foreign banks may find it impossible to acquire majority control of any Swedish bank. But the proposals are more liberal than those recommended by the Credit Market Commission, which proposed limiting foreign ownership to 20 per cent of equity or 10 per cent of voting rights.

Mystery bid values US antacid giant at \$2.3bn

By Alan Friedman in New York

SHARES in Rorer, the US pharmaceuticals company, jumped by 25 per cent yesterday morning after it said negotiations were at an advanced stage to sell 66 per cent of the group. The Pennsylvania-based company, which produces Maalox, the world's biggest-selling antacid, did not disclose the name of the likely buyer, which analysts on Wall Street say is most probably one of three Swiss drugs companies - Hoffmann-La Roche, Ciba Geigy or Sandoz. All three declined to comment. Rorer said only that its potential partner recently introduced a

"Lemon Swiss Cream"-flavoured antacid product. A statement from the acquiring company was said last night to be imminent. The acquisition price, including cash and stock, is about \$73 per share, which would put a market value of more than \$2.3bn on Rorer. On the New York Stock Exchange Rorer stock jumped by \$12 1/2 to \$61 1/2 yesterday morning. Rorer, which is expected to report a 1989 full year net profit of \$80m to \$90m on \$1.15bn of sales, was at pains to try to present the forthcoming deal as "a unique strategic opportunity" that "in no way constitutes a

decision to consider a sale of the company." Rumours of a takeover of Rorer have dogged the company for several months, and Mr Rob Cawthorn, the British-born chairman, insisted last summer that "we're not on the block." But Rorer said yesterday the deal under negotiation would leave existing shareholders with just 33 per cent of the company's equity and would involve "the other company" buying 66 per cent of Rorer's outstanding common shares and "obtaining substantial representation on the Rorer board."

The transaction being finalised would provide cash and paper for holders of Rorer common stock, plus a contingent value right that would guarantee that investors holding the remaining 33 per cent of the company would be able to obtain the same \$73 value for their stock as the initial partial tender offer for 66 per cent of the company. Rorer also said the transaction was modelled on last year's two-step takeover by Dow Chemical of Marion Laboratories. Rorer, the 15th biggest US drugs company, has faced stiffer competition in recent years as

other companies have emulated Maalox, which was introduced in 1950. The company has admitted that until recently it did not devote enough attention to marketing Maalox, although Mr Cawthorn has received high marks for working to revitalise the company and spending significantly more on advertising. The likely takeover of Rorer is yet another rationalisation move in the world drug industry, following last year's larger mergers of Bristol-Myers and Squibb and Beecham and SmithKline Beckman.

Fat Belgian bankers seek trimmer figures

The industry faces up to reality. Lucy Kellaway reports

Générale de Banque, the biggest bank in Belgium, is not alone in seeking to trim its size. In the City of London, this would be an everyday kind of announcement, but in Belgium the news was a sign that five fat decades in the banking sector are coming to an end.

For as long as anyone can remember Belgian banks have been run as much for their employees as for their shareholders. Bank workers have been among the best paid in Europe and their jobs have been for life. This benign attitude has been part of a general banking style - slow and safe. It has gone with a low return on assets - Belgium has the lowest of the seven main European banking markets - but with rock-steady profits, so that shareholders have, until recently, not complained. All that is changing. The banking unions have suddenly turned militant, calling a series of almost unheard of strikes, fighting for their job security. The banks, meanwhile, are trying to cut costs, and to restructure their businesses to become more efficient and more profitable.

All of the big three are rethinking their strategies. Kredietbank and Banque Bruxelles Lambert have taken steps to improve services, increase efficiency and to change the structure of the organisation to make it flexible.

More belatedly, the sleeping giant Générale de Banque is on the move, and under the unfamiliar guidance of McKinsey, the management consultant, has set itself the ambitious target of doubling its profits in three years.

Smaller banks are also struggling to cut their costs. Banque Ippa, part of the Royale Belge insurance group, recently announced plans to shed 10 per cent of its staff.

The forces for change come from several different directions. The first is shareholders themselves. All three of the main banks are controlled by large industrial holding companies, which traditionally have played a passive role.

However, following the battle for Société Générale de Belgique, the biggest shareholder in Générale de Banque, they have recently become concerned about getting a better return on their investments. Aggressive new management at SGB has been galvanising the bank's management into action.

ration are still below the prescribed level. Moreover, the Belgian banks are not big enough to consider taking on each other's markets - the breakdown of talks between Générale de Banque and Amro Bank of the Netherlands last year was a case in point. Instead, the banks are concentrating on making themselves more efficient to save off competition on their home ground.

A further pressure comes from the government. The banks have been obliged to help the government finance Belgium's enormous public debt - equal to 120 per cent of GNP - and in return they have been given a big margin on their purchases of Treasury bills. The government,

Belgian banks

MARKET CAPITALISATION Bfr bn	
Générale de Banque	82.8
Kredietbank	68.7
Banque Bruxelles Lambert	51.7
TOTAL ASSETS Bfr bn	
Générale de Banque	2,231 12/88
Kredietbank	1,858 3/88
Banque Bruxelles Lambert	1,997 9/88
EARNINGS including capital gains Bfr m	
Générale de Banque	8,455 12/87
Kredietbank	7,468 12/88
Banque Bruxelles Lambert	6,700 12/88
Kredietbank	7,725 3/88
Banque Bruxelles Lambert	8,613 3/88
Source: Peterson	8,250 3/90
Banque Bruxelles Lambert	4,324 9/87
Source: Peterson	5,016 9/88
	6,012 9/88

which has made cuts in its own workforce in an attempt to reduce the public debt, now wonders whether it is paying too much itself and allowing the banks to postpone their own restructuring.

If the banks are to succeed, they will have to break employee expectations. The right to a job is ingrained in the system. Even at a time when the Belgian banks were installing automated equipment as sophisticated as any in Europe, the head-count continued to rise: between 1970 and 1989 the number rose by more than a third to 62,000.

Moreover, salaries have always been a matter of seniority rather than skill, so that old workers without any education are paid more than financial whiz-kids. The problem is to find a way of easing out the expensive old employees and motivating the skilled younger ones.

Even if unions can be per-

suaded to accept a few job losses, it is unlikely to be enough. The 15th biggest US drugs company, Rorer, said yesterday the deal under negotiation would leave existing shareholders with just 33 per cent of the company's equity and would involve "the other company" buying 66 per cent of Rorer's outstanding common shares and "obtaining substantial representation on the Rorer board."

Extracting better performance is going to be difficult especially against a market background that is becoming tougher. With the Belgian economy slowing five years of steady increase in banking profits may have come to an end. BBL recently warned that the next year is likely to be thinner, saying it would do well to match last year's net profit of BFR6bn (\$170m).

As Générale de Banque belatedly recognises, what is needed is an entrepreneurial touch. At the moment there is little evidence of this. As there are no money or bond markets in Belgium, all the business has automatically come to the banks, which have made money taking in cheap deposits from a nation of avid savers, and parceling it out at a margin to Belgian industry and to the heavily-indebted Government.

Competition and de-regulation mean that this needs to be rethought. The banks have tended to cross-subsidise services heavily. Profitable retail deposits pay for less profitable business services, and banks frequently do not know which operations make money and which do not. In the competitive wholesale money market, Belgian banks have been prepared to lend to big Belgian companies at London interbank offered rates or less, swelling their balance sheets and depressing their return on assets.

The first signs are emerging of big banks turning this kind of business away, at least when they can see no profit in it. They are also considering charging for current (cheque) accounts.

All of the banks have been examining their strategies for 1992, and seem confident that it is not too late to thrive in the overbanked home market. So long as they can control their costs, it seems likely that they will continue to defend their positions against outsiders.

While foreign banks may continue to claim more of low-margin corporate lending - Belgian banks can count on the loyalty of depositors and on their ability to serve the tens of thousands of small and medium-sized companies in Belgium. However, there is plenty of competition at home, which until now has been reflected in giving customers an ever-better service. Each depositor in Belgium shares his local bank branch with barely 1,000 other people, can withdraw money from thousands of perfectly functioning cash machines and can pay in shops by the touch of an electronic button. That kind of luxury costs. The old system may have been good for the employee and the customer. The new system may be less good for both.

Wellcome AGM will face AIDS protest

By Peter Marsh in London

WELLCOME, the UK drugs company which today faces a disruption of its annual meeting by AIDS activists, has no plans to reduce the price of its Retrovir AIDS treatment, according to Sir Alfred Sheppard, the company's chairman and chief executive.

The company is likely to come under pressure today from members of ACT UP, a US-based group which campaigns on behalf of AIDS sufferers. About 10 members of the group have bought shares in Wellcome and propose to attend today's meeting in London. They plan to ask for a reduction in price of Retrovir, which is the only drug licensed to treat AIDS and is the company's second biggest selling product. Sir Alfred, who retires in June, said price cuts for Retrovir could be ruled out in the immediate

future. The company has reduced the price of the drug twice since it first went on sale three years ago. This, together with lower recommended doses, means the average cost of a year's treatment with the medicine has been reduced by about a third to \$3,000 since 1987. Wellcome said yesterday it was making no special plans for dealing with any interruption of its meeting by AIDS activists. "Anyone who is a shareholder has a perfect right to come along and ask questions," the company said.

ACT UP stands for AIDS Coalition to Unleash Power. Mr Rob Archer, an Edinburgh-based member of ACT UP, said he wanted Wellcome to spend more money on research related to the problems of AIDS sufferers. Mounting pressure, Page 31

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January 1990



INTERNATIONAL COMPANIES AND FINANCE

Two top US banks exceed forecast

By Anatole Kaletsky in New York

CHASE MANHATTAN and First Chicago, two of the leading US bank groups, yesterday disclosed fourth quarter results ahead of Wall Street's expectations.

Analysts had recently been sharply reducing forecasts of US bank profits because of increasing troubles in property lending. The two banks' reports helped to calm nerves on Wall Street after the big setback in stock prices last week.

Chase's stock rose 3% to \$32 1/2 and First Chicago's advanced by 1% to \$36 shortly after the results were announced.

Chase Manhattan reported net income of \$178m or \$1.47 a share in the fourth quarter, sharply higher than the under-

lying result a year earlier. Although Chase reported fourth quarter profits of \$275m or \$2.38 a year ago, \$217m of this related to non-recurring interest collections from Brazil. A surprise in yesterday's result was the allowance of \$130m for possible credit losses in the latest quarter. This compared with \$100m of non-Less Developed Countries provisions a year earlier and suggested the deterioration in Chase's US property portfolio was not as severe as some analysts had supposed.

Net loan charge-offs in the latest quarter were \$463m, but \$336m of these charge-offs related to LDC credits, including \$168m of loans lost in Argentina. Excluding Third

World countries loan charge-offs were \$127m.

For 1989 as a whole, Chase reported a net loss of \$665m or \$7.94 a share, compared with a profit of \$1,650m or \$11.55 the year before. The annual loss was due to a \$1,260m provision for Third World losses announced in Chase's third quarter results.

First Chicago had net income of \$123m or \$1.77 a share in the fourth quarter, compared with \$137m or \$2.01 the year before. The bank noted, however, that the year ago figure included a tax benefit of \$19m related to operating losses from 1987. Excluding such tax benefits in both years, operating income was \$115m or \$1.66 in the latest quarter, com-

pared with \$110m or \$1.64 the year before.

For 1989 as a whole First Chicago reported net profits of \$630m or \$8.30, against \$513m or \$7.20 in 1988. Excluding tax benefits and other special items, First Chicago said its full-year operating profits were \$451m in 1989, compared with \$417m in 1988.

First Chicago provided \$75m for possible credit losses in the latest quarter, against \$50m in the same period last year. Its net loan charge-offs were \$199m in the latest period, including \$167m lost in the Third World. Non-LDC charge-offs were \$32m in the last quarter, compared with \$24m a year ago and \$41m in the third quarter of 1988.

NCR slips, sees single digit growth

By Roderick Oram in New York

NCR, the US computer group, yesterday reported a small downturn in fourth quarter and year-end net profits, but buoyed by strong orders, is forecasting single figure growth in revenues and profits this year.

Net earnings for the three months ended December slipped to \$147m from \$149m, however, earnings per share rose to \$2.02 from \$1.85, thanks to the repurchase of 8m shares during the year.

Revenues eased 1 per cent to \$1,798m from \$1,804m. Sales and service revenues rose slightly in the US but foreign revenues declined a little, reflecting adverse currency effects. In local currency terms, foreign revenues rose during the year.

The company booked a record volume of orders during the fourth quarter in local currency terms, with US orders strongly ahead and foreign ones showing modest growth. Equipment for the retail and financial sectors were in particularly strong demand.

Full-year net earnings fell 8 per cent to \$412m from \$439m but rose on a per share basis to \$5.35 from \$5.33. Revenues were flat at \$5,985m against \$5,985m.

The lower profits reflected higher research and development costs, lower revenues, thinner margins and the cost of the share repurchase. These adverse factors were partially offset by cost cutting.

Mr Charles Eley, chairman, said NCR's spending on new product development will continue to grow faster than revenues, reflecting the company's optimism about its long-term outlook.

Wall Street believes NCR is likely to benefit from several industry trends, including more on-line transactions and networking. It is also likely to benefit from banks' continuing investment in automatic teller machines.

Merrill likely to cut 3,000 jobs

By Janet Bush in New York

MERRILL LYNCH, the largest US securities house, is moving ahead with plans to streamline its business and cut its payroll in an effort to reduce costs, a process which could mean the elimination of 3,000 jobs this year.

These efforts are part of an industry-wide drive to cut overcapacity on Wall Street after a difficult two years since the October 1987 stock market crash.

Merrill Lynch had warned its employees in a letter dated November 20 that it planned a restructuring which would involve selected job cuts.

Estimates of planned job losses had, late last year, centred on around 1,000.

However, that number of positions have already been eliminated through the sale of its Canadian retail brokerage business to Wood

Gundy and the transfer of several clearing accounts of its Broadcor Capital Corp subsidiary to the Pershing wholesale division of Donaldson, Lufkin & Jenrette.

It now appears that through a combination of attrition and selling off businesses, around 3,000 jobs could be eliminated this year.

The payroll has already been reduced by 5,500 since 1987 to 40,500 worldwide. A spokesman dismissed US reports that a total of 5,000 jobs could go this year, taking the payroll down to 35,000, as pure speculation.

He said there was no target and, until the review of operations was completed, nobody would know how many jobs would be eliminated.

Merrill Lynch differentiates between job cuts - there have been 100 to 150 since the beginning of the year - and pos-

sitions eliminated through the sale of businesses. The company, with an extensive nationwide network of brokers, is Wall Street's largest employer and has long had a reputation for being overstaffed.

In the November 20 letter, Mr William Schreyer, chairman, and Mr Daniel Tully, president, said restructuring and job cuts were necessary because of overcapacity on Wall Street since the 1987 crash, competition from commercial banks and well-capitalised foreign institutions and increasing risks.

Merrill Lynch saw a 21 per cent drop in earnings to \$149.4m in the first nine months of 1989.

Wall Street has shed anywhere between 23,000 and 33,000 jobs since 1987 and perhaps another 10,000 to 15,000 will have gone by the spring.

Akzo switches venture partner

By Laura Raun in Amsterdam

AKZO, the Dutch chemicals company, has turned to AMP of the US, the world's leading producer of electronic control devices, to replace its existing partner in a 50-50 joint venture that makes printed wiring boards.

Akzo and AMP are setting up a new company that will pay \$50m to Kollmorgen of the US for its 50-50 joint venture with Akzo plus Kollmorgen's technology in printed circuit boards.

AMP is believed to be paying around \$40m and Akzo roughly

\$10m because it had put \$30m in the original joint venture with Kollmorgen, which was established early last year. The new company will continue to manufacture printed wiring boards and related materials for the automotive, computer and electronic industries.

Akzo and AMP expect it to break even in 1990 and to achieve sales of "several hundred million dollars" in four to five years after posting turnover of about \$50m the first year. Based in New York, it will employ nearly 500 people.

Another joint venture of Akzo and Kollmorgen, Akzo Electronic Materials Company of Schaumburg, Illinois, will be closed.

Akzo will independently continue to make components for computer chips through Crystal Specialties International, its wholly owned unit in Colorado Springs, Colorado. Kollmorgen is pulling out of the joint venture because of financial restructuring which followed its success in fighting off a hostile takeover bid from Vernitron of the US.

Dana and TRW to co-operate

By Bernard Simon in Toronto

DANA and TRW of the US are to co-operate on engineering and producing chassis systems for vehicle manufacturers, Reuters reports.

"With this alliance, Dana and TRW can now supply automotive manufacturers with complete systems from simple drivelines to complex chassis systems, including their vehicle design and packaging needs," Dana said.

Varity plans HQ in US

By Bernard Simon in Toronto

VARITY, one of Canada's oldest companies, is likely to move its corporate headquarters from Toronto to the US.

The farm equipment and industrial machinery group, which is better known under its former name of Massey-Ferguson, is negotiating to buy a historic home just across the border in Buffalo, New York, to house its 50-person head-office staff. A final decision is expected before the annual meeting on May 30.

The move reflects the growing proportion of Varity's business in the US, which will contribute about 40 per cent of this year's estimated revenues of \$3.5bn.

Three-quarters of Varity's shareholders are in the US, and the company is keen to attract as shareholders US institutions whose rules bar them from investing in foreign securities.

It already reports its financial results in US dollars.

Varity has a 30 per cent share of the world tractor market, but has diversified into the transport equipment business. Late last year, it completed the acquisition of Michigan-based parts maker Kelsey-Hayes.

Shearson expects net income up at \$111m

By Janet Bush in New York

SHEARSON Lehman Hutton, the US securities house which is in the middle of a large recapitalisation, yesterday said it expected to report net income for 1989 between \$107m and \$111m compared with \$96m in 1988.

The company's preliminary disclosure of fourth quarter results coincides with a road show aimed at promoting a planned offering of 20m shares of Shearson Lehman Hutton Holdings common stock, which forms part of a capital injection of \$850m. A full earnings report will be published around January 23.

The recapitalisation, agreed in December, will lower the stake in Shearson held by American Express from about 61 per cent to under 50 per cent. Shearson said it expected net income in the fourth quarter to be between \$11m and \$13m, compared with a loss of \$13m in the final quarter of 1988.

At the pre-tax level, Shearson expects to report a loss of between \$7m and \$13m, against a \$17m loss in the year-ago quarter.

The company also announced yesterday it had agreed to sell cumulative convertible voting preferred stock with a liquidation value of \$75m to Hellman & Friedman Capital Partners International.

This leaves another \$75m of this class of stock to be placed privately with institutions, which Shearson expects to do later this month or early next month.

Shearson and American Express have already put in place major plans of the recapitalisation. In the final week of December, the companies completed the sale to American Express of Shearson cumulative preferred stock with a liquidation value of \$250m, and the purchase by American Express of \$500 Corp, a subsidiary of Shearson, for about \$56m.

The remaining transactions, expected to be completed by early next month, are the common stock offering and a \$150m principal issue of subordinated capital notes to institutional investors. The sale of voting stock to Hellman & Friedman enables the company to cast vote per share and the right for shareholders to nominate one director to serve on the Shearson board.

Campbell Soup may sell units

By David Johnson, the new president and chief executive officer of Campbell Soup of the US, said at a press conference he believed the company would inevitably divest itself of subsidiaries as he pushed ahead with plans to revitalize the troubled food company, AP-DJ reports.

At the press conference, Mr Johnson declined to identify specific divestiture candidates. He did indicate, however, that the Campbell group would consider, among other actions, making strategic acquisitions.

Notice of an Adjourned Meeting of the Holders of Metropolitan Estate and Property International N.V. (the "Company") U.S.\$35,000,000 8% per cent. Convertible Bonds 1986 guaranteed by MEPC plc (the "Guarantor")

NOTICE IS HEREBY GIVEN that the Meeting of the holders (the "Bondholders") of the above-mentioned Bonds (the "Bonds") constituted by a Trust Deed dated 6th August, 1980 (the "Trust Deed") and made between the Company, the Guarantor and The Law Debenture Corporation p.l.c. (the "Trustee") convened by a Trust Deed dated 6th August, 1980 (the "Trust Deed") and made between the Company, the Guarantor and The Law Debenture Corporation p.l.c. (the "Trustee") is hereby adjourned to 12.00 noon (London time) on 12th January, 1990 by the Notice dated 19th December, 1989 published in the Financial Times on that date and adjourned by the Guarantor and will be held at 11.00 a.m. (London time) on 2nd February, 1990 at the offices of Morgan Guaranty Trust Company of New York, 1 Angel Court, London EC2R 7AE for the purpose of considering and, if thought fit, passing the following Resolution which will be proposed as an Extraordinary Resolution:

EXTRAORDINARY RESOLUTION THAT this meeting of the holders of the U.S.\$35,000,000 8% per cent. Convertible Bonds 1986 of Metropolitan Estate and Property International N.V. (the "Company") guaranteed by MEPC plc (the "Guarantor"), constituted by a Trust Deed dated 6th August, 1980 (the "Trust Deed") made between the Company, the Guarantor and The Law Debenture Corporation p.l.c. (the "Trustee"), hereby:

- generally and unconditionally authorises and gives consent to the Guarantor to purchase (notwithstanding the provisions of Clause 10(A)(ii) of the Trust Deed) from time to time and at any time during which the conversion rights in respect of the Bonds remain outstanding its own Ordinary Shares for cancellation at a price per share which is not more than 5 per cent. above the average of the middle market quotations for such shares, derived from The Stock Exchange Daily Official List for the ten dealing days immediately prior to the date of purchase of such shares, nor less than 25p;
- sanctions any modification, abrogation or compromise of the rights and privileges of the Bondholders as so or may be involved; and
- authorises the Guarantor, the Company and the Trustee to concur in, execute or do any document, act or thing necessary to give effect to this Extraordinary Resolution.

DATED 16th January, 1990 By Order of the Board of MEPC plc J.P.M. Lee Secretary

This Meeting is convened by the Guarantor

The attention of Bondholders is particularly drawn to the quorum required for the adjourned Meeting which is set out below:

QUORUM The quorum required to consider the Extraordinary Resolution at the adjourned Meeting will be two or more persons present in person holding Bonds and/or voting certificates and/or being proxies (whether the principal amount of the Bonds so held or represented by them).

AVAILABILITY OF DOCUMENTS Copies of the Trust Deed may be inspected, and copies of the letter from the Chairman of the Guarantor explaining the proposal and voting certificates may be obtained, by Bondholders from the specified office of any of the Paying Agents given below:

PAYING AGENTS
MORGAN GUARANTY TRUST COMPANY OF NEW YORK
1 Angel Court
London EC2R 7AE
J. P. MORGAN NEDERLAND
LABOUCHERE N.V.
Rasselechtsstraat 12
Amsterdam 1054 ET
MORGAN GUARANTY TRUST COMPANY OF NEW YORK
35 Avenue des Arts
B-1040 Brussels
CAISSE D'EPARGNE DE L'ETAT
1 Place De Metz
Luxembourg (L-2954)

Bondholders whose Bonds are held by Euro-clear or CEDEL S.A. should contact the following for further information: Euro-clear: Custody Operations Department (telephone Brussels (322) 519 1211, telex 61025) CEDEL: Corporate Action Department (telephone Luxembourg (352) 448 821, telex 2781)

This Notice has been approved by Cazenove & Co., a member firm of The Securities Association and of The International Stock Exchange.

Notice of an Adjourned Meeting of the Holders of Metropolitan Estate and Property International N.V. (the "Company") AS\$12,500,000 8% per cent. Convertible Bonds 1986 guaranteed by MEPC plc (the "Guarantor")

NOTICE IS HEREBY GIVEN that the Meeting of the holders (the "Bondholders") of the above-mentioned Bonds (the "Bonds") constituted by a Trust Deed dated 28th October, 1980 (the "Trust Deed") and made between the Company, the Guarantor and The Law Debenture Corporation p.l.c. (the "Trustee") convened by a Trust Deed dated 28th October, 1980 (the "Trust Deed") and made between the Company, the Guarantor and The Law Debenture Corporation p.l.c. (the "Trustee") is hereby adjourned to 12.00 noon (London time) on 12th January, 1990 by the Notice dated 19th December, 1989 published in the Financial Times on that date and adjourned by the Guarantor and will be held at 12.00 noon (London time) on 2nd February, 1990 at the offices of Morgan Guaranty Trust Company of New York, 1 Angel Court, London EC2R 7AE for the purpose of considering and, if thought fit, passing the following Resolution which will be proposed as an Extraordinary Resolution:

EXTRAORDINARY RESOLUTION THAT this meeting of the holders of the AS\$12,500,000 8% per cent. Convertible Bonds 1986 of Metropolitan Estate and Property International N.V. (the "Company") guaranteed by MEPC plc (the "Guarantor"), constituted by a Trust Deed dated 28th October, 1980 (the "Trust Deed") made between the Company, the Guarantor and The Law Debenture Corporation p.l.c. (the "Trustee"), hereby:

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In accordance with the terms and conditions of the Notes, notice is hereby given that for the three months interest period from (and including) 15th January, 1990 to (but excluding) 15th April, 1990 the Notes will carry a rate of interest of 15% per cent. per annum. The relevant interest payment date will be 17th April, 1990. The Coupon Amount per £100,000 will be £387.53 and per £100,000 will be £3,875.34, payable against surrender of Coupon No. 7. Handover Bank Limited Agent Bank

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January 16, 1990, London By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANK

We are pleased to announce the election of the following officers

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Peter Stalker, III
Managing Director
Joanne R. Wenig
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January 1990

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Notice is hereby given that the Rate of Interest has been fixed at 8.125% and that the interest payable on the relevant interest Payment Date, February 16th against Coupon No. 18 in respect of US\$10,000 nominal of the Notes will be US\$71.58.

January 16, 1990 London By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANK

INTERNATIONAL COMPANIES AND FINANCE

Koor chairman resigns as group halts debt payments

By Hugh Carnegie in Jerusalem

KOOR INDUSTRIES, Israel's largest industrial group, announced last night it had suspended payment of all interest and principal on its \$950m debts until January 24, the day before a grace period expires for payment of interest on US bonds which it has so far been unable to meet.

This followed a board meeting where Mr Arnon Gafny, a former Governor of the Bank of Israel, resigned as chairman of Koor, saying the recent engagement of the Israeli Government, the company's trade union ownership and its creditors in talks with potential foreign buyers of the group made it impossible for him to continue.

The moves signalled mounting desperation at Koor that it is fast losing control of its own destiny.

In the last 10 days two foreign concerns, Shamrock of California and the Belzberg brothers of Canada, have made offers to acquire a controlling interest in Koor, adding a new dimension to already complex

and divisive negotiations involving the Israeli Government, the Histadrut trade union, federation which owns Koor, and the group's foreign and Israeli creditors over how to keep it afloat.

Yesterday's board decision to postpone debt repayment was meant to put pressure on the creditors to "do something quick," according to one person present.

The creditors were informed in advance of the suspension, which has effectively been in place since January 1. It has effect until a further board meeting called for the eve of the expiry date for the payment of a bi-annual tranche of interest on \$185m of bonds issued in the US. The payment was originally due at the end of last month, but Koor announced at the time it could not pay.

If it cannot pay by January 24, the board has signalled its intention to resign and defer instead to the general assembly of Hevrat Ha'ovdim, the Histadrut's industrial holding

company, which in turn will have to decide whether to apply to the courts for bankruptcy or nominate a new board to try to continue.

Mr Gafny, who was deeply involved in an earlier agreement - never completed - with Koor's creditors and the Government to stave off a previous liquidation move by Bankers Trust of New York, clearly felt his influence over the company had run out.

The board said it intended to keep Koor operating as a going concern according to its previously declared ability to service debts. It has said its cash flow deficit is such that it requires write-offs and aid well in excess of \$200m, in addition to more than \$150m envisaged in the earlier agreement.

Write-offs remain central to Koor's future as both the Shamrock and Belzberg bids are conditional upon them. But the Israeli and foreign creditors are still unable to agree on what form a rescue package should take.

Wärtsilä board quits after Lohja takes 20%

By Enrique Tessieri in Helsinki

THE BOARD of Wärtsilä, the diesel securities and sanitary equipments group, resigned yesterday to make way for a new board after Lohja, a building and electronics group, acquired a 20.2 per cent stake in the company last December.

The naming of two members of the wealthy Ehrnrooth family to the six-man board of Wärtsilä and Mr Georg Ehrnrooth, president of Lohja, as deputy board member together with Mr Klaus Grönberg, acting president of Wärtsilä, reinforced speculation that the Ehrnrooths are vying for a strong presence in the company.

Wärtsilä and Lohja have plans to merge this spring and form a company whose combined annual turnover would reach FM10bn (\$2.5bn). The decision to merge happened after Wärtsilä gave up its loss-laden marine division last autumn in what was to become Finland's largest bankruptcy.

A further board appointment is Mr Ahti Hirvonen, who heads the Union Bank of Finland (UBF), one of the country's two largest banks.

Wärtsilä only has two representatives on the new board, which plans to elect a chairman in the next few days.

Meanwhile, Fidelity, a Helsinki-based investment company owned 20 per cent by Proventus, has also gained a foothold in Wärtsilä by acquiring 10.7 per cent of the company. Proventus is a large Swedish investment group that owns Gota, a big financial holding company.

According to Proventus officials, the share-buying acquisition "started last October by purchasing mostly Wärtsilä restricted shares." The remaining 50 per cent of Fidelity is owned equally between two Finnish investment companies, RSC-Invest and Melanopa.

In December Lohja agreed to buy 20 per cent of Wärtsilä in an FM500m transaction the companies said could be the first step toward a merger to create an aggressive company big enough to compete in integrated European markets after 1992.

Going mobile on a global scale

Bjorn Svedberg talks to Robert Taylor about the future of Ericsson

Amid the gathering gloom of Sweden's corporate financial results Mr Bjorn Svedberg, president and chief executive officer of Ericsson, can afford to smile.

Against the general trend, in the first nine months of this year the leading telecommunications equipment group that he runs made profits before appropriations and taxes of SKr2.32bn (\$378m), a 172 per cent increase over the same period of 1988, coming on top of a 65 per cent jump in profits for the whole of 1988.

Already this year the company has won big orders for its Axo exchange system in India and Algeria. No wonder Ericsson is already being tipped to be one of the big international company successes of the 1990s.

It all looked so different four years ago. At that time Ericsson was regarded as a company suffering from intractable problems. While other Swedish companies were reaping the export rewards from a devalued currency in the industrial revival of the 1980s, Ericsson looked doomed to failure. Mr Svedberg himself seemed likely to be the sacrificial victim in a company whose financial problems were piling up.

Now the sky, rather unassuming head of Ericsson has come into his own, seen as the far-sighted executive who pulled the company and himself out of the doldrums. In May he will become Ericsson's chairman, replacing Dr Hans Werthen, who is retiring.

"A short time ago nobody had a good word to say about Mr Svedberg. Now he is the toast of the stock market," commented one observer of the Swedish corporate scene.

But this is not something that Mr Svedberg, 52, is boasting about. Much of the time he prefers to stay out of the public gaze. He has kept his own personal entry in Sweden's Who's Who to a mere six lines.

"Don't compare me to other Swedish industrialists," he said. "If my business was closer to the consumer market then I would have a higher profile. But I'm not selling cars, yoghurt or refrigerators."

Mr Svedberg does not appear in the country's annual top 10 personalities. Few Swedes would recognise him if they saw him in the street. But then he feels instinctively more at



Bjorn Svedberg: 'We should work locally and think globally'

ease in the intimacy of behind-the-scenes diplomacy with government ministers and business customers around the world.

Fluent in English and Spanish, which he speaks with a Mexican accent, Svedberg spends more than a third of his working year abroad showing the flag for Ericsson. "You have to get around to see what is going on," he said.

All that travel seems to have paid off. The company's recent deals straddle the globe - the Middle East, Latin America, western Europe, China, above all the US.

"My long-term strategy is succeeding," declares Mr Svedberg, who drew up a revival plan two years ago designed to restructure Ericsson and turn it into a world leader in the fiercely competitive telecommunications business. The company is one of the few in the industry that is actually increasing its market share.

It has not been an easy road for Mr Svedberg, who first started working for Ericsson 37 years ago. Indeed, the company has learned some painful lessons along the way. Not surprisingly Mr Svedberg likes to emphasise the need to have patience in the belief that in the end all will come right. The company pressed for 12 years to break into the British market and it could only move into the lucrative US in 1984 after deregulation.

"In fact, we have made our major advance in the American market only this autumn," he admits, referring to the purchase of the Axo digital telephone switch technology system by Southwestern Bell, which should provide Ericsson with around 10 per cent of the total American market.

Indeed, Mr Svedberg believes in the virtues of perseverance. "You need the stamina to stand up consistently for the long term," he admits. "I don't give up easily."

What has helped Ericsson to surge forward in the past two years has been a renewed concentration on a core strategy based on proven expertise in telecommunications. The company suffered an unhappy experience in the early 1980s when it made an expensive foray into the manufacture of information systems, especially personal computers.

"We were able to restore our data systems division to break-even," he said. "We could have gone on developing computers but we said to ourselves: 'What are we best at doing?' After all, we had the brains, the plants and the market contacts in telecommunications. To insist on competing in information systems was too high a risk. It could have damaged us elsewhere."

"We are now much leaner and more focused, with an organisation containing only those elements that are strategically important to position us as the leading international supplier of advanced systems and services for telecommunications networks," he argues.

In true Japanese style he has been developing a clearly defined culture for Ericsson which he is trying to spread throughout the company's 66,000 employees working in 80 different countries. "We believe in professionalism, humanity and endurance," he declares. "We want a common unity that will hold the company together. He talks of the Ericsson 'mission', a kind of esprit de corps which involves a wider commitment than

merely to the bottom line of the current account.

But then the company needs to create a sense of corporate unity with 80 manufacturing plants scattered round the globe. "Motivation is better done through self group responsibility," he adds. "My view is we should work locally and think globally."

Unlike other major Swedish manufacturers, Mr Svedberg's education is in engineering rather than finance or management. He graduated in 1962 from the Royal Institute of Technology in Stockholm. On a "study tour" of Ericsson he decided to stay.

Many successful businessmen in Sweden move from one company to another in what is a very small corporate world of talent. Mr Svedberg is different. "Why should I have ever left?"

Since Mr Svedberg became chief executive and president in 1977 the company has been transformed. "We used to be a safe and steady company working in a highly regulated and monopolistic market with few buyers," he recalls.

"The privatisation and deregulation of telecommunications since then has transformed the industry. It is much tougher now in a more open market for a supplier like us than it used to be."

Of its potential in the next decade he has no doubts. "In the next decade we are going to have a real breakthrough with radio-controlled phones," he believes.

The company already has more than 40 per cent of the world market for mobile phones, ahead of AT&T and Motorola, its global rivals. "There will be millions of them in use all over the world by the end of the century," he predicts. He expects the company to become a major beneficiary in the development of the pan-European digital mobile telephone system during the 1990s.

However, with 80 per cent of its sales outside Sweden he does not regard Ericsson as a Swedish company, not even a European one but "a high technology multi-company group, with Sweden as its financial centre."

Like others of his troubled countrymen, he worries about the return of the Swedish cost problem. But it looks unlikely to put Ericsson off its stride.

COMPANY NEWS IN BRIEF

HACHETTE, the French media group, has agreed to launch a wide-ranging joint venture with Progress Publishers, the Soviet Union's biggest international publishing group, AP-DJ reports.

It said the venture would involve the creation of joint units in both countries to sell and acquire publication rights. The two new units will also co-operate on opportunities for joint publications that might arise.

Hachette said the joint venture accord also includes distribution links. Financial details were not disclosed.

Carlo De Benedetti lost another legal battle yesterday in his fight for control of the Mondadori publishing group, Reuters reports. Judge Maria Rosaria Grossi rejected a challenge by Mr De Benedetti to the pact governing the syndicate of major shareholders in Amef, the holding company that controls the ordinary capital of the publishing group.

Mr De Benedetti has been locked in a bitter battle with an alliance between the Formenton and Mondadori families and television magnate Mr Silvio Berlusconi since early December. Amef shareholders were scheduled to meet late yesterday.

Casco Nobel, a Swedish paint and adhesive company which is subsidiary of Nobel Industries, said yesterday it had reached an agreement to acquire the Belgian Trimetal Group, AP-DJ reports.

Casco Nobel declined to reveal the deal price, which it said Trimetal's owner, RMM, had agreed to "in principle." Trimetal is one of the leading paint producers in the Benelux countries, while Casco Nobel is one of the largest paint and adhesive producers in Europe. Casco Nobel said the acquisition would strengthen its EC position.

Peugeot, the French car maker, said estimated 1989

group turnover was FF182bn, up 8.7 per cent on the previous year, Reuters reports.

Mr Jacques Calvet, chairman, said the 1989 figure took account of an estimated FF13bn (\$327m) sales loss due to last autumn's strike at two of its French plants. "It is clear that the conflict will have caused (Peugeot) to lose both market share and money, but the impact will not be known until March," he said.

Assurances Generales de France (AGF), the state insurance group, has raised its interest in the holding company Pechellron above the legal disclosure threshold of 20 per cent, but does not plan to seek control of company, AP-DJ reports.

The development, announced by the Société des Bourses Françaises (SBF) in a communiqué, has been widely expected following AGF's open-market purchases of Pechellron at the end of 1988 and the beginning of 1989.

"Give me a lever, and I can move the world."

With the right financial lever, on the other hand, you can do something less spectacular but rather more useful; that is, move to release the true value and potential of your company.

And when it comes to providing hand-crafted precision financial instruments for specific tasks, you'll find few people in Europe as well qualified to help you as Continental Bank.

You may be looking for leveraged or mezzanine finance to help you reshape your company, or to arrange a buy-out or buy-in.

You may be wanting to unlock the value of non-productive assets through techniques like factoring or the sale and leaseback of property.

You may be considering acquisitions, disposals, joint ventures, spin-offs, share buybacks or capital restructuring to improve management incentives.

Two things are certain. One is that you'll need finance. And the second is that Continental Bank has the wealth of experience in financing, tax planning and corporate structuring to create a package that will be a stepping-stone to your success, rather than a millstone round your neck.

A large claim? Well, in the past year alone, our European teams have contributed to the success of leveraged corporate transactions in eight countries, with a total value of over \$4.5 billion.

Clearly, word is getting around that Continental Bank has a

good deal to offer. If you'd like a word with us yourself, call Gregg Egen in London on (441) 860 5143; Andrea Negri in Milan on (392) 6251; Patrick Pera in Paris on (331) 4268-4747; or Paul De Ridder in Frankfurt on (49-69) 710010. You'll find that any one of them will move heaven and earth to help you.

Continental Bank
A new approach to business

Notice of Redemption



Norsk Hydro a.s

U.S. \$50,000,000

8 1/2% Bonds 1992

NOTICE IS HEREBY GIVEN, that pursuant to Condition 4 (A) of the Bonds, U.S. \$2,617,000 principal amount of the Bonds has been drawn for redemption, (U.S. \$3,383,000 having been previously purchased by the Company) on March 1, 1990 at par together with accrued interest to March 1, 1990 of 8 1/2% p.a. Payments of principal will be made in accordance with Condition 6 of the Terms and Conditions of the Bonds on or after the redemption date at the specified office of any of the Paying Agents who are listed in the Terms and Conditions of the Bonds, against surrender of Bonds with all unmatured Coupons attached, failing which the face value of any missing unmatured Coupon will be deducted from the payment. Any amounts of principal so deducted will be paid against surrender of the relevant missing Coupon within a period of five years from the date mentioned on the Coupon or within ten years from the relevant date as defined in Condition 9 of the Bonds. Interest on the Bonds will cease to accrue from the redemption date. Bonds will become void unless presented for payment within ten years from the redemption date.

The serial numbers of the Bonds drawn for the mandatory instalment are as follows:-

18	2554	3843	5157	6441	7799	11663	14909	18054	21306	24663	28031	31397	34763	38129	41495	44861	48227	51593	54959	58325	61691	65057	68423	71789	75155	78521	81887	85253	88619	91985	95351	98717	102083	105449	108815	112181	115547	118913	122279	125645	129011	132377	135743	139109	142475	145841	149207	152573	155939	159305	162671	166037	169403	172769	176135	179501	182867	186233	189599	192965	196331	199697	203063	206429	209795	213161	216527	219893	223259	226625	229991	233357	236723	240089	243455	246821	250187	253553	256919	260285	263651	267017	270383	273749	277115	280481	283847	287213	290579	293945	297311	300677	304043	307409	310775	314141	317507	320873	324239	327605	330971	334337	337703	341069	344435	347801	351167	354533	357899	361265	364631	367997	371363	374729	378095	381461	384827	388193	391559	394925	398291	401657	405023	408389	411755	415121	418487	421853	425219	428585	431951	435317	438683	442049	445415	448781	452147	455513	458879	462245	465611	468977	472343	475709	479075	482441	485807	489173	492539	495905	499271	502637	506003	509369	512735	516101	519467	522833	526199	529565	532931	536297	539663	543029	546395	549761	553127	556493	559859	563225	566591	569957	573323	576689	580055	583421	586787	590153	593519	596885	600251	603617	606983	610349	613715	617081	620447	623813	627179	630545	633911	637277	640643	644009	647375	650741	654107	657473	660839	664205	667571	670937	674303	677669	681035	684401	687767	691133	694499	697865	701231	704597	707963	711329	714695	718061	721427	724793	728159	731525	734891	738257	741623	744989	748355	751721	755087	758453	761819	765185	768551	771917	775283	778649	782015	785381	788747	792113	795479	798845	802211	805577	808943	812309	815675	819041	822407	825773	829139	832505	835871	839237	842603	845969	849335	852701	856067	859433	862799	866165	869531	872897	876263	879629	882995	886361	889727	893093	896459	899825	903191	906557	909923	913289	916655	920021	923387	926753	930119	933485	936851	940217	943583	946949	950315	953681	957047	960413	963779	967145	970511	973877	977243	980609	983975	987341	990707	994073	997439	1000805	1004171	1007537	1010903	1014269	1017635	1021001	1024367	1027733	1031099	1034465	1037831	1041197	1044563	1047929	1051295	1054661	1058027	1061393	1064759	1068125	1071491	1074857	1078223	1081589	1084955	1088321	1091687	1095053	1098419	1101785	1105151	1108517	1111883	1115249	1118615	1121981	1125347	1128713	1132079	1135445	1138811	1142177	1145543	1148909	1152275	1155641	1159007	1162373	1165739	1169105	1172471	1175837	1179203	1182569	1185935	1189301	1192667	1196033	1199399	1202765	1206131	1209497	1212863	1216229	1219595	1222961	1226327	1229693	1233059	1236425	1239791	1243157	1246523	1249889	1253255	1256621	1259987	1263353	1266719	1270085	1273451	1276817	1280183	1283549	1286915	1290281	1293647	1297013	1300379	1303745	1307111	1310477	1313843	1317209	1320575	1323941	1327307	1330673	1334039	1337405	1340771	1344137	1347503	1350869	1354235	1357601	1360967	1364333	1367699	1371065	1374431	1377797	1381163	1384529	1387895	1391261	1394627	1397993	1401359	1404725	1408091	1411457	1414823	1418189	1421555	1424921	1428287	1431653	1435019	1438385	1441751	1445117	1448483	1451849	1455215	1458581	1461947	1465313	1468679	1472045	1475411	1478777	1482143	1485509	1488875	1492241	1495607	1498973	1502339	1505705	1509071	1512437	1515803	1519169	1522535	1525901	1529267	1532633	1535999	1539365	1542731	1546097	1549463	1552829	1556195	1559561	1562927	1566293	1569659	1573025	1576391	1579757	1583123	1586489	1589855	1593221	1596587	1599953	1603319	1606685	1609999	1613365	1616731	1620097	1623463	1626829	1630195	1633561	1636927	1640293	1643659	1647025	1650391	1653757	1657123	1660489	1663855	1667221	1670587	1673953	1677319	1680685	1684051	1687417	1690783	1694149	1697515	1700881	1704247	1707613	1710979	1714345	1717711	1721077	1724443	1727809	1731175	1734541	1737907	1741273	1744639	1748005	1751371	1754737	1758103	1761469	1764835	1768201	1771567	1774933	1778299	1781665	1785031	1788397	1791763	1795129	1798495	1801861	1805227	1808593	1811959	1815325	1818691	1822057	1825423	1828789	1832155	1835521	1838887	1842253	1845619	1848985	1852351	1855717	1859083	1862449	1865815	1869181	1872547	1875913	1879279	1882645	1886011	1889377	1892743	1896109	1899475	1902841	1906207	1909573	1912939	1916305	1919671	1923037	1926403	1929769	1933135	1936501	1939867	1943233	1946599	1949965	1953331	1956697	1960063	1963429	1966795	1970161	1973527	1976893	1980259	1983625	1986991	1990357	1993723	1997089	2000455	2003821	2007187	2010553	2013919	2017285	2020651	2024017	2027383	2030749	2034115	2037481	2040847	2044213	2047579	2050945	2054311	2057677	2061043	2064409	2067775	2071141	2074507	2077873	2081239	2084605	2087971	2091337	2094703	2098069	2101435	2104801	2108167	2111533	2114899	2118265	2121631	2124997	2128363	2131729	2135095	2138461	2141827	2145193	2148559	2151925	2155291	2158657	2162023	2165389	2168755	2172121	2175487	2178853	2182219	2185585	2188951	2192317	2195683	2199049	2202415	2205781	2209147	2212513	2215879	2219245	2222611	2225977	2229343	2232709	2236075	2239441	2242807	2246173	2249539	2252905	2256271	2259637	2263003	2266369	2269735	2273101	2276467	2279833	2283199	2286565	2289931	2293297	2296663	2300029	2303395	2306761	2310127	2313493	2316859	2320225	2323591	2326957	2330323	2333689	2337055	2340421	2343787	2347153	2350519	2353885	2357251	2360617	2363983	2367349	2370715	2374081	2377447	2380813	2384179	2387545	2390911	2394277	2397643	2401009	2404375	2407741	2411107	2414473	2417839	2421205	2424571	2427937	2431303	2434669	2438035	2441401	2444767	2448133	2451499	2454865	2458231	2461597	2464963	2468329	2471695	2475061	2478427	2481793	2485159	2488525	2491891	2495257	2498623	2501989	2505355	2508721	2512087	2515453	2518819	2522185	2525551	2528917	2532283	2535649	2539015	2542381	2545747	2549113	2552479	2555845	2559211	2562577	2565943	2569309	2572675	2576041	2579407	2582773	2586139	2589505	2592871	2596237	2599603	2602969	2606335	2609701	2613067	2616433	2619799	2623165	2626531	2629897	2633263	2636629	2639995	2643361	2646727	2650093	2653459	2656825	2660191	2663557	2666923	2670289	2673655	2677021	2680387	2683753	2687119	2690485	2693851	2697217	2700583	2703949	2707315	2710681	2714047	2717413	2720779	2724145	2727511	2730877	2734243	2737609	2740975	2744341	2747707	2751073	2754439	2757805	2761171	2764537	2767903	2771269	2774635	2778001	2781367	2784733	2788099	2791465	2794831	2798197	2801563	2804929	2808295	2811661	2815027	2818393	2821759	2825125	2828491	2831857	2835223	2838589	2841955	2845321	2848687	2852053	2855419	2858785	2862151	2865517	2868883	2872249	2875615	2878981	2882347	2885713	2889079	2892445	2895811	2899177	2902543	2905909	2909275	2912641	2916007	2919373	2922739	2926105	2929471	2932837	2936203	2939569	2942935	2946301	2949667	2953033	2956399	2959765	2963131	2966497	2969863	2973229	2976595	2979961	2983327	2986693	2990059	2993425	2996791	3000157	3003523	3006889	3010255	3013621	3016987	3020353	3023719	3027085	3030451	3033817	3037183	3040549	3043915	3047281	3050647	3054013	3057379	3060745	3064111	3067477	3070843	3074209	3077575	3080941	3084307	3087673	3091039	3094405	3097771	3101137	3104503	3107869	3111235	3114601	3117967	3121333	3124699	3128065	3131431	3134797	3138163	3141529	3144895	3148261	3151627	3154993	3158359	3161725	3165091	3168457	3171823	3175189	3178555	3181921	3185287	3188653	3192019	3195385	3198751	3202117	3205483	3208849	3212215	3215581	3218947	3222313	3225679	3229045	3232411	3235777	3239143	3242509	3245875	3249241	3252607	3255973	3259339	3262705	3266071	3269437	3272803	3276169	3279535	3282901	3286267	3289633	3292999	3296365	3299731	3303097	3306463	3309829	3313195	3316561	3319927	3323293	3326659	3330025	3333391	3336757	3340123	3343489	3346855	3350221	3353587	3356953	3360319	3363685	3367051	3370417	3373783	3377149	3380
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INTERNATIONAL COMPANIES AND FINANCE

Gold results expose mine dilemma

By Jim Jones in Johannesburg

RESULTS from four mines managed by the Rand Mines group underscored the dilemma facing South Africa's gold mines in the December quarter.

Rand-denominated gold prices are in general doing no more than matching working cost increases, compelling mine managers to seek alternative means of improving profits. Those mines which cut production and concentrated on mining higher grade ore zones improved their profits, but at the cost of suffering a drop in life expectancy.

Those which increased their processing rates and reduced grades saw profits slide and are also weighing up the advantages of lower production.

Blyvooruitzicht, which

	Gold produced (kg)		After-tax profit (Rm)		Earnings per share (cents)	
	Dec 89	Sep 89	Dec 89	Sep 89	Dec 89	Sep 89
Blyvoor	2,240	2,401	2.1	3.6	5.1	6.5
Durban Deep	928	1,254	1.0	(4.5)	27.1	(242.1)
ERPM	1,830	2,198	(7.0)	(4.0)	(80.6)	(67.5)
Harmony	7,287	7,588	21.0	9.5	59.5	15.8

Earnings per share calculated after tax and capital expenditure. Parentheses = negative

increased production and suffered a profit drop in the December quarter, says it is forced to cease operations in some uneconomic sections of the mine at present gold prices. The mine's labour force is to be reduced by about 14 per cent.

Underground operations at Durban Deep, the smallest of the group's mines, just failed

to break even as ore production rates were sharply reduced and mining concentrated in the mine's remaining comparatively rich areas. At the same time an increase in the gold recovered from the residue reprocessing plant increased profits and restored the mine as a whole to profits. Nevertheless, the future of underground operations

remains precarious.

East Rand Proprietary Mines (ERPM) lifted its milling rate but has since cut production following an unexpected grade drop in some underground sections. The mine has been recapitalised with Rand Mines converting a R40m loan into preference shares.

Last year Rand Mines wrote off its entire equity investment in ERPM, effectively stating that it never expects to receive dividends from the mine. Dividends are, in any event, not likely to be paid until the debt incurred in establishing new operating areas has been repaid.

Harmony, the largest of the four mines, cut ore production and unit working costs to substantially increase its operating profit.

US lenders warn Bond Corp over interest payment

By Chris Sherwell in Sydney

A GROUP of US lenders signalled yesterday that it would seek to wind up the brewing subsidiary of Bond Corporation if the company does not repay it US\$510m plus \$32m in overdue interest within 21 days.

The move adds a second threat to Mr Alan Bond's troubled Australian-based business empire.

It is already fighting the appointment of a receiver to the subsidiary, Bond Brewing Holdings, and seems certain to challenge this latest action as well.

The US lenders - US Trust Company and a group of 21 debenture holders - foreshadowed the action earlier this month, but formalised it only yesterday.

The interest payment fell due at the beginning of January, after the expiry of a 30-day grace period following an initial deadline at the start of December.

Bond claims the appointment of a receiver to the brewing subsidiary prevented the payment going ahead.

The appointment itself, on December 29, was made in response to a separate claim by a bank syndicate owed A\$880m (US\$733.3m).

Bond is challenging the appointment through the Victorian Supreme Court.

The court's hearings into the matter entered their third week yesterday. Among other things it emerged that another interest payment of almost US\$8m due to holders of Swan Brewery paper was made from Bond Brewing operating funds on Friday, ahead of yesterday's deadline.

It also emerged that FAI Insurance, which last week reduced its exposure to the Bond group by taking over its coal mining operations, also agreed to extend by 14 days the January 12 deadline set for the Bond group's repayment of some A\$120m in relation to the Ennu brewery site in Perth.

In an increasingly complicated legal tangle, yesterday's confirmation by the US lenders that they were pressing ahead with an action followed separate but related Bond Corp

moves in the Western Australian Supreme Court on Friday.

In these the group challenged the bank syndicate's stoppage of the interest payment and the US lenders' call for repayment of the whole loan.

The US lenders' objectives differ from the bank syndicate in that members of the latter hope to recover their money through the appointment of a receiver and a sell-off of Mr Bond's brewing interests.

The US lenders, if they cannot be repaid immediately, believe their best chance of recovering their money lies in outright liquidation.

Earlier this month Bond Corp successfully fought off an attempt by the Western Australian Insurance Commission to put the whole group into liquidation. The Western Australian Supreme Court dismissed the bid, calling it an abuse of the legal process.

In a separate development yesterday, a Brisbane daily newspaper reported that the Queensland state government had lifted its stake in a lucrative nickel project controlled by Mr Bond's private company, Dallhold group, after a receiver was appointed to the company directly owning the project.

No confirmation was immediately available.

SHARE FOR SHARE OFFER ON BEHALF OF ADT LIMITED TO ACQUIRE ALL ORDINARY SHARES OF 10p EACH IN BRITANNIA SECURITY GROUP PLC NOT ALREADY OWNED BY ADT LIMITED AND ITS SUBSIDIARIES

Barclays de Zotte Wedd Limited ("BZW") announces on behalf of ADT Limited ("ADT") that, by means of a formal offer document dated 16th January, 1990 ("the Offer Document"), BZW has made an offer on behalf of ADT to acquire all the ordinary shares of 10p each in issue in Britannia Security Group PLC ("Britannia") not already owned by ADT and its subsidiaries, in exchange for shares in ADT ("the Offer"). Terms defined in the Offer Document have the same meanings in this advertisement.

The Offer comprises for every 100 Britannia ordinary shares of 10p each ("Britannia Shares") 69 new ADT common shares of \$0.01 each ("New ADT Shares") and so in proportion for any other number of Britannia Shares except that fractions of New ADT Shares will not be allotted. The full terms and conditions of the Offer are set out in the Offer Document.

The Offer has not been and will not be made, directly or indirectly, in the USA or Canada, or by use of the mails or by any means or instrumentality of inter-state or foreign commerce or, or any facilities of a national securities exchange of the USA.

The New ADT Shares will not have been, and will not be, registered under the United States Securities Act of 1933, as amended, and the relevant exemptions are not being obtained from the securities commission of any province of Canada. Accordingly, the New ADT Shares will not be, directly or indirectly, offered, sold or delivered in or into the USA or Canada, except as provided in the Offer Document.

The Offer is now capable of acceptance and is by means of this advertisement extended to all persons to whom the Offer Document may not be despatched who hold, or who are entitled to have allotted or issued to them, Britannia Shares. Such persons are informed that copies of the Offer Document and Form of Acceptance are available for collection from Barclays de Zotte Wedd Limited, Ebbw Vale House, 2 Swan Lane, London EC4R 3TS.

This advertisement is published on behalf of ADT and has been approved by BZW, a member of The Securities Association, for the purposes of Section 57 of the Financial Services Act 1986.

The Directors of ADT accept responsibility for the information contained in this advertisement and, to the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case), the information contained in this advertisement is in accordance with the facts.

16th January, 1990

JCI mines lifted by higher recovery grades

By Jim Jones

HIGHER GOLD recovery grades and increased ore production rates gave rise to significant improvements in the financial performances of Randfontein and Western Areas, the two operating gold mines managed by the JCI group, in the December quarter.

Western Areas has been restored to profits, though capital spending still absorbs more cash than is earned. The mine has continued to increase the underground ore processing rate and to reduce the tonnage drawn from low-grade surface dumps.

Mr Bill Nairn, a director, says emphasis has been placed

	Gold produced (kg)		After-tax profit (Rm)		Earnings per share (cents)	
	Dec 89	Sep 89	Dec 89	Sep 89	Dec 89	Sep 89
Randfontein	7,188	6,801	44.1	33.8	23.7	35.3
W. Areas	3,855	3,257	0.4	(18.3)	(9.8)	(59.2)

Earnings per share calculated after tax and capital expenditure. Parentheses = negative

on establishing reserves on the comparatively rich Ventersdorp Contact Reef (VCR) and increasing production from that source. The mine has still to decide on how it will participate in JCI's plans to establish a new mine to extract deep ore to the south and west of the Western Areas property.

Randfontein's grades rose as

operations moved into richer ground in the mine's Cooke section. Development continues to disclose comparatively poor ore grades in the new Doornkop section and Mr Nairn says emphasis is being placed on establishing ore reserves there rather than on extracting ore.

A similar strategy is being

followed at the Joel mine being developed in the Orange Free State. Gold grades are extremely variable and the intention is to reduce the mine's vulnerability to this by establishing a wide spread of working places across the mine. At present development is largely aimed at opening ore on the mine's eastern and western flanks.

Mr Con Fauconnier, a director, expects operations to generate a profit towards the middle of 1990, though he cautions that this forecast depends on average recovery grades rising to about 4 grams per tonne (g/t) from the December quarter's 3.2 g/t.

Bangkok Bank up over a third

BANGKOK BANK, the Thai banking group which is the largest in the Asian region, showed a rise of more than a third in pre-tax profits last year to reach 4,200m baht (\$155m) compared with 3,130m baht last year, Our Financial Staff writes.

Year-end assets were 413.3bn baht against 350.5bn baht by December 1988. Expanding in parallel, outstanding loans rose to 396.2bn baht from 371.3bn baht while deposits were given as 336.1bn baht.

Sime Darby floats part of unit

By Our Financial Staff

SIME DARBY, the Malaysian conglomerate, is today floating off a quarter of its Singapore subsidiary on the island's stock exchange to raise some S\$125.1m (US\$68.6m).

Until now it has had full ownership of Sime Singapore (SSL), an investment holding company which is involved in technical and consumer trading, a motor dealership, heavy equipment trading, packaging, property and insurance.

The move follows the

decoupling late last year of the Malaysian and Singapore stock exchanges. However, Sime Darby Hong Kong, another offshoot of the parent group, has been quoted on that territory's exchange for some years.

According to Development Bank of Singapore, the lead manager, SSL will make a public offer of 108.7m shares at S\$1.15 in a flotation which closes on January 31.

After-tax profit at SSL more than doubled to S\$24.5m in the

year to last June, and its directors forecast an outcome of S\$27.7m for the current year. They also project a gross dividend of 4.7 cents on the enlarged capital.

Atlas Consolidated Mining and Development, the Philippines' biggest copper producer, is expected to proceed with a rights offer soon although the local stock market has been weakened by last month's failed coup, Reuters reports from Manila.

This announcement appears as a matter of record only.

JANUARY 1990



Browning-Ferris Industries, Inc.

U.S. \$500,000,000

Facility Agreement

Arranger

Credit Suisse First Boston Limited

Lead-Managers

Amsterdam-Rotterdam Bank N.V.

The Fuji Bank, Limited

Swiss Bank Corporation

Co-Managers

Banque Nationale de Paris

Crédit Lyonnais

Deutsche Bank AG

The Sanwa Bank, Limited

Dallas Agency

Commerzbank Aktiengesellschaft

Grand Cayman Branch

Credito Italiano

The Industrial Bank of Japan Trust Company

Société Générale

Houston Agency

Union Bank of Switzerland,

Houston Agency

Facility Agent

Credit Suisse First Boston Limited

This announcement appears as a matter of record only.

BRITISH AEROSPACE

British Aerospace Group
US \$137,475,000
Letter of Credit Facility

Arranged and Syndicated by

Bayerische Landesbank Girozentrale
London Branch

Lead Managers

Bayerische Landesbank Girozentrale

New York Branch

The Mitsubishi Bank, Limited

The Mitsu Bank, Limited

National Westminster Bank PLC

Rabobank Nederland, London Branch

The Sanwa Bank, Limited

Senior Managers

The Dai-ichi Kangyo Bank, Limited

The Mitsubishi Trust and Banking Corporation

Managers

Clydesdale Bank PLC

Daiwa Europe Bank plc

Agent

Bayerische Landesbank Girozentrale

New York Branch

September 1989

Bayerische Landesbank

Girozentrale London Branch

Salomon Brothers

M&A LEADERSHIP IN 1989

161 TRANSACTIONS ON 5 CONTINENTS. SALOMON BROTHERS SERVES ITS CLIENTS WITH OVER 225 M&A PROFESSIONALS THROUGH 19 OFFICES WORLDWIDE.

INTERNATIONAL

ABS Holdings Corp.

Sale of American Bank Stationery Company, a Gibbons, Green, van Amerongen affiliate, to MB Group plc. \$300,000,000

AMSTED Industries Incorporated

Divestiture of Hydromat Belgium N.V., Hydromat France S.A.R.L. and Hydromat GmbH to Filterwerk Mann & Hummel GmbH. Price undisclosed.

Ansaldo Trasporti SpA, subsidiary of Ansaldo SpA

Acquisition of 49% interest in CSEE - Transport, S.A. Price undisclosed.

Arvin Industries, Inc.

Acquisition of 75% interest in AP Amortiguadores, S.A. from TI Group plc. \$40,000,000

Banco Bilbao Vizcaya

Divestiture of Banco Credito Ahorro to Banque Nationale de Paris. Price undisclosed.*

Banque Nationale de Paris

Divestiture of Credit Universel to Banco Bilbao Vizcaya. Price undisclosed.*

Bell Group International Limited

Divestiture of Brynston Insurance Company Limited to GFA International Limited. Price undisclosed.*

British Data Management Ltd.

Management buy-in of Data Management Division of Britannia Security Group PLC. \$23,000,000

British Gas plc

Acquisition of certain oil and gas properties of Texas Eastern Corporation. \$439,000,000

BSN

Acquisition of Henninger Heilas s.a. Price undisclosed.

The BTS Group PLC

Acquisition of Micro Marketing Limited and open offer to shareholders of The BTS Group PLC. Price undisclosed.

Caifed Inc.

Divestiture of Anglo American Insurance Company Limited to Mazard P.L.C. \$103,000,000

Canfor Corporation

Divestiture of Alberta operations. Price undisclosed.*

Cartera Central S.A.

Advised Cartera Central S.A., a minority shareholder, in connection with the proposed merger of Banco Central, S.A. with Banco Español de Crédito, S.A. \$565,000,000

Causeway S.A., a subsidiary of Chargeurs S.A.

Acquisition of Abbey Hill Vehicle Services Limited from Scott's Hospitality Inc. Price undisclosed.

Compagnie Française de l'Afrique Occidentale (CFAO)

Acquisition of Grace Equipment Company from W.R. Grace & Co. \$305,000,000

Compagnie Generale des Etablissements Michelin

Acquisition of The Uniroyal Goodrich Tire Company.* \$1,500,000,000

Compañía Embotelladora Argentina S.A.I.C. and Seven-Up Concesiones S.A.I.C.

Sale of the companies to El Grupo PPR.* \$10,000,000

Court Cavendish Group Limited

Leveraged acquisition of Gable Nursing and Retirement Homes Business of Ladbrooke Group PLC. \$50,000,000

Creditanstalt-Bankverein

Acquisition of a controlling interest in Banca CSteinhausen & C. SpA from Banco S. Geminiano e S. Prospero. Price undisclosed.

Dormar Inc.

Divestiture of the Longford business of the Specialty Chemicals Division to Stepan Company. Price undisclosed.

Dormar Inc.

Divestiture of Miranol Inc. Price undisclosed.*

Dormar Inc.

Divestiture of a 50% interest in Carbochem Inc. to Rueterswerke AG. Price undisclosed.

Environmental Systems Company

Sale of a strategic interest to Brambles Industries Limited. \$60,000,000

Fimmeccanica Società Finanziaria per Azioni

Acquisition of 51% of SIFA SpA from Istituto per la Ricostruzione Industriale (IRI). \$173,000,000

First Interstate Bancorp

Divestiture of Commercial Alliance Corporation to ORIX Corporation. \$190,000,000

First Maryland Bancorp

Advised the Special Committee of the Board of Directors in connection with the sale to Allied Irish Banks plc of the 50.3% of the outstanding common stock not already owned by Allied Irish Banks plc. \$365,000,000

Gebrüder Röchling

Divestiture of Lackdraht Union GmbH to AEG Kabel Aktiengesellschaft. Price undisclosed.

Gradiente Eletrônica S.A.

Acquisition of Telefunken Rádio e Televisão S.A., a subsidiary of AEG International AG. Price undisclosed.

Grupo EROROS (Doctor Andreu, S.A.)

Divestiture of Doctor Andreu, S.A. to Roche Holding Limited. \$75,200,000

Grupo 16

Successful defense advisory.

Grupo Zeta, S.A.

Sale of a 25% interest in Grupo Zeta to News International plc. Price undisclosed.

HANSON PLC and Warrne Limited

Divestiture of Hygrade Food Products Corporation to Sara Lee Corporation. \$140,000,000

H Capital, S.A.

Divestiture of Celso Garcia, S.A. to Marks & Spencer plc and Cortefiel, S.A. \$14,000,000

Hi-Port Industries, Inc.

Sale of company to CCL Acquisition Corp., a wholly owned subsidiary of CCL Industries Inc. \$51,000,000

Holiday Corporation

Divestiture of Holiday Inn Hotels to Bass PLC.* \$2,260,000,000

The Husson Group

Acquisition of Hugin Sweda, Inc., a wholly owned subsidiary of Hugin Sweda Plc. Price undisclosed.

IBM Australia Limited

Acquisition of an interest in Paxus Corporation Limited. \$15,850,000

Industrias del Papel y de la Celulosa, S.A.

Acquisition of the Cundell Group plc, a majority owned subsidiary of Jefferson Smurfit Group plc. Price undisclosed.

Industrias del Papel y de la Celulosa, S.A.

Acquisition of a minority interest in Papelera Navarra S.A., a wholly owned subsidiary of Jefferson Smurfit Group plc. Price undisclosed.

Isosceles PLC

Valuation of the Isosceles PLC stub equity offered to The Gateway Corporation PLC shareholders. \$3,413,000,000

Investor Group

Acquisition of Cinema de France, Photovision, and EDI 92, divisions of Denis Jacob, S.A. Price undisclosed.

Japan Synthetic Rubber Co., Ltd.

Acquisition of a strategic minority interest in Insystems, Inc. Price undisclosed.

Jefferson Smurfit Corporation

Advised the Special Committee of the Board of Directors in connection with the recapitalization of Jefferson Smurfit Corporation by Smurfit International B.V. and The Morgan Stanley Leveraged Equity Fund II, L.P. \$1,800,000,000

John Hancock Property & Casualty Holding Company

Divestiture of John Hancock (U.K.) Insurance Company Limited to WASA International Insurance Company Limited. Price undisclosed.

Keefe, Bruyette & Woods, Inc.

Divestiture of Keefe Bank Watch Division to International Thomson Organisation Inc. Price undisclosed.

Leybold AG

Divestiture of Short Path Distillation Activities in Hanau to UTC Inc. Price undisclosed.

Leybold AG

Divestiture of Electron Beam Welding Activities in Hanau and Enfield to Integral Hydraulik & Co. Price undisclosed.

Lilley plc

Acquisition of The Standen Group. \$38,000,000

Management Group

Leveraged acquisition of ten professional magazines from CEP Communication. Price undisclosed.

Masco Corporation

Acquisition of Universal Furniture Limited. \$484,000,000

MAXXAM Inc.

Divestiture of Filtril Corporation to Akzo N.V.* \$55,000,000

Midsummer Leisure PLC

Acquisition of Mr. B's Discotheques Limited, T.M.F. Equipment Limited, and leisure units from Leading Leisure plc and Mecca Leisure plc. \$23,300,000

Midsummer Leisure PLC

Divestiture of the shopfitting and refurbishment business and certain assets of Chequers Group Limited to Dean & Bowes Group plc. \$8,900,000

The Nippon Credit Bank, Ltd.

Acquisition of an 85% interest in Eastbridge Capital Inc. \$50,000,000

NL Spencer Kellogg, Inc., a subsidiary of NL Industries, Inc.

Divestiture of the operating assets of NL Spencer Kellogg, Inc. to Reichhold Chemicals, Inc., a subsidiary of Dainippon Ink and Chemicals, Incorporated. \$86,000,000

Norland Properties, Inc.

Sale of Mandarin Oriental, San Francisco to L & L (USA) Inc. \$60,000,000

Onaka Titanium Co., Ltd.

Acquisition of Cincinnati Milacron Semiconductor Materials Inc. from Cincinnati Milacron Inc. Price undisclosed.

Premier Inn.

Successful defense advisory.

Ramada Inc.

Sale of hotel business to New World Development Company Limited.* \$540,000,000

Rothmans International plc and SA Tabacofina

Acquisition of SA Tabacofina by Rothmans International plc. \$325,000,000

Spirit Holding Company, Inc., owned by GE Inno B.M., Salomon Brothers Holding Company Inc and JMB Realty Corporation

Leveraged buyout of Central Hardware Company, a subsidiary of Interco Incorporated. \$250,000,000

Torras Hostench, S.A.

Sale of a minority interest in Industrias del Papel y de la Celulosa, S.A. to Jefferson Smurfit Group p.l.c. Price undisclosed.

Triplex Lloyd plc

Acquisition of Christy Hunt plc. \$58,000,000

WCBS Group plc

Acquisition of 50% of Carat S.A. and the sale of 40% of WCBS Worldwide and 9% of Group Belier WCBS to Eurocom S.A. \$388,000,000

UNITED STATES

A.L. Williams Corporation

Advised the Special Committee of the Board of Directors in connection with its merger with Primetec Corporation. \$473,000,000

Affiliated Bancshares Colorado, Inc.

Provided fairness opinion in connection with the sale of its credit card portfolio participation. Value undisclosed.

Alexander & Alexander Services, Inc.

Financial advisory regarding Atlanta International Insurance Company, a subsidiary of Alexander & Alexander Services, Inc. \$80,000,000

American Express Company

Acquisition of Mutual Funds Administration Division of The Boston Company, a subsidiary of American Express Company. \$275,000,000

American Mutual Insurance Companies

Advised the company in connection with its financial restructuring. Value undisclosed.

The American Natural Beverage Corp.

Sale of company to Joseph E. Seagram & Sons, Inc. Price undisclosed.

*Pending

Salomon Brothers International Limited: London (TSA Member), Madrid (Representative Office) Salomon Brothers Inc: New York, Atlanta, Boston, Chicago, Dallas, Los Angeles, San Francisco; Singapore (Representative Office), Seoul (Representative Office), Zurich

AMR Corporation

Successful defense advisory.

AMSTED Industries Incorporated

Divestiture of Henry Pratt Company to Pratt Acquisition Corp., a new company formed by BancBoston and management. Price undisclosed.

Applied Power Inc.

Acquisition of Barry Wright Corporation. \$150,000,000

Bancorp Hawaii, Inc.

Acquisition of FirstFed America, Inc.* \$140,800,000

Bank Creditors of LTV Aerospace and Defense Corporation

Advised the Creditors in connection with the company's reorganization under Chapter 11.

Bank of the West

Acquisition of Central Bank.* \$54,000,000

Beairstone Company

Financial advisory with respect to a recapitalization. Value undisclosed.*

Beairstone Company

Divestiture of Fisher Nut to The Procter & Gamble Company. Price undisclosed.

The Black & Decker Corporation

Acquisition of Emhart Corporation. \$2,700,000,000

Campbell Soup Company

Divestiture of H.T. Restaurants, Inc. to management group. Price undisclosed.

Centrust Savings Bank

Sale of certain branch offices to Great Western Financial Corporation. Price undisclosed.*

Chemical Banking Corporation

Acquisition of Horizon Bancorp. \$659,000,000

CHW Corporation

Advised the Special Committee of the Board of Directors in connection with the sale to Blackstone Capital Partners L.P., Donaldson, Lufkin & Jenrette Securities Corporation and management. \$950,000,000

Coca-Cola Bottling Co. Consolidated

Advised the Board of Directors in connection with the acquisition of Coca-Cola Bottling Company of West Virginia, Inc. Price undisclosed.

Contel Cellular Inc.

Acquisition of certain southeastern cellular properties of McCaw Cellular Communications, Inc.* \$1,300,000,000

CSX Corporation and Southern New EnglandTelecommunications Corporation
Sale of the LIGHTNET joint venture to Williams Telecommunications Group, Inc. \$365,000,000**Dallas Cowboys Football Club, Ltd. and Texas Stadium Corporation (Bum Bright)**

Sale of controlling interest in the Dallas Cowboys Football Club, Ltd. and 100% of the equity of Texas Stadium Corporation to Jerald W. Jones. Price undisclosed.

Digital Communications Associates, Inc.

Divestiture of Network Communications Group to RDN, Inc. an indirect wholly owned subsidiary of Raci Electronics plc.* \$28,000,000

Dresser Industries

Acquisition of Smith International, Inc.* \$650,000,000

Durac Supermarkets, Inc.

Sale of company to T.F. Acquisition Corp. Price undisclosed.

Emerald Acquisition Corporation, formed by Salomon

Brothers Holding Company Inc and DP Kelly & Associates L.P.

Leveraged buyout of Envirodyne Industries, Inc. \$850,000,000

Empire of America Real Estate Services Corporation

Divestiture of Gallery of Homes to Central Venture Corp. Price undisclosed.

Fairchild Industries, Inc.

Sale of company to Banner Industries, Inc. \$270,000,000

Financial Security Assurance Holdings Ltd.

Sale of company to U.S. WEST Inc. \$345,000,000

Florida National Banks of Florida, Inc.

Sale of company to First Union Corporation.* \$850,000,000

GAF Corporation

Advised the Special Committee of the Board of Directors in connection with the sale to a management-led investor group. \$2,000,000,000

General Motors Corporation

Acquisition of a significant minority interest in Avis, Inc., a company majority owned by the Avis, Inc. Employee Stock Ownership Plan and senior management. Price undisclosed.

General Motors Corporation

Acted as financial advisor in the restructuring of an arrangement under which the Howard Hughes Medical Institute held approximately 100 million shares of General Motors class H common stock and related contractual arrangements.

GND Holdings Corporation, owned by Salomon BrothersHolding Company Inc, Miller Tabak Hirsch & Co., The Penn Traffic Company and Management Group
Leveraged buyout of The Grand Union Company. \$1,200,000,000**Goldome**

Provided fairness opinion with regard to sale of Visa and MasterCard portfolio.

Hauser Communications, Inc.

Divestiture of Suburban Cablevision Company Limited Partnership to King Broadcasting Company. \$132,000,000

HBE Corporation

Divestiture of HBE Leasing Corporation to Norwest Financial, Inc. Price undisclosed.

Howard Hughes Properties, L.P.

Advised on the formation of a joint venture partnership in Playa Vista, L.P. between Maguire Thomas Partners, JMB Realty Corporation and Howard Hughes Properties, L.P. Value undisclosed.

IMCO Realty Services

Divestiture of IMCO Realty Services, Inc. to Fairfield Financial Holdings Inc. Price undisclosed.

John Hancock Property & Casualty Holding Company

Advisory regarding Unigard Security Insurance Company, a subsidiary of John Hancock Property & Casualty Holding Company. \$100,000,000

Johnson Controls, Inc.

Acquisition of Pan Am World Services, Inc. \$165,000,000

Kusum, Inc.

Sale to The Stolle Corporation, a subsidiary of Aluminum Company of America. Price undisclosed.

Laguna Niguel Resort Associates

Purchase of developable ocean front property in Southern California. \$131,000,000

LFC No. 31 Corp.

Advised on the sale of its minority interest in Ransburg Corporation to Illinois Tool Works Inc. \$175,000,000

Lone Star Industries, Inc.

Advised the company in connection with its financial restructuring. Value undisclosed.

Manville Corporation

Divestiture of Holophane Lighting Division to Holophane Company, a company formed by Raeburn Corporation and Acadia Partners. \$102,500,000

Manville Corporation

Divestiture of Sealing Components Division to Harbour Group. Price undisclosed.

MAXAM Inc.

Divestiture of Ravenswood Works to Stanwich Partners, Inc. Price undisclosed.

Maytag Corporation

Acquisition of Chicago Pacific Corporation. \$958,000,000

Maytag Corporation

Divestiture of Maytag Furniture Group to LADD Furniture, Inc. \$200,000,000

Merchandise National Bank of Chicago

Sale to Edgewood Financial Corporation. \$18,000,000

National Intergroup Inc.

Divestiture of Flat Rolled Products Division to Noranda Inc. \$117,000,000

National Intergroup Inc.

Divestiture of Extruded Products Division to R.D. Werner Co., Inc. Price undisclosed.

NI Industries, Inc.

Advised the Special Committee of the Board of Directors in connection with the proposed sale to Valhi, Inc. of the 34% of outstanding common stock not already owned by Valhi, Inc. \$535,000,000

Ocean Drilling & Exploration Company (ODECO)

Advised the Special Committee of the Board of Directors in connection with the proposed sale to Murphy Oil Corporation of the 39% of outstanding common stock not already owned by Murphy Oil Corporation. \$362,000,000

Panoretic, Inc.

Advised the Special Committee of the Board of Directors in connection with the sale to Abbott Laboratories. \$54,000,000

Parker Hannifin Corporation

Divestiture of Automotive Aftermarket Parts Division to EPICOR Industries, Inc. \$80,000,000

The Penn Traffic Company

Leveraged buyout of Big Bear, Inc. \$394,000,000

Pennsylvania Enterprises, Inc.

Merger with NUI Corporation.* \$145,000,000

Phillips Industries Inc.

Sale to a new company formed by Merrill Lynch Capital Partners, Inc.* \$710,000,000

Phillips Colleges, Inc.

Acquisition of Katherine Gibbs Schools and the Macmillan Technical Schools from Macmillan, Inc. Price undisclosed.

Phillips Colleges, Inc.

Acquisition of Rutledge Education System. Price undisclosed.

Pinnacle West Capital Corporation

Defense advisory.*

Pinnacle West Capital Corporation

Financial advisory with respect to MeraBank, a Federal savings bank, and other subsidiaries. Value undisclosed.

Poughkeepsie Savings Bank, FSB

Advising in connection with the potential sale of the company.*

Official Committee of Unsecured Creditors of Public

Service Company of New Hampshire

Advising the Committee in connection with the company's reorganization under Chapter 11.*

Ramada Inc.

Restructuring and recapitalization.* \$1,200,000,000

Ramada Inc.

Divestiture of Marie Callenders Pie Shops, Inc. to Wilshire Restaurant Group, Inc. \$82,000,000

Senior Secured Creditors of Reading & BatesCorporation
Advised the Creditors in connection with the company's financial restructuring.**Resorts International**

Advising in connection with the company's financial restructuring. Value undisclosed.*

Rochester Telephone Corporation

Acquisition of Urban Telephone Corporation. Price undisclosed.

Rochester Telephone Corporation

Acquisition of Inland, Midland, Lakeside, and Prairie Telephone Companies. Prices undisclosed.

Rosenbalm Aviation

Sale of company to Westronix, Inc. Price undisclosed.

Ryder Foods Inc.

Divestiture of Murry's Inc. to an investor group. \$28,000,000

Salomon Brothers Holding Company Inc

Sale of interest in TVX Broadcast Group Inc. to Paramount Communications Inc. \$144,000,000

San Diego Gas & Electric Company

Merger with SCEcorp.* \$2,600,000,000

Seagate Technology, Inc.

Acquisition of Imprimis Technology Incorporated, a subsidiary of Control Data Corporation. \$450,000,000

S.J. Groves & Sons Company

Divestiture of Western States Minerals Corporation to W.S. Holding Corp. Price undisclosed.

Security Pacific Corporation

Divestiture of Factoring Division to The Citizens & Southern Corporation. Price undisclosed.

See Line Corporation

Advising the Special Committee of the Board of Directors in connection with the proposed sale to Canadian Pacific Limited of the 44.2% of outstanding common stock not already owned by Canadian Pacific Limited.* \$204,000,000

Sovran Financial Corporation

Advising the Board of Directors in connection with the proposed merger with The Citizens & Southern Corporation to create Avantor Financial Corporation.* \$2,500,000,000

Storage Technology Corporation

Merger with Aspen Peripherals Corp. \$47,000,000

Sun Electric Corporation

Successful defense advisory.

Texasco Inc.

Provided advisory services and fairness opinion with regard to the design and adoption of a revised shareholder rights plan.

Tidewater Inc.

Successful defense advisory.

Time Warner Inc.

Divestiture of Scott, Foresman and Company to Harper & Row, Publishers, Inc., a 50%-owned affiliate of The News Corporation Limited.* \$455,000,000

The Toro Company

Acquisition of Lawn-Boy Inc. from Outboard Marine Corporation. \$101,000,000

The Travelers Corporation

Divestiture of Travelers Mortgage Services, Inc. Price undisclosed.*

Trustcorp, Inc.

Sale of company to Society Corporation. \$495,000,000

TRW Inc.

Acquisition of The Automotive Passive Restraint Systems Division of Talley Industries, Inc. \$129,000,000

TVX Broadcast Group Inc.

Divestiture of TVX of Miami, Inc. to CBS Inc. \$59,000,000

TVX Broadcast Group Inc.

Divestiture of TVX of Norfolk, Inc. to an investor group. \$10,700,000

TVX Broadcast Group Inc.

Divestiture of TVX of New Orleans, Inc. to an investor group.* \$7,100,000

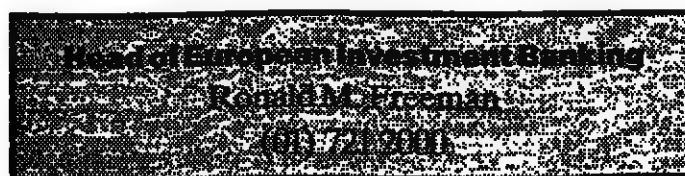
TVX Broadcast Group Inc.

Divestiture of TVX of Memphis, Inc. to an investor group. \$6,800,000

Warner Communications Inc.

Financial advisory regarding Warner's interest in BHC, Inc.

Salomon Brothers



*Pending

Salomon Brothers AG: Frankfurt Salomon Brothers Canada Inc: Toronto Salomon Brothers Asia Limited: Tokyo Salomon Brothers Australia Limited: Sydney Melbourne Salomon Brothers Hong Kong Limited: Hong Kong Salomon Brothers Taiwan Limited: Taipei

AL MARKET
Strategy
Following

INTERNATIONAL CAPITAL MARKETS

Salomon set to lead Japanese warrant issue

By Andrew Freeman

SALOMON BROTHERS is set to bring a \$300m eight-year issue for Mitsui Toatsu Chemical at the end of January, which would make it the first non-Japanese securities house to be the lead manager of a dollar-denominated equity war-

NEW INTERNATIONAL BOND ISSUES									
Country	Amount in	Coupon %	Price	Maturity	Yield	Stock market	Lead manager	Underwriter	Notes
PERU	100m	13.45	101	1995	14 1/2	US	Salomon Brothers	JP Morgan	First issue
PERU	100m	13.45	101	1995	14 1/2	US	Salomon Brothers	JP Morgan	First issue

INTERNATIONAL BONDS

rant issue for a Japanese company. To date, large volumes of international equity warrant issues have been underwritten only by the four leading Japanese securities houses - Nomura, Yamaichi, Daiwa and Nikko. Recently, however, Salomon Brothers has been awarded to Nomura, while Salomon will bring an eight-year warrant deal. Neither house would comment on the man-

dates, saying discussion would be premature. Analysts were quick to speculate on the possible terms of a warrants issue with such a long maturity. Previous issues of more than four years' maturity have not always been well received by investors used to making short-term profits. Talk that the coupon might be less than 4 per cent did not go down well, but the main interest was in the implied valuation of the warrants. Elsewhere, the Eurobond market had a somnolent day, with trading much reduced by

the holiday absence of Japanese and US business. Dealers said trading volumes were thin, while syndicate officials were pessimistically assessing the lack of new-issue possibilities. Banco Santander de Negocios was the lead manager of a \$100m Matador issue for the World Bank. The bonds offered a 12.45 per cent coupon and were trading just inside fees at less 1.45 bid. Proceeds were swapped into floating-rate US dollars. There was talk that the European Investment Bank was planning a jumbo Ecu

issue, possibly as large as Ecu500m with a seven-year maturity. Eurosterling bonds had a rough day as the gilt market continued its poor form. Five-year Eurosterling issues were down by about 1/4 point. In Switzerland, UBS launched the latest in a series of public straight deals, a Sfr100m 10-year issue for Toronto Dominion Bank. The borrower last tapped the Swiss market in 1983. The pricing was judged as tight against recent domestic issues for bank names, but in very quiet conditions UBS was quoting the paper around co-managers' fees at less 2 1/4 bid. Both SBC and Credit Suisse declined to participate in the deal. The World Bank launched its first Hong Kong dollar deal of 1990, a HK\$500m six-year swap-driven deal brought by Paribas Asia.

Ecu-linked 12% bond launched by Greece

By Kerin Hope in Athens

GRECE is offering a new one-year 12 per cent bond, index linked to the Ecu to protect investors from depreciation of the drachma. It is hoped at least 30bn drachmas will be raised. The tax-free bond, which is being traded on the Athens Stock Exchange, is issued at par with a face value in both Ecu and drachmas. Interest and final payment are based on the Ecu but will be made in drachmas at the prevailing exchange rate on payment day. The Bank of Greece said funds imported from abroad to buy the new bond could be converted freely and re-exported when the buyer sold or when the issue expired. The bank noted that the D-Mark represented about 30 per cent of the Ecu's value and that the bond "provides the best possible protection against fluctuations in our currency". It is Greece's sixth index-linked Ecu bond offering since May. The five previous issues, all three-year maturities, raised a total of 335m drachmas.

Nikkei put warrants given enthusiastic welcome on Amex

By Deborah Hargreaves

THE American Stock Exchange launched trading in put warrants on the Nikkei stock index on Friday, to an enthusiastic reception. It is the first time the warrants have been traded on a US exchange and more than 3.2m changed hands on the first day. The put warrants were issued in December by Denmark and are underwritten by Goldman Sachs. The warrants function in a similar way to an index option but they stretch over a longer time period - expiring in January 1993 - and there is a finite number of them. In an attempt to provide a growing range of international products for its many retail users, Amex has been trading warrants for the past two years. The exchange initially listed warrants on D-Marks and Yen and currently lists 17 issues. The Nikkei warrants are the exchange's first venture into international stock index warrants. They will be followed shortly by two similar issues; Salomon Brothers is issuing put warrants based on the Nikkei stock index for its parent and Bankers' Trust is bringing a similar issue which will be underwritten by Merrill Lynch. The Goldman warrants have a fixed exchange rate. This will

Kooijman sees advance in net profit to £1.2m

By Martin Dickson

KOOIJMAN Effectenkantoor, the Dutch stockbroker firm which is the subject of a takeover bid by Banque de Suez Nederland, a unit of Banque Indosuez, a French bank, said its estimated net profit rose to £1.25m (£1.5m) in 1989 from £1.9m (£2.0m) a year earlier, Reuters reports. The forecast was given at a news conference held by Kooijman and Banque de Suez Nederland to announce that Suez was launching a public bid of £1.30 per Kooijman share. The companies added that Kooijman's UK unit, Kooijman-W.L. Carr, Indosuez's London brokers. Last July Kooijman said the UK unit made a net profit in the first half of 1989 but noted the result was less than expected. Kooijman had a first-half 1989 net profit of £1.5m, just below the 1988 figure of £1.54m. Banque de Suez Nederland made £1.2m gross profit in 1989, up from £1.1m a year earlier, while the balance sheet total rose to £1.25m from £1.23m.

Fears over UK inflation send gilts reeling

By Martin Dickson

UK GOVERNMENT bond prices plunged yesterday, with the long end losing more than 1 per cent, as the release of December retail sales figures, which were far worse than expectations, heightened the market's fears over British inflation.

GOVERNMENT BONDS

The benchmark 11% Treasury stock due 2008/07 was quoted at the close at 107 1/4 - the highest for three years. Among five-year bonds the 10 per cent Treasury 1993 fell by about 1/4 of a point. The market opened in nervous mood on the back of weekend press reports on the economy, and in particular the Ford dispute and other pressures for an inflationary wage spiral. The long end rapidly fell 1/2 of a point and then fell further when news came that the seasonally adjusted retail sales volume grew by 2.9 per cent in December - far ahead of City forecasts.

BENCHMARK GOVERNMENT BONDS

Coupon	Rate	Price	Change	Yield	Week	Month
UK GILTS	13.50	107 1/4	+0.02	12.56	11.94	11.99
US TREASURY	7.875	110 1/8	+0.02	8.13	7.99	7.78
JAPAN	4.00	107 1/4	+0.02	4.49	5.85	5.47
GERMANY	7.00	107 1/4	+0.02	7.53	7.98	7.18
FRANCE	6.00	107 1/4	+0.02	6.53	6.98	6.18
NETHERLANDS	7.250	109 1/8	+0.02	8.24	8.15	7.72
AUSTRALIA	12.00	107 1/4	+0.02	12.96	12.96	13.05

Producer price data, also released yesterday, were slightly better than the market had been expecting but provided nothing in the way of support. Retail volume was reported to be light, with most of the movement accounted for by market-makers reducing prices. There were a number of minor advances at a rally which were rapidly curbed. In the futures market the March long gilt contract ended almost a full point lower - at 98.17 against 99.16 - after earlier falling to a record low of 98.06. The day's high was 98.29. Analysts said that while it could be argued that the December retail figures were an aberration, the market was growing increasingly bullish about the economic outlook and there were few positive signs on the horizon. At the same time they said

the market was still absorbing the news that the Government's new year auction of gilts was being cancelled, thus removing an important prop to the long end of the market. This could push yields into new territory.

On the Continent, Government bond markets generally had a quiet and directionless day, due in part to the closure of Tokyo and Wall Street. In West Germany, turnover was low as prices drifted in a narrow range. The Federal Government's 7% per cent January 2000 bond was fixed at 98.41 after 98.40 on Friday, to yield 7.48. In late trading it was quoted about five pence lower, at about 98.36. Some dealers reported an increasing underlying nervousness about the growing turmoil in the Soviet Union. France also lacked direction, with the OAT 8 1/2 due March 2000 quoted in late trading at about 98.88, down some 15 cents on the day, for a yield of 8.43. The interest rate spread against Germany's 10-year bond was slightly narrower, at just under 200 basis points.

Zurich securities turnover at record

SECURITIES turnover in Zurich reached a record Sfr699.9bn (\$499.5bn) last year, 12.5 per cent up on the 1988 figure and just above the previous high of Sfr686.4bn reached in 1987, John Wicks writes from Zurich. The total includes all securities dealings in the canton of Zurich, but excludes dealings in covered warrants and other options, which are said to have risen sharply in 1989. According to stock exchange figures, the number of listings rose from 535 to 566 shares last year, but those for bonds fell slightly from 2,376 to 2,370. A total of 48 covered warrants and other options were listed. Market capitalisation jumped 85.8 per cent to Sfr264.4bn for domestic equities.

Meyer Int'l arranges first global syndicated credit

By Stephen Fidler, Euromarkets Correspondent

MEYER International, the UK distributor of building materials and timber, is arranging a \$150m bank finance through Swiss Bank Corporation. The transaction, the first international syndicated credit for the company, is split into two parts: a \$100m five-year term loan and a \$50m 364-day revolving credit with an extension option. The term loan carries an interest margin of 0.5 per cent above the London Interbank Offered Rate (LIBOR). The revolving credit has a commitment fee of 0.08 per cent and a margin on drawings of 0.2 per cent. Front-end fees for banks, being invited to join each part of the package, range from 0.05 per cent. The financing is designed to establish a core group of international relationship banks for the company, which has overseas operations in the Netherlands, the US and Australia. Corton Beach, the UK motor, food and leisure group quoted on the United Securities Market, has arranged a five-year \$25m syndicated credit through Samuel Montagu.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS		Monday January 15 1990									

UK COMPANY NEWS

Savings from Chamberlain Phipps turning out to be £1.5m better than forecast
Evode shows 28% expansion to £11.6m

By Claire Pearson

EVODE, the plastics and chemicals group, yesterday said that the integration benefits of its £87m acquisition of Chamberlain Phipps, the shoe components and adhesives concern, were turning out to be better than expected.

As Evode announced pre-tax profits up 28 per cent at £11.6m (£9.0m) for the year to end-September, it said that annualised savings from Chamberlain Phipps were now set to exceed £5m, at least £1.5m greater than forecast with the acquisition in May.

The savings, which would be realised in part in 1990 and in full the following year, should "go some way towards counteracting the current domestic slow-down in demand".

Turnover stood at £197.4m (£122.4m). The widening margin reflected the impact of four months' trading from Chamberlain Phipps, almost no profit from the polythene film businesses (now sold), difficult conditions for certain other of the UK operations, and a much bigger interest charge.

After the all-paper Chamber-



David Winterbottom (left), chief executive, Andrew Simon, chairman, Tony Wain, finance director

lain purchase, fully diluted earnings per share were down 2 per cent at 13.1p (13.37p). The final dividend is set at 4.42p, making 6.04p (£5.25p).

Evode said that a number of its businesses, including Chamberlain's CP Coatings division, were being affected by the sluggish UK economy. But it emphasised that about half of

projected group sales were now generated overseas, where trading conditions were generally better.

Operating profit rose to £15.1m (£10.38m). Within this, adhesives and sealants, which strengthened market share in some DIY areas, made £3.48m (£2.93m). Plastics, boosted by non-UK acquisitions, returned

£5.03m (£2.13m). Industrial coatings, depleted by the sale of the UK automotive business of Supra Group, but boosted in sales terms by CP Coatings, fell to £4.41m (£5.32m). Chamberlain Phipps (Shoe Components) made £1.98m.

Net gearing at the year-end stood at 74.4 per cent. Evode said this was acceptable given

the heavy goodwill write-offs arising from its bigger acquisitions.

COMMENT

The full price Evode paid last summer to win Chamberlain Phipps from rival bidder Bower Industries only looked sensible if you had faith in the company's ability to realise the potential for cost-saving within Chamberlain's sprawling operations. Evode's confidence that these benefits are indeed coming out of the woodwork is, therefore, reassuring. The pre-tax line in these figures was, however, slightly disappointing and the company was yesterday being distinctly cautious on what it called a "mixed" trading outlook in the UK this year. Forecasts are slightly tentative but a pre-tax figure in the region of £20m looks reasonable. At current levels for the shares, which have bounced recently after a wretched 1989 performance, the prospective p/e is about 9.5. Especially given the much improved prospects for the company on, say, an 18-month view, it is hard to see the shares suffering a further battering.

French agency joins push into UK with £32m bid for KLP

By Alice Rawsthorn

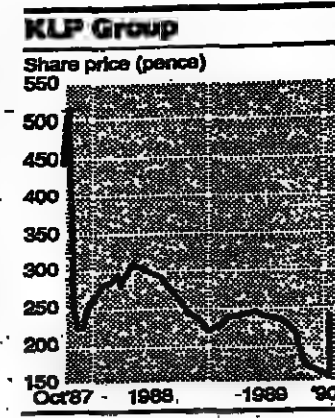
RSCG has become the latest French advertising agency to expand in the UK with a £32m agreed bid for KLP Group, one of the UK's largest sales promotion consultancies.

In recent months French advertising agencies have staged a series of acquisitions in the UK and other European countries. Last week Boulet Dr Dupuy Petit bought a minority interest in Broad Street, the public relations group. Late last year Eurocom took control of WCRS's advertising interests.

RSCG, which is a private company, is offering 25p cash for each KLP ordinary share with a partial loan note alternative - and 87p in cash for every convertible preference share. KLP's share price soared by 73p to 233p on the announcement yesterday.

Mr Bernard Roux, chairman of RSCG, said the acquisition of KLP offered an opportunity for the company to expand its interests outside advertising and to establish a larger base in the UK.

RSCG, which was founded 20 years ago, is the third largest advertising agency in France. It has expanded into other areas of marketing within France and, since the mid-1980s, it has diversified into other European countries and



Share price (pence)
550
500
450
400
350
300
250
200
150
Oct 87 - 1988 - 1989 '90

its interests into Europe, the US and the Far East.

Its stock market career has been clouded by problems ranging from a long running legal dispute with Asda, the retail group, to the disruption caused by the postal strike 18 months ago.

Yesterday KLP also announced a 77 per cent increase in pre-tax profits to £4.55m (£2.57m) on sales which rose by 71 per cent to £10.37m (£6.06m) in the year to September 30. Earnings per share increased to 22.21p (13.3p). A final dividend of 5p (4.4p) is proposed making a total of 7.5p (6.5p).

Mr Lloyd said the US and European companies had fared well, but the UK consultancies suffered from the slowdown in marketing expenditure in the second half. Clients in the UK adopted a "wait and see" attitude, he said, but business had since recovered. The company was also affected by increased interest payments due to higher rates and an increase in working capital.

When the KLP acquisition is completed RSCG plans further expansion. Mr Roux said it was also involved in negotiations to buy a design business in the US and for a Far Eastern joint venture.

See L2

Medirace bid gains approval

By Peter Marsh

SHAREHOLDERS in Medirace, a drugs company, yesterday overwhelmingly approved the terms for a £57m takeover of Evans Healthcare, a much bigger medicines business.

They also approved, at the extraordinary meeting in London, a change of a name to Medeva. The shares will have a full listing and begin trading today.

Medirace was formed in 1987

when it was traded on the Third Market. Its shares were suspended at 127p in November after it announced it was in talks with Evans.

Evans, which is mainly a supplier of off-patent generic drugs, has sales running at about £50m a year - some 50 times more than those of Medirace prior to the acquisition. Medirace has become known mainly for its development of

Contracan, a drug which some believe could be a breakthrough against AIDS and some kinds of cancer.

Trials with the drug are still at an early stage.

Mr Ian Gowrie-Smith, Medirace managing director, said the main task for the company in the next few months would be to complete the integration of Evans.

Aberdeen Trust back in the black for first half

By Nikki Tait

ABERDEEN TRUST Holdings, the unquoted financial services group which took over Fredericks Place Holdings last autumn, reported pre-tax profits of £509,573 in the six months to end-September.

In the same period a year earlier, the company turned in a loss of £426,377. The profit was made on turnover of £89.5m (£30.5m) and at the trading level reached £1.68m compared to a loss of £89,788.

However, interest payable took £570,203 (£90,375), and interest payable on loan stock and loan notes consumed another £613,818 (£322,130).

Earnings per share were 1.68p (loss 3.69p).

There is an interim dividend of 0.5p (nil). FPH - initially known as Hill Woolgar - has had a com-

plex history, expanding rapidly in the mid-eighties and winning control of the Country Gentlemen's Association in the face of a rival bid from Bestwood.

However, in the wake of the 1987 stock market crash its fortunes changed and losses emerged.

Shares in Aberdeen Trust, a financial services business set up in 1983, are traded under the Stock Exchange's matched bargain facility.

The all-paper offer for FPH has given some FPH shareholders very small stakes in Aberdeen Trust. As a result, Aberdeen is offering them the opportunity to sell holdings commission-free via Bell Lawrie, the Scottish stockbrokers. Holdings up to 10,000 shares may be disposed of in this fashion.

Higgs and Hill rejects predator's claims

By Ray Bashford

HIGGS AND HILL yesterday rejected the claim by YJ Lovell that its takeover offer values the competitor in the house-building and construction industry at 490p per share.

The attack on the Lovell claim came as both sides stepped up the tempo of the fight in the run-up to Satur-

day's closing date. Higgs and Hill said the valuation contained in a full page newspaper advertisement on Monday was "illusory".

Lovell announced its final and revised offer earlier this month which consisted again of two cash and share alternatives.

H and H directors said that when Lovell announced its final offer the shares increased sharply because it was "widely felt" that the offer was inadequate. "The alleged value of Lovell's offer is therefore based on a share price inflated by the expectation of failure," they added.

Prudential maintains its lead

By Eric Short, Pensions Correspondent

THE PRUDENTIAL Corporation, one of the largest financial services groups in the UK, maintained its commanding lead in the growing personal pension market last year.

The group issued 225,000 personal pension contracts used to contract out of the State earnings-related pension scheme (Serps) - around 15 per cent of the market - together with a substantial number of ordinary personal pensions.

The new business figures the Pru issued yesterday showed that annual premiums on personal pensions business increased by nearly one-third to £138m (£105m) while single premiums doubled to £71m (£194m), the latter figure including £212m (£110m) of payments from the DSS in

respect of contracted-out personal pensions.

The Pru's corporate pensions business was also buoyant, with annual premiums rising by almost a third to £37m thanks to a healthy expansion of its Additional Voluntary Contribution (AVC) business and single premiums up by more than 60 per cent to £386m.

These figures offset a decline in mortgage-related business against the background of a severe downturn in the housing market.

New annual premiums were £33m (£41m), an improved position compared with the interim stage - an improvement that arose from a continued emphasis on first-time buyers; the right-to-buy market; and com-

siderably increased business from Prudential Property Services, the estate agency arm.

Industrial branch business was virtually unchanged last year with annual premiums of £85m (£86m).

Overall, UK life business saw annual premiums rise 12 per cent to £225m and single premiums by 55 per cent to £772m.

International life and pension business was also good in 1989, with all territories showing substantial increases. Life and pension business from Mercantile & General Reinsurance, the reinsurance subsidiary, were good.

So on the Pru's total worldwide business, new annual premiums were up by a quarter to £519m and single premiums by 30 per cent to £2,235m.

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THE TAIYO KOBE BANK, LIMITED	THE DAI-ICHI KANGYO BANK, LIMITED	MALAYAN BANKING BERHAD
THE SUMITOMO BANK, LIMITED		YAMAICHI BANK (UK) PLC

Facility Agent

MORGAN GUARANTY TRUST COMPANY OF NEW YORK

9th January, 1990

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Increased and final offers for
HIGGS AND HILL PLC

493p

The final offers will
**close* at 1.00 p.m. on Saturday
20th January, 1990.**

*Unless declared unconditional as to acceptances, in which case the final offers will remain open for at least a further 14 days.

Copies of the Forms of Acceptance may be obtained from Barclays Bank PLC, New Issues, P.O. Box 123, Fleetway House, 25 Farringdon Street, London EC4A 4HD. Higgs and Hill shareholders who require Forms of Acceptance or Barclays Bank PLC, New Issues on 01-489 1995.

Note: The value of the Final Offer is based on: (a) the closing price of Lovell ordinary shares yesterday, as adjusted for the recommended final dividend for the year ended 30th September, 1989 of 6.75p per share and (b) the middle market value which the new Lovell Benson Securities Limited, as estimated by Kleinwort Benson Securities Limited for inspection at the offices of Ashurst Morris Crisp, Broadwalk House, 5 Appold Street, London EC2A 2HA.)

Lovell

M and S shares fall on fears of \$30m write-off

By Maggie Urry

MARSH AND SPENCER shares yesterday fell 5p to 197p reflecting fears that the move by Federated Department Stores and Allied Stores, both owned by Campeau Corporation, to file for protection under Chapter 11 of the US bankruptcy laws would affect an agreement M and S has with the North American group.

Analysts said, however, that the share price fall was an over-reaction to a report saying M and S might have to make a \$30m (€18m) write-off, since the cost to M and S of the agreement, covering preferential rights to shop sites owned by Campeau, had already been written off in 1988.

When M and S acquired Brooks Brothers, the US menswear retailer, from Campeau for \$750m in May 1988, \$30m of the price was ascribed to a preferential right granted to M and S to open shops within Campeau's 42 shopping malls

and in-store food departments during a five and three year period respectively.

A further \$50m of the purchase price was assigned to a "non-competition" deal under which Campeau would not set up a specialist menswear retailer in the US or Japan for five years.

These two agreements allowed M and S - criticised by UK analysts who said the group was overpaying for Brooks Brothers - to say it was paying \$670m for the retailer, bringing the historic exit multiple down to 27. It was also a tax efficient method of arranging the deal.

The \$80m cost of the two agreements was written off, as part of a \$340m goodwill write-off, at the time of the Brooks Brothers acquisition. So far M and S has not made use of the preferential right. The group was uncertain yesterday how the Chapter 11 filing would affect it.

Lambeth Howarth ups profit forecast

By John Thornhill

LAMBERT HOWARTH, the footwear and luggage group which last year repulsed a takeover bid from Peter Black, announced yesterday that its profits for 1989 would be "considerably higher" than the \$1.25m forecast during the bid battle with the consumer products company.

The announcement sparked a 5p rise in Lambert's share price to 177p. The results will be published in March.

Lambert Howarth said sales and the benefits of rationalisation had exceeded expectations and would result in higher profits. Borrowing costs had also been reduced by the sale of its Custom Cases subsidiary and a property at York Way, London.

Rentokil pays £3m for Thermochem

Rentokil, the pest control company, has paid £3.03m cash for the business of Thermochem, a Salisbury-based supplier of water treatment chemicals and related services. In 1988 Thermochem made estimated turnover of £1m and profits of £267,000.

Mounting pressure for a better solution

Peter Marsh on the lead-up to the onslaught faced by Wellcome at its AGM today

BREAK-INS at company offices, demonstrations in front of the White House: these are some of the tactics a radical pressure group for AIDS sufferers in the US has used to bring attention to the issues surrounding the disease. From today the campaign will have a UK dimension. It will be aimed at Wellcome, the UK drugs company which makes Retrovir, the only product licensed to treat AIDS - which so far has been contracted by an estimated 60,000 people worldwide, of whom half have died.

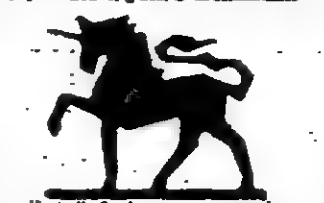
Behind today's planned onslaught on Wellcome, due to take place at the company's annual meeting in London, is ACT UP, a pressure group formed three years ago in the US. Members of the organisation justify the unusual tactics by saying that they are often the only way to focus attention on the problems thrown up by the disease.

ACT UP stands for AIDS Coalition To Unleash Power. Its UK branch was formed a year ago and several members have bought shares in Wellcome, enabling them to attend the annual meeting.

Mr Rob Archer, one of the members of the UK part of ACT UP, said yesterday he and others planned to "mess up"

the meeting. "We plan to ask questions until we are expelled," he said.

Mr Archer and his colleagues will ask Sir Alfred Sheppard, Wellcome's chairman, to reduce the price of Retrovir, known also as AZT. This is being taken by an estimated 60,000 people around the world - two thirds of them in the US, which has about 80,000 people with full-blown AIDS - and costs an average of about \$8,000 for a year's treatment.



ACT UP claims Wellcome has capitalised on its near monopoly over AIDS treatments by making excess profits from Retrovir, which is the company's second biggest selling product. Retrovir, which went on sale three years ago, had revenues in the year to August of £134m and made a strong contribution to the company's 1988-89 pre-tax profit of £283m.

Mr Archer said he would be asking Sir Alfred to break out the profits from Retrovir, something the company has consistently refused to do, and

spend more money on research aimed at AIDS sufferers.

"He is an old horse," said Mr Archer of the 64-year-old Wellcome chairman, who retires in June. "He is not willing to face up to the issues."

Sir Alfred said the animosity shown by many AIDS groups towards Wellcome had been "most unpleasant". The company has been under near-constant attack in recent years from AIDS lobbyists in the US, mainly over the question of price.

Wellcome has also been involved in an unending dispute with US academic and government scientists over who should get the most credit for discovering Retrovir. The drug was initially invented by academic researchers for use as a cancer treatment. Wellcome took it over in the 1980s as a possible AIDS therapy.

The Wellcome chairman said the amount of AIDS-related attention his company had received should not have surprised anybody, given the nature of AIDS. "A disease that has had such a huge effect in society leads to all sorts of problems. And don't forget that the disease has been mainly concerned with two groups of people - drug abusers and homosexuals - who have their own special pressures."

Sir Alfred said it was not the

company's job to become too closely involved with the general questions thrown up by AIDS and by those suffering from the disease. "We are not psychologists; we are chemists (of the issues involved)."

Sir Alfred said he had "no idea" when another drug would be approved for AIDS which was found to work better. Most experts say that Retrovir, although effective in retarding the progress of the disease, is far from perfect on the grounds that it does not cure AIDS and can have extremely unpleasant side effects.

As a result, many medicines companies are working hard on products that could replace Retrovir, or possibly be used in conjunction with it. It is thought that up to 20m people worldwide are affected by the AIDS virus and on current projections most of these will contract full-blown AIDS over the next decade.

The Wellcome chairman said he remained optimistic about future developments. "The most hopeful thing is that Retrovir exists. It has shown that you can use chemotherapy techniques against AIDS with some form of success." According to Sir Alfred, the company is spending "millions of pounds" on further work related to Retrovir, either

using it against AIDS with other drugs, or trying out the product on patients who have the virus but who have not yet progressed to the full manifestations of the disease. He said he could not say exactly how much money was involved in this work.

The company hopes it will soon receive permission in the US to sell the product for use by this last group of people. The US Food and Drug Administration is holding public hearings on this issue on January 29 and it is thought it could approve the treatment by the end of the year.

Besides ACT UP, other AIDS groups would like Wellcome to talk about profits from Retrovir. "I would like more information from the company about the costs involved and details of the trials taking place with the drug," said Mr Nick Partridge of the Terrence Higgins Trust, a London-based support organisation for AIDS sufferers.

But Mr Partridge says he does agree with continually criticising Wellcome on the issues. "There is a danger of always being negative about the pharmaceutical companies," he said. "The fact is we will need them if we are to develop new drugs for the disease."

Interest puts Telford in black

By Nikki Tall

TELFORD GROUP, the USM-quoted information systems company which used to be known as Memcom, turned round from a loss of £281,000 to a profit of £8,000 in the six months to the end of October.

Interest earned accounted for the bulk of the profit, with the group just breaking even at the trading level. However, this masked a profit contribution from the electronics business, a loss from Interactive Media Systems, with the original Memcom Electronics business in the UK trading at about break-even. Alphacore and IMS were acquired in August.

Turnover in the period nearly doubled from £573,000 to £1.39m, reaching a level almost equivalent to that for the whole of the previous year. Earnings per share worked through at 0.03p, against losses of 5.9p last year. There is no dividend.

The group said the second half showed a continued sales increase and it was "optimistic" that the move back to profitability will gain further momentum. The shares stayed at 5p.

Budge lifts stake in Edmond

By Nikki Tall

AF BUDGE, the privately-owned construction company, has again raised its stake in Edmond Holdings, the house-builder. The holding now stands at 14.15m shares or 28.04 per cent of the equity, following the purchase of a further 2.88m shares.

It seems possible that Budge will take this up to the 29.9 per cent level - the maximum it could hold without making a full bid. Yesterday, however, Budge described the prospect of a takeover offer as "most unlikely".

It said that it was looking to develop a housing division, and felt this could be best achieved through co-operation with an existing company specialising in this field.

Stakeholding by Budge, via a subsidiary called Willesey Clay Company, first came to public attention in August when a 5.39 per cent holding was disclosed. This has increased steadily since then.

Yesterday, Edmond said that it was aware of Budge's stated intentions and had "mixed feelings" about the holding. However, it conceded that there could be potential commercial benefits from co-operation.

Many great inventors were inspired by the challenge of human communications. One of them was England's own Professor Charles Wheatstone who, together with William Cooke, developed the 5 point needle telegraph in the 1840's. Later in 1851 he was to lay the first ever telegraph cable across The English Channel to France from the back of the steamship Goliath.



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BUILDING SOCIETIES

The Financial Times proposes to publish this survey on:

20th February 1990

For a full editorial synopsis and advertisement details, please contact:

Richard Beccle
on 01-873 4181

or write to him at:

Number One
Southwark Bridge
London
SE1 9HL

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER



Johannesburg Consolidated Investment Company Limited

GROUP GOLD MINING COMPANIES
Summary of reports for the quarter ended 31 December 1989

Randfontein Estates

The Randfontein Estates Gold Mining Company, Witwatersrand, Limited. Registration number 010042503

	Quarter ended 31.12.89	30.09.89
Ore milled: tons (000)	2,240	2,159
Yield: grams per ton	3.20	3.15
Working cost - per ton milled	R86.02	R87.39
Net profit after tax	R202	R202
Capital expenditure	29,582	31,632

Western Areas

Western Areas Gold Mining Company Limited. Registration number 00222048

	Quarter ended 31.12.89	30.09.89
Ore milled: tons (000)	913	875
Yield: grams per ton	4.22	3.73
Working cost - per ton milled	R137.99	R141.29
Net profit (loss) after tax	R202	R202
Capital expenditure	4,389	5,116

H. J. Joel

H. J. Joel Gold Mining Company Limited. Registration number 00119098

	Quarter ended 31.12.89	30.09.89
Ore milled: tons (000)	118	110
Yield: grams per ton	3.2	3.0
Capital expenditure (R'000)	27,349	19,339
Profit metres sampled	498	603
Average reef width: cm	33.6	36.1
Centimetre-grams per ton	809	724

Randfontein. Gold production increased by 5% to 7,188 kilograms. Working cost increases were satisfactorily contained.

Western Areas. Gold production increased by 18% to 3,855 kilograms, mainly as a result of an 11.8% increase in grade and a 5.7% increase in tons from underground. Unit working costs decreased by 2.3%.

Joel. Gold production increased by 15.5% to 3,791 kilograms.

Elsburg Gold Mining Company Limited. Shareholders are advised to study the operating results of Western Areas Gold Mining Company Limited.

Quarterly reports have been mailed to the shareholders of each company. Copies of the reports may be obtained from: Barnato Bros Limited, 98 Bishopsgate, London EC2M 3XE.

Johannesburg
16 January 1990

UK COMPANY NEWS

Bond issue plans shelved because of unfavourable market conditions

Severn Trent makes £55m at halfway

By Andrew Hill

SEVERN TRENT, one of the largest of the recently privatised water companies, made profits of £55.3m in the half-year to September 30 1989.

The company is the last of the 10 to announce interim results which cover the period before privatisation and the related restructuring of the UK water industry's debt.

Mr John Bellak, chairman, said the interim figures confirmed that Severn Trent was on course to meet its prospectus forecast of £121m before tax for the full year. It is expecting to recommend a final dividend of 9.9p.

"Really investors should start looking at the next full-year stage [1990-91] to get meaningful comparisons -

	Interim to 30.9.89	Forecast to 31.3.90
	Actual £m	Pro forma £m
Anglian	26.5	82.7
Northumbrian	3.8	34.2
North West	15.1	81.3
Severn Trent	55.3	110.2
Southern	24.4	35.3
South West	17.8	40.2
Thames	81.4	78.4
Welsh	18.4	56.1
Wessex	8.8	27.8
Yorkshire	17.4	48.7

After interest but before tax

After tax, excluding new capital structure in place since April 1

this is a long-view industry and I presume that most of our investors will keep that in mind," he said yesterday.

Mr Bellak also confirmed that plans to raise funds through an issue of bonds had been shelved because of the

unfavourable state of the bond market.

Severn Trent has a £4m capital investment programme

ahead of it over the next 10 years, but Mr Bellak said yesterday: "I have no need to go back to the bond market with any urgency."

Had the industry-wide capital restructuring taken place at the beginning of the six-month period, Severn Trent would have made profits of £110.2m after tax and earnings of 31.2p per share. These figures revealed turnover of £274.2m and extraordinary charges of £5.2m relating to privatisation and restructuring costs.

Mr Bellak said he was particularly pleased that 61 per cent of the applications for Severn Trent shares had come from customers - compared with an average of 51 per cent at the nine other companies.

He added that the company had no intention of investigating its shareholder register to discover the beneficial owners of nominees holdings. Severn Trent already knows that the large French water supplier, Lyonnaise des Eaux holds a 2.2 per cent stake. The partly-paid shares were unchanged at 141p in yesterday's depressed market, compared with a peak of 157½p and the offer price of 100p.

Accounting review will create loss for year at Telecomputing

By Clare Pearson

TELECOMPUTING, the USM-quoted mainframe software house, expects to report a loss for the year to the end of September 1989 as a result of a review of accounting policies carried out by the newly-installed board.

The board felt that reported results for the half year to the end of March 1989, which showed that Telecomputing had bounced back from losses of £189,000 to taxable profits of £145,000, were distorted by inappropriate accounting policies.

Mr Michael Whitaker, a non-executive director, said the board did not agree with the company's policy up to now of capitalising research and development employed in previous years.

The board further believed that the amount of research and development was understated in the accounts because of the existence of an inter-company loan to a development associate.

Mr Whitaker said that more conservative accounting policies would now be employed and, as a result of a substantial write-off, Telecomputing would not show a profit in either the first or second halves of last year.

The board stressed that it believed the company's current financial position was sound. Furthermore Mr Whitaker said that a profit was expected in the current year.

Ferrari Holdings, the acquisition computer group, took a 29.8 per cent stake in the com-

pany last November.

The new board was installed after Ferrari, which is backed by Singer & Friedlander, the merchant bank, bought the stake in Telecomputing held by Mr Bernard Panton, its founder and former chairman.

Under Mr Panton, Telecomputing devoted much of its resources to developing Top One, artificial intelligence software, which failed to achieve significant sales.

The present board intends to initiate a new approach.

Touche Ross & Company currently remain auditors to the company, while Haines Watts are the independent accountants appointed to report on the accounting policies.

Fletcher King follows trend as growth slows

By Paul Cheswright, Property Correspondent

GROWTH AT Fletcher King, the chartered surveyor, slowed in the first half, but profits increased 10 per cent, checking the trend towards lower earnings seen among other companies in this part of the property sector.

Pre-tax profits for the six months to October 31 came out at £1.31m (£1.19m), while earnings per share were some 12 per cent higher at 9.7p (8.7p).

However, turnover rose 27 per cent to £4.81m (£3.8m), indicating an erosion of margins. Mr David Fletcher, chairman, expected a correction in the second half following

reductions in costs. Last September there were five redundancies among the support staff and budgeted costs were revised in by abandoning a planned staff expansion.

Fletcher King's figures follow those of Savills, Baker Harris Saunders and de Morgan, all of which reported lower profits. They precede those of Debenham Tewson & Chin-

ocks, which reports today.

The chartered surveyors are operating in an increasingly difficult market where, as Mr Fletcher put it, "economic uncertainties are having an adverse effect on the speed of decision-making and in some cases planned expansion by consumers of space are being reduced or postponed."

Fletcher King had a full order book of instructions but, said Mr Fletcher, "the difficulty we face is in estimating the timescale within which the new instructions will be translated into fees earned." This is just the problem that hurt Baker Harris Saunders.

The forecasts for the second half were cautious. "Prospects for turnover for the full year are good," and "overall results for the year will be satisfactory."

Caution about the future has been reflected in the dividend. The 1989-90 interim is 4.3p, the same as last time when total payment came to 10.6p.

Strong demand pulls Excalibur to £1.55m

By John Thornhill

EXCALIBUR GROUP, the jewellery, merchandising and precision engineering company run by the Griffiths brothers, increased pre-tax profits by 43 per cent from £1.09m to £1.55m in the six months to October.

The Birmingham-based company reported strong demand across its three divisions but especially in the precision engineering field. Turnover improved by 66 per cent to £22.71m (£13.72m).

The group's jewellery interests, which account for over half of total turnover, benefited from a still buoyant market.

Excalibur, which claims to be the largest jewellery manufacturer in the UK with just under 5 per cent of the market, said it had increased market share

during the period and saw further scope for expansion.

Excalibur manufactures mainly for the lower end of the jewellery market which, the company claims, has not been as badly affected by the high street retailing squeeze.

"The demand for aerospace engine components was described as exceptionally strong and Excalibur's four engineering companies are currently working at full capacity. Mr Michael Griffiths, chairman, said the division was benefiting on the back of Rolls-Royce's aero-engine successes."

The merchandising division, which distributes pre-recorded music to service stations, continued to expand and accounted for about one-fifth of the company's sales. Mr Richard Griffiths, managing director, said.

Group operating profits, boosted by four acquisitions, were ahead 84 per cent, but a substantially increased interest charge of £738,000 held back the profits advance at the pre-tax level.

Underlying organic profits growth was 25 per cent. Gearing stood at 100 per cent at the period end and due mainly to the costs associated with funding the four acquisitions.

Earnings per share grew 27 per cent to 3.3p (2.6p). The interim dividend is lifted to 0.3p (0.25p).

Quotient quick to confirm recovery

Quotient, the financial systems consultant, was profitable in the second half of 1989 following a pre-tax loss of £1.98m at the interim stage.

Cash flow during the period had been strong and the end of the year the group held cash of more than £2m and had no borrowings.

However the company said that it would not make a profit for the full year. It added that it had issued a statement in order to give more evidence of recovery than it was able to provide with the August interim statement in the light of adverse publicity and the fall in share price to 79p, compared with a 1989-90 high of 125p. Following the announcement, the shares closed 3p higher at 79p.

The board said it had reorganised the UK operations, reduced overheads and provided a more effective structure from which to capitalise on market opportunities.

Major contracts had been won across the capital and Treasury markets and stockbroking sectors. In addition, the company had received orders and client commitments to new developments in share registration, asset management and in relation to Taurus, which finally begins next month.

Biotechnology Invs

Biotechnology Investments, the Guernsey-registered investment holding company, saw pre-tax profits more than halved at £88,279 (£23,760) for the six months to November 30.

The result, down from £191,370 last time, came on gross revenue marginally lower at £1.52m (£1.54m). Net loss per share was 0.1 cents (earnings 0.2 cents).

There is an interim payment of 1.5 cents (nil). Net asset value in the period improved from £1.96 to £2.35 per share.

County NatWest to aid Nomura venture

By Barry Riley

NOMURA SECURITIES is to launch a European index tracking investment trust, worth probably an initial £180m (£108m), with the aid of the UK's County NatWest Investment Management which will provide quantitative investment advice.

The "Star 1992" fund will mainly be sold within Japan, and in addition to giving exposure to the European equity market - as measured by the FT-Actuaries Europe Index - will feature downside protection against currency losses in terms of the yen.

CNIM says that Nomura has been attracted by the availability of the latest investment technology. The London advisers will use sampling methods to achieve low-cost tracking, and it is anticipated that the fund will be invested in nine out of 14 markets, and about 400 out of 589 stocks in the European index.

Reflecting market capitalisations, nearly half the fund will be invested in UK stocks.

A special currency-hedging programme will give the yen-based investors full protection against any currency losses, while allowing them to participate in a proportion of any gains should the yen appreciate against European currencies.

Star 1992 is an open-ended fund with a life of ten years.

Acquisitions lift Mosaic to £1.91m

By David Owen

The impact of acquisitions, together with continued organic growth, propelled Mosaic Investments to pre-tax profits of £1.91m for the six months to October 31.

The result compared with £718,000 in 1988, and was generated on turnover virtually doubled to £12.33m (£6.25m). Group activities encompass automotive accessories, character merchandising and licensing, and bar and catering products.

The group said its most recent acquisitions - Stainless Steel Services, a stockholder, and Oldham-based T Turner, which makes the Autolock mechanical car security device - each made "useful" contributions for part of the period.

Those deals, as well as the purchase last April of 50 per cent of Flaker UK, a wiper blade maker, raised gearing at end-October to 65 per cent. The group intended to reduce this substantially by the year-end.

Operating profit margins from Mosaic's consumer services and product-related activities leapt from 9.7 per cent to 17.6 per cent. Margins from industrial products increased more sedately, from 9.8 per cent to 12.6 per cent.

The group was pursuing further acquisitions within its five core business sectors. It was keen to expand its existing sign-making business into continental Europe.

With earnings rising from 7.82p to 11.8p, the interim dividend is lifted by 1p to 3p.

City Site Estates

City Site Estates is selling Queensbridge Estates to a private client of Franc Warwick & Co for £10.1m. Borrowings of £5.25m and all extant tax liabilities are also being sold.

"AN OPPORTUNITY TO SEIZE THE CHALLENGE OF OUR NEW STATUS"

Chairman's Interim Statement

I am pleased to announce Severn Trent's interim results for the six months to 30 September 1989. Turnover was £274.2 million and operating profit at £92.2 million reflects the tight management control of the business. The profit on ordinary activities after interest but before and after taxation was £55.3 million. The results are in line with the profit forecast contained within the prospectus. No interim dividend is proposed, but the Directors expect to recommend a single final dividend in respect of the current year of 9.9p net per ordinary share.

We are particularly pleased that the general public applied in strength for shares in the Company. The strong customer/shareholder base is valued by the Board. We are also pleased that investors in the USA, Canada, Europe and Japan have taken up shares in the Company.

The management of a 10 year capital investment programme of some £4 billion at current prices is challenging but the advanced planning underlying the programme and the steps being taken to provide additional financial and engineering resources will enable us to meet that

challenge. The recent investment in Acer Engineering Ltd marks an early step in a policy that the Board believes is crucial to its long term growth. The Directors continue to seek opportunities complementary to the Company's experience and skills.

Despite the most prolonged period of dry weather for over 50 years our mix of inter-connected water resources stood us in good stead during 1989. The rate of replenishment of our resources at this stage is reassuring.

The Directors are enthusiastic about the future. The Company has strong financial resources, proven operational expertise and excellent management experience. We see 1990 as an opportunity to seize the challenge of our new status as a major quoted Plc.

J. G. Bellak

Chairman.

15 January 1990

NOTES:

1. BASIS OF PREPARATION

The interim accounts, which are unaudited, for the six months ended 30 September 1989 for Severn Trent Plc have been prepared on the basis of the accounting policies set out in the prospectus dated 22 November 1989 containing Listing Particulars of Severn Trent Plc and are consistent with the accounting policies adopted for the year ended 31 March 1989.

Results for the six months ended 30 September 1988 have not been presented. The Directors believe that comparison with this prior period would not be meaningful in view of changes during the current year in capital structure and regulation and in the level of infrastructure renewals expenditure and other costs associated with the Company's new status as a Plc.

The financial information contained in this interim statement does not amount to full accounts within the meaning of Section 254 of the Companies Act 1985.

2. PROFORMA EARNINGS

Proforma profit on ordinary activities after taxation £110.2 million

Proforma earnings per Ordinary Share 31.2 pence

Proforma earnings per Ordinary Share has been calculated by dividing proforma profit on ordinary activities after taxation by the 353.6 million Ordinary Shares in issue since 20 November 1989. Proforma profit on ordinary activities after taxation has been calculated by making an adjustment to interest of £66.0 million on a basis as if the new capital structure had been in place since 1 April 1989 and by including the proforma taxation charge of £10.1 million (note 4).

Actual earnings per Ordinary Share has not been presented; the number of shares in issue during the six months ended 30 September 1989 and the actual profits for that period are not considered to be representative of the Company's position following implementation of the new capital structure.

3. EXTRAORDINARY ITEMS

Extraordinary items comprise privatisation and restructuring costs.

4. TAXATION

Prior to vesting in September 1989, Severn Trent Water Authority was exempt from UK income, corporation and capital gains tax on all income and chargeable gains. Until such time as a liability to mainstream corporation tax or deferred tax arises, it is expected that the only tax charge to the profit and loss account will be the write off of irrecoverable advance corporation tax.

In computing proforma earnings, the proforma taxation charge has been derived by applying the estimated effective rate of tax as a proportion of profits for the year ending 31 March 1990 (based on the proforma forecast contained in the prospectus) to the interim results.

RESULTS FOR THE SIX MONTHS ENDED 30 SEPTEMBER 1989

	Six months ended 30 September 1989 (unaudited) £m
Turnover	274.2
Operating Profit	92.2
Other income	1.4
Net interest payable	(38.3)
Profit on ordinary activities before and after taxation	4 55.3
Extraordinary items	3 (5.2)
Profit attributable to shareholders	50.1

Severn Trent



Severn Trent Plc
Birmingham B26 3PU

Tenneco Inc

MURKIN, TEXAS

1990

is our 44th

consecutive

year of one-

dividend

payments

The 1990 first quarter dividend of 38¢ per share on the Common Stock will be paid March 13 to stockholders of record on February 9. About 144,000 stockholders will share in our earnings.

Karl A. Stewart, Secretary



Tomorrow, there'll be even less room
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commitment to be among the leaders is unqualified.

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GRANVILLE

SPONSORED SECURITIES

High	Low	Company	Price	Change	Gross	Yield	P/E
243	295	Ass. Brit. Ind. Ordinary	342nd	-	10.3	3.8	9.2
36	24	Armstrong and Rhodes	24	-	1	10.3	3.8
210	149	Bardon Group (USD)	180nd	-	4.3	2.4	17.5
125	102	Bardon Group (USD)	111	-	0	5.9	7.7
123	74	Bray Technologies	77	-	0	11.0	11.5
110	96	Brenhill Corp. Pref.	96	-	0	11.0	11.5
194	96	Brenhill Corp. New C. & P.	96	-	0	11.0	11.5
310	285	CCL Group Ordinary	309nd	-	14.7	4.8	3.6
176	168	CCL Group 12% Corp. Pref.	168	-	2	14.7	4.8
225	140	Carbo Pte (USD)	210	-	7.8	3.8	12.4
110	109	Carbo 7.5% Pref (USD)	110	-	0	10.3	9.4
7	1.5	Magnet Co Non-Voting A Cn	1.5nd	-	0	0	0
5	0.75	Magnet Co Non-Voting B Cn	0.75nd	-	0	0	0
130	119	Isa Group	120	-	8.8	6.7	6.9
145	58	Jackson Group (USD)	108	-	3.4	3.3	12.6
222	261	Multihouse NY (Amasid)	270	-	0	0	0
158	98	Robert Jenkins	145nd	-	10.8	6.1	5.3
407	345	Serations	375	-	18.7	5.1	9.8
300	270	Torday & Carlisle	298	-	9.3	3.1	10.4
117	100	Torday & Carlisle Corp. Pref.	104	-	10.7	10.3	10.4
122	75	Trevelan Holdings (USN) SE	80nd	-	0	2.7	3.4
160	106	Unilever Europe Corp. Pref.	160	-	0	9.3	5.8
395	350	Veterinary Drug Co. PLC	350	-	22.0	6.3	9.4
370	301	W S Yates	301	-	16.2	5.4	25.1

Securities designated (USD) and (USN) are dealt in dollars and are subject to the rules and regulations of the US. Other securities listed above are dealt in pounds and are subject to the rules of the UK. These securities are dealt in strictly on a market basis and are not recommended by Granville & Co. Ltd. Granville & Co. Ltd. is a member of the Financial Markets Authority (FMA) and the Securities and Investments Board (SIB).

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FOR AN UPDATE ON THE D. MARK

MEMBER AFB

UK COMPANY NEWS

O'Reilly glimpses clouded opportunity in crystal

Kieran Cooke looks at Waterford Wedgwood and the man many think wants to organise its rescue

MR TONY O'Reilly, the Irish-born chairman of H.J. Heinz, was once described as the best thing to have happened to the US food group since the advent of sliced pickles.

There are now signs that he is turning his attention to an Irish company in a pickle. Mr O'Reilly is reported to be preparing a tilt at Waterford Wedgwood Holdings, incorporating Waterford crystal in the Republic of Ireland and Wedgwood china in the UK. The group lost £10.6m (£10.1m) before tax in the first half of 1989; a full-year deficit approaching £20m is now forecast. Debts have been mounting and are estimated at £150m.

Most of the group's problems centre on its crystal division, which has suffered from management and labour relations difficulties. A rationalisation programme at the overmanned factory in 1987 seriously backfired.

Once Ireland's largest manufacturing employer, Waterford lost 1,000 workers, more than a third of the total. The programme cost more than £50m in redundancy payments. But the departure of many skilled workers soon led to serious production bottlenecks. Early last year it was announced that various

"accounting errors" in the division had led to a considerable over-estimate of projected profits. A boardroom shake-up followed.

For a time there seemed to be an improvement. Last summer a new agreement was reached with the crystal division workers. Management committed itself to profit-sharing in exchange for a shop-floor wage freeze. But then came news of a sales downturn in the US and the UK, the main markets for both crystal and Wedgwood's china products.

Enter, at this stage, Fitzwillton, a Dublin-based investment company also listed in London. Mr O'Reilly heads Fitzwillton and owns 9 per cent of the company. His fellow shareholders are some of the world's richest individuals, including Mr John Werner Kluge of Metromedia, the US communications company, and Canadian Mr Paul Demeris, who has a variety of interests in newspapers, transport and financial services.

Though Fitzwillton has been growing steadily since a management reorganisation in mid-1987 (pre-tax profits are likely to have doubled to more than £12m in 1989), it has yet to set the corporate world alight. Investments have included cash-and-carry and vehicle distribution operations

in the UK, an Irish deep freeze manufacturer and a company making tablecloths in the Philippines.

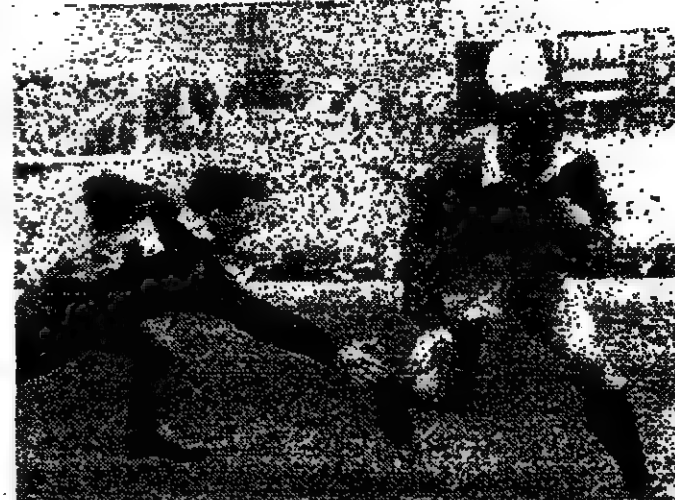
At one stage, Fitzwillton was said to have at its disposal a \$10m (£60m) leverage fund for a major acquisition in Europe. "We will be the front office for the guys who will revolutionise Europe," said Mr O'Reilly.

Fitzwillton has said nothing about Waterford while the latter has admitted it is engaged in talks with an unnamed party interested in acquiring "a major (but not controlling) interest".

This is not the first time Mr O'Reilly has made a pass at Waterford. For much of 1988, there were rumours about an imminent move by Fitzwillton to acquire a near 30 per cent stake. Reports at the time said Mr O'Reilly retreated from the deal when speculation forced up the Waterford share price.

A similar situation could occur. Reports say Mr O'Reilly is prepared to pay around £70m for a 30 per cent stake in Waterford, or 40p per share. At one stage last week, Waterford shares rose to 60p on the Dublin exchange.

Though Mr O'Reilly is based far from the year at Heinz' head office in Pittsburgh, he has always kept one foot firmly in Ireland. A former Ireland and British Lions rugby player,



Tony O'Reilly: British Lion in '88, trying trickier things in '90

he has dual US and Irish citizenship.

There are those who question what Mr O'Reilly and Fitzwillton could bring to Waterford. Fitzwillton's backers would probably provide a much-needed cash injection to reduce the group's crippling debt. But Waterford also requires particular production knowledge and labour relations expertise that an investment company like Fitzwillton

might not possess.

Mr O'Reilly's particular forte is marketing. His nurturing of brand names has earned him a considerable reputation both in Ireland and the US. A socialite and noted raconteur, he goes, not least in his own newspapers in Ireland.

But not everything he touches turns to gold. Many shareholders who followed the O'Reilly flag into Atlantic

Resources, a Dublin-based oil and gas explorer, have been badly burned. Mr O'Reilly is its chairman and Fitzwillton has a 6 per cent stake. Atlantic lost £13.8m in the first six months of 1989.

Many would say that marketing is the one area in which Waterford crystal has already succeeded. Its products have achieved, in a comparatively short time, worldwide cachet.

In spite of Waterford's considerable problems, there are likely to be others, besides Mr O'Reilly, interested in acquiring a sizeable stake in two of the world's leading brand names. Rothmans International and Louis Vuitton Moët Hennessy are among the possible interested parties.

Watching this latest episode in the Waterford drama are a group of disaffected Wedgwood shareholders. They saw their company taken over for £250m by Waterford in 1986. Without Wedgwood, it's likely that Waterford would now be in pieces.

A Dublin observer summed it up. "Wedgwood was the English bride marrying the rich Irish lord. But the marriage went all wrong when she found out that the lord's 5,000-acre estate was mostly lake."

Even Mr O'Reilly might have difficulty in introducing some order into the bridal chamber.

Harrison Inds ahead to £1.75m

By Graham Deller

HARRISON INDUSTRIES, the industrial doors, power transmission and castings group, yesterday unveiled taxable profits of £1.75m for the six months to end-September 1989.

The news confirmed that the Cheshire-based group is firmly on the recovery path following a sharp downturn in profits last year reflecting problems at its industrial door division.

The outcome compared with profits of just £223,000 in the corresponding period of 1988, although this was struck after an exceptional charge of £681,000 relating to provisions for contracts and reorganisation at the doors operation. Profits for the full year to end-March totalled £2.1m.

Mr Ken Harrison, chairman, said the division, now sporting

improved controls and revamped management, accounted for 50 per cent of sales, 10 per cent to 15 per cent of which was exported, mainly to the Middle East and Far East. Problems had not been completely solved, however, and there was some pressure on margins, partly reflecting the group being unable to pass on price increases to customers.

The group has invested about £2m on new factories to produce doors, two in England, at Stockport and Nottingham, and one in France and had received a £1m order for steel hinge doors for the Canary Wharf development in London's Docklands.

Although the group did not break down profits by division, Mr Harrison said the power

transmission side, recently relocated to larger premises, lifted turnover and profits by some 40 per cent, while the castings operation, buoyed by November's £1m acquisition of Deeley's, was ahead by approximately 10 per cent.

Group turnover rose 15 per cent to £21.4m. Gearing stood at 14 per cent at the period end but is now nearer 25 per cent, mirroring investment in new buildings and expansion of the castings division by acquisition. Interest charges for the period rose to £176,000 (£43,000).

Earnings per share expanded from 2.5p to 9.4p and the interim dividend is raised to 2.5p (2.1p).

An extraordinary gain of £318,000 related to property sales.

£3.29m acquisition for expanding Silvermines

By Nikki Tall

SILVERMINES, the Dublin-based group which has been transforming itself from a natural resources investment vehicle into an engineering company, is buying Muirhead Vetric Components from Williams Holdings, the industrial conglomerate, for some £3.29m.

Williams acquired the business as part of the Pilgrimage House - itself the product of a merger between RHP and Burgess Group - which it took over in late 1988.

Muirhead Vetric designs and makes precision servo components and electrical control systems. Its sales in the year to end-

September were £10.1m, compared with last time's £11.7m.

Net profit before exceptional charges of £1.52m was £28,000, reduced from £578,000 in 1987-88.

Silvermines said that the fall partially reflected stock write-downs. The exceptional charge was the result of reorganisations and future relocation costs.

Silvermines already takes in activities in the electrical and electronics area, in particular through its Equip and IAT Electrical Controls subsidiaries.

It said that, following the latest acquisition, sales in this area should be more than £50m.

This announcement appears as a matter of record only



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US expansion for Salvesen

Christian Salvesen, the Edinburgh-based group with interests in food distribution, transport, brickmaking and shipping, has acquired Air-Tech, a privately-owned US chiller rental business, for \$6.25m (£3.8m).

The purchase was effected through Aggreko, Salvesen's US subsidiary which operates from outlets throughout North America and has already established US market leadership in chiller rental following the acquisition of Mobilair in 1987.

Air-Tech is the second largest operator in the market, with a hire fleet of some 100 chillers and industrial air conditioners. Dr Chris Masters, chief executive, said the acquisition would significantly strengthen Aggreko's position in the market.

Richards/Petrocon

The Richards Group and two of its directors now hold 13.77 per cent of the capital of Petrocon Group.

Richards bought 665,000 shares (3.41 per cent) for £408,000. With the long standing holdings of Mr PG Hodgson and Mr JL Fergus, chairman and managing director respectively, this gives a total of 2.68m shares (13.77 per cent) under the company's rules of the Takeover Code.

The Richards board regards the purchase as a trade investment, but is of the opinion that the distribution skills of its Steel Support Systems subsidiary would complement those of the Petrocon Group, the valve and distribution outlet of Petrocon.

JA Devenish

JA Devenish, West Country brewer, has acquired the Steaks chain of five steak-houses in South Wales from Mecca Leisure in a cash deal worth "well in excess of £1m". It is Devenish's first move into South Wales. Mr Michael Cannon, chairman, said yesterday that he planned further acquisitions to expand the Steaks brand name in the area.

The outlets acquired are in Cardiff, Port Talbot, Bridgend, Newport and Bonnyton.

Devenish, which made pre-tax profits of more than £1m last year, has already announced that it intends to increase its pubs estate from around 400 to 1,000.

It recently launched its Newquay Steam beer nationally, and has added pubs in Yorkshire and Derbyshire to its main operations in Dorset, Devon and Cornwall.

Dear Shareholder,
We would like to inform you directly of the latest developments in the Eurotunnel project by providing you with following information, which was distributed as a statement to the press last week. A Briefing Memorandum* is also available which gives further details on the various points dealt with in the statement.

R. A. Morton

R. A. Bénard

THE PROJECT GOES FORWARD

Eurotunnel announces that it has reached an agreement with Transmanche-Link (TML). That agreement has been presented to the Agent Banks, who have recommended it to the Banking Syndicate, following full discussion in London on January 9 with the instructing Banks.

On the basis of the agreement, the Agent Banks to the project have agreed the Banking Syndicate to confirm waivers to permit Eurotunnel to draw down again from the current £2.5 billion loan facilities while additional funding is put in place.

The prolonged discussions since September 1988, between the management of Eurotunnel, TML and the member companies and the Banks have resulted in a series of conclusions, principally:

- TML has agreed to share tunnelling costs above an adjusted Target Cost, without limit;
- the Maître d'Oeuvre (Mdo) has given his independent and expert opinion that the lump sum price has been maintained, close to the original contract level for terminals and fixed equipment;
- TML and Eurotunnel have agreed on a cooperative effort to reduce costs, without prejudice to safety, notably of fixed equipment and rolling stock as well as indirect and overhead costs. The agreed reduction of shuttle train maximum speed to 130 kph has resulted from this, which can be achieved without penalty of time, capacity or revenue;
- TML and Eurotunnel have reaffirmed 15 June, 1993 as the Target Date for completion.

The details of this week's agreement with TML on the Target Cost are as follows: The Target Cost will be adjusted from an estimated £1.29 billion to £1.59 billion at 1989 prices. The fee will remain at 12.36% of Target Cost;

1. Above that Target Cost, TML will bear 30% of cost overruns on tunnelling, without limit and without any additional fee;
2. The Procurement Fee of 11.5% of actual costs of procurement items will be subject to a maximum of £80 million (1989 prices), compared to a latest (open-ended) estimate of £75 million;
3. There will also be certain new or adjusted milestones to provide incentives so that if TML is on or slightly ahead of the project programme recently reviewed with Eurotunnel, bonuses of up to £20 million can be earned, while penalties of £15-20 million will be incurred if TML falls a few weeks behind.

Based on Eurotunnel's forecasts for last September, the net effect of these negotiations and of the Mdo's independent expert review set of the cost reduction programme to date would be to increase outturn costs from £7.0 billion (in money of the day) to not more than £7.3 billion including project contingencies - with a significant reduction in the risk of overruns above this level. However, updated forecasts are now being prepared, which will be reviewed by the Mdo and the Banks' Technical Advisers. These forecasts will be published with Eurotunnel's Annual Report in April.

Over the next months, Eurotunnel needs to conclude a detailed agreement with the Banks on terms for the necessary increases in the credit facilities, including a margin for non-project contingencies. That agreement will be conditional on Eurotunnel raising additional equity or quasi-equity before the end of 1990, probably about 25% of the total additional funding required.

The Board of Eurotunnel believes that the project continues to be robust, that approval of the syndicate

will be forthcoming, and that the additional debt and a rights issue can be put in place to ensure completion by the Target Date of June 15, 1993. Meanwhile vigorous attention will continue to be given to cost containment and, where possible, reduction. Eurotunnel is trimming by 25% its project supervision overhead as part of a series of changes to sharpen its management of the contract.

Commenting on the outcome of negotiations, Eurotunnel Co-Chairmen André Bénard and Alastair Morton said that the months of discussion had been arduous and difficult, but that taken as a whole they were satisfied with the outcome.

"There are a great many parties to this massive project and several have had to make concessions. It must be borne in mind that TML sponsored this project to the Government, with the lead bankers, and that TML negotiated the Construction Contract in 1986 to design, build and commission the project.

"They negotiated it with Eurotunnel at a time when the ten leading construction companies who are in TML-controlled Eurotunnel, and that a TML-controlled Eurotunnel prepared the prospectus for the £200 million first issue of equity to outside investors, in October 1986.

"Arduous negotiations with TML's shareholders were to be expected in these circumstances, but no-one should overlook the continuing cooperation between the TML and Eurotunnel teams and the substantial progress on site meanwhile."

Significant Project Developments
On December 15 it was announced that the Intergovernmental Commission accepted the principle of unsegregated carriage of passengers with motor vehicles and coaches on Eurotunnel's shuttle trains. Eurotunnel has always believed that this will be in the travellers' best interests. A three year programme of research and demonstration has convinced the IGC and the autonomous bi-national Safety Authority, and Eurotunnel will shortly initiate a prolonged programme of public information and the expanded working of the Tunnel and its transportation system.

Finally, and with pleasure, Eurotunnel announced recently that last weekend the aggregate distance bored and lined by TML in the three tunnels between the terminals at Folkestone and Calais had reached 50 kilometres (31.25 miles), or one third of the total to be tunnelled for the whole project. This is an exciting landmark and the achievement of 43 km since New Year's Day 1989 is commendable.

Two of the three landward French tunnels (3.2 km each from coast to terminal) and one of the landward British tunnels (3.1 km) have been completed. The marine service tunnel is now more than two thirds complete at 34.1 km (from Cheriton Terminal to Coquelles Terminal, including passing under Castle Hill at the entry to the former). It is on schedule and breakthrough is forecast for December 1990. The French marine running tunnels are going well 9-14 weeks ahead of schedule, after a difficult start, but the make respectable progress and are now 1-4 months behind schedule. Breakthrough of the running tunnels around the end of 1991 will be a kilometre or two closer to the British shore than scheduled, saving some of this time.

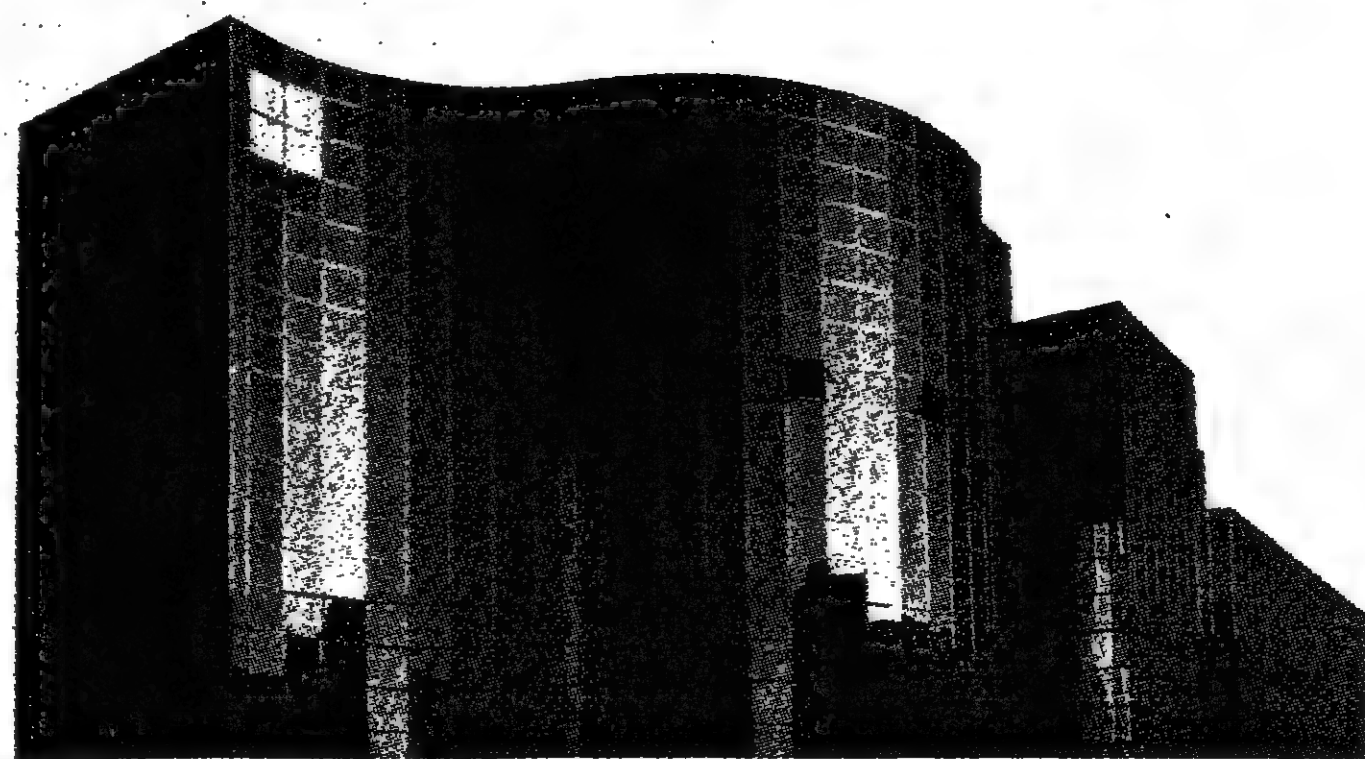
The Co-Chairmen, speaking today, replied their press release on November 30, 1988, pointing to the importance to the programme of progress in 1989 on the running tunnels and on the procurement of the fixed equipment and rolling stock. "That is still true for 1990" they said.



London, 11th January 1990

*If you would like to receive a copy of the Briefing Memorandum, please write to: Mr M Grant, Eurotunnel, Victoria Plaza, 111 Buckingham Palace Road, London SW1W 0ST.

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Continued on Page 47

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**3pm prices
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AMERICA

Campeau adds to Dow's problems

Wall Street

AMID continuing nervousness after Friday's plunge of more than 70 points in the Dow Jones Industrial Average, the equity market remained on the defensive with confidence further undermined as Campeau's two US retail subsidiaries filed for bankruptcy, writes Janet Bush in New York.

The Dow Jones index started falling at the opening bell and, at one point, was quoted nearly 20 points lower. By 2pm, the Dow had recouped some of those losses to stand 11.74 points lower at 2,674.47 on moderate volume of 88m shares. The Dow had closed 71.46 points lower on Friday at 2,689.21.

Among other key market indices, the Standard & Poor's 500 index was quoted 2.15 points lower at mid-session at 337.78.

There was only partial trading in the foreign exchange market and virtually no business in the Treasury bond market due to observance by Government and most New York banks of Martin Luther King's birthday. This partial closure may have been one factor limiting losses in the equity market.

Early weakness was widely expected after Friday's substantial fall in which stocks ended near their day's lows after steady price erosion throughout the session, not unduly exaggerated by programme trading. It was a genuinely bad performance and the mood remained defensive.

The news that Federated Department Stores and Allied Stores had filed for protection from creditors under Chapter 11 of US bankruptcy law was widely expected but nevertheless added another layer of gloom to the market. Although there was no Treasury bond trading, the junk or high yield market was quoted 1/4 point to 1/2 point lower in reaction and department store issues were as much as three points lower.

During the morning session, the Dow opened to hit support levels at around 2,675. According to technical analysts, there is quite strong support at around 2,660, around the level to which the Dow fell on an intra-day basis in December.

However, other potential support levels have been easily pierced in the sharp downward correction from the market's new year record high and, given mounting concerns

about a period of stagnation for the economy, there is not much confidence that technical support will be enough to stop the market falling.

A bright spot in the market was the precious metals sector which did well in tandem with gold prices although, even here, an early rally lost steam. At mid-session, Placer Dome was quoted 3/4 higher at \$20 1/2.

Among featured issues, Rorer, the pharmaceutical manufacturer, surged 13 1/2% to \$23 1/2 following its announcement that negotiations were at an advanced stage for the sale of 58 per cent of the company to a strategic buyer. It did not disclose the purchaser but it is believed to be one of the three major Swiss drug companies.

Georgia Gulf added 3 1/2% to \$13 1/2 in advance of a board meeting scheduled for yesterday in which the board was due to discuss a recapitalisation proposal.

Ralston-Purina jumped 1 1/2% to \$24 1/2 a share as the price it will pay to shareholders in a Dutch auction repurchase offer for 2.5m common shares.

Symbol Technologies slumped 4 1/2% to \$10 1/2 on disappointment after the company's announcement that it expects

fourth quarter net income of five cents a share compared with one cent a share in the year ago quarter.

Boalab dropped 1 1/2% to \$27 after the company reached a standstill agreement with Carlyle Group and the buy-back of 1.5m shares from Carlyle for \$30.75 a share.

Among blue chip stocks, International Business Machines added 3/4% to \$93, Philip Morris slipped 3/4% to \$38 1/2, AT & T fell 3/4% to \$42 1/2 and Ford dipped 3/4% to \$43 1/2.

Canada

THE MARKET held steady in Toronto in light trade at midday as investors held back, unwilling to bet on the direction shares would take.

The composite index fell 0.5 to 3,851.4 on volume of 12.2m shares. Declines led advances 292 to 182.

Gold prices earlier gains but bullish banking shares kept the market aloft.

SOUTH AFRICA

A STRONG rally in active Johannesburg trading lifted the Johannesburg General Index to a new peak of 3,239, up 15 on Friday's close. The bullion price rose slightly to \$416.

EUROPE

Continent musters more resilience

ACCEPTING that there was an early response to the Wall Street slide on the Continent last Friday afternoon, yesterday's European performance still showed more resilience than it mustered at the time of the mini-crash last October, writes Our Markets Staff.

FRANKFURT, down after hours last Friday, was weak in the pre-bourse, and in the first hour of a session extended to three hours (10.30 am to 13.30 pm local time). The DAX index made an early, intra-day low of 1,818.71, down 2 per cent from Friday's close.

However, things picked up. The FAZ fell by 7.21 to 789.50 at mid-session, and the DAX finished 14.05, or 0.8 per cent lower at 1,841.61. Volume fell from DM11.6bn to DM9.4bn.

Blue chips showed the way: Deutsche Bank, at DM841, fell DM8.50 on the day but finished DM10 higher than its opening level; Daimler closed unchanged at DM874 after an opening fall of DM19.

On October 16 1989 the DAX slumped 13 per cent following the Wall Street mini-crash. Then, there were a lot of speculators who got out, fast; now, there is strong international investment interest and the Japanese, who could have taken prices down faster yesterday, were on holiday.

PARIS picked up from early losses to end only slightly weaker, having suffered most of its reaction to Wall Street's Friday plunge on the day. The CAC 40 index closed 5.76 lower at 1,982.89, and trading volume was estimated at a low FF2bn, after FF3bn on Friday.

Among the few excitements was Club Med, which improved on Friday's FF24 gain with a rise of FF77 to FF767. This performance, in active trading, was open to various interpretations: some believed it to be linked to the possibility of a European Commission attack on the Air France takeover of the airline UTA, which might produce benefits for charter travel groups. Others suggested that a major shareholder was consolidating its position, or that Club Med was going to sell some property.

Amalys d'Entreprises, the construction group, gained FF31 to FF1,081 on the decision by CGIP, a holding company, to sell a six-month option on its 15 per cent stake to Pelage, a property development company, at FF1,250.

Peugeot eased FF4 to FF787 after it estimated the rise in its 1989 sales at only 9.7 per cent.

AMSTERDAM ended barely

changed after late bargain-hunting lifted prices off their lows. The CDS tendency index was just 0.1 weaker at 115.6 in quiet trading worth FF161m.

BRUSSELS saw the cash market fall 1 per cent, by 70.13 to 6,529.30, following Wall Street. Trading was subdued.

MILAN closed its monthly account with the Comit index 4.89 lower at 702.03. Buying from foreign investors helped to contain losses; and banks put in some of the best performances of the day with the Milan merchant bank, Medio banca, rising against the trend to close 1.15 higher at 1,515.64.

De Benedetti group shares fell again after another victory for Mr Silvio Berlusconi in the Mondadori legal battle. Cfr fell 1.12 to 14.770.

MADRID saw its losses accelerate as the general index dropped 4.21 to 292.95. The fall, which took place in reasonable volume, was blamed on the setback in world markets on Friday and was described by one analyst as "excessive".

Foreigners have been put off by talk of a peseta devaluation within the European Monetary System, while domestic investors currently prefer bonds and high income bank deposits, he said. The market appeared to take little comfort from a

December inflation figure of 0.4 per cent, which was in line with expectations.

ZURICH drew some support from interest rate hopes and a firm Swiss franc, closing with the Credit Suisse index 5.6 lower at 621.2 in moderate volume. It had opened a little lower than that, but selective buying came in during the session.

Swissair gained SF10 to SF71,230. It said yesterday that passenger traffic rose 12 per cent in November 1989, with cargo volume up 14 per cent.

OSLO closed fractionally higher as lower interest rates offset the influence of falls on major foreign markets. The all-share index closed at 561.99, a rise of 0.82.

STOCKHOLM ended sharply lower in slow trade, reflecting Friday's fall on Wall Street. The Allshare index closed at 1,255.3, down 22.6.

COPENHAGEN edged down in very quiet trading from Friday's record levels.

HELSINKI closed unchanged in trading which began quietly but became more lively after apparent progress in talks on an incomes policy settlement in the labour market. The Untas all-share index ended at 626.1.

ASIA PACIFIC

Taiwan shines out of the gloom

FRIDAY'S Wall Street slump, the worst since the mini-crash last October 13, produced an almost unanimous response in the Pacific Basin. Markets fell by an average of 2 per cent yesterday, excluding an astonishingly ebullient Taiwan, writes Our Markets Staff.

Japanese markets were closed for the Adults' Day holiday.

TAIWAN put on a 1.4 per cent rise in the week to last Friday, lost a mere fraction on Saturday in response to Tokyo's biggest fall for more than a year, and returned to the upgrade yesterday as the weighted index rose 306.44, or another 2.9 per cent, to a record 10,867.64.

Volume rose from NT\$131bn to NT\$149bn. Asia Securities' Taiwan Weekly says that the market has shrugged off financial problems at Hung Yuan (Homey), the island's largest unlicensed investment house;

in another indication of sentiment, the four Taiwan closed-end mutual funds (investment trusts) surged to 17.28 per cent premiums over asset value last week after trading at discounts for most of 1989.

AUSTRALIA had the benefit of the gold price, and the gold shares index only fell 1.1 per cent as the All Ordinaries tumbled 31.5, or 1.8 per cent, lower at 1,682.1. Volume fell from A\$290m to A\$145m.

There were some brave souls. Highland Gold, which closed last Friday at A\$1.04 for a 39 per cent premium over the issue price in its first week of trading, held its gains as it closed unchanged yesterday on volume of 8m shares.

HONG KONG, too, fell in low volume, the Hang Seng index shedding 49.25, or 1.7 per cent, to 2,786.59, in turnover down from HK\$575m to HK\$454m. In

the hard-hit properties sector, Cheung Kong lost 26 cents to HK\$9.55 and Hongkong Land dipped 20 cents to HK\$7.85.

SINGAPORE, unlike Hong Kong, had seen strong gains in recent weeks. Blue chips bore the brunt of profit-taking yesterday and the Straits Times Industrial index fell 33.83, or 2.2 per cent, to 1,525.54.

Malaysian stocks traded on the over-the-counter market, CIOB International, were less affected. This will be a bitter pill for KUALA LUMPUR which, striving to effect stock market independence from Singapore, took a tumble of 18.47, or 3.1 per cent, to 589.46 on the performance of its own, Malaysian blue chips and banking stocks.

MANILA's composite index closed 22.99, or 2.1 per cent, lower at 1,099.50; there was talk in the market that profes-

sionals were selling so that they could buy into two real estate issues which are about to be listed, Philippine Orion Properties, and Kuok Properties Philippines.

However, as Philippine Orion launched its offer of 1bn shares at one peso each yesterday, analysts noted that property stocks have been falling in the aftermath of the sixth and bloodiest coup attempt against President Corason Aquino last month. They see this as reflecting fears that real estate values are bound to go down drastically in the event of another coup attempt.

Elsewhere, NEW ZEALAND'S Barclays index fell 28.09, or 1.4 per cent, to 1,967.51. On very thin volume, the ASX100 took a 10.43 drop in the composite index to 883.04, down 2.3 per cent including Saturday's response to Wall St.

Retreat in face of economic fears

By Alison Maitland

THE three spectres of inflation, stagflation and rising interest rates haunted the world's leading stock markets last week and led to a 2.3 per cent fall in the FT-Actuaries World Index.

Gold continued to be a refuge for nervous investors, however, pushing the South African stock market up by 4.6 per cent, while gold-diggers of another sort kept Germany and Austria buoyant on hopes of the profits to be made from reforms in Eastern Europe.

The American, British and Japanese markets had an unhealthy week, falling by 3.5 per cent, 2.5 per cent and 2.2 per cent respectively. Their discomfort, although mutually contagious, stemmed from slightly different ailments.

While the Nikkei average triggered a global setback on Friday when it plunged by 693 points, or 1.7 per cent, Japanese investors had been uneasy all week about the weakness of the yen, a falling bond market, and another potential political scandal.

Taken with the troubles facing Soviet President Mikhail Gorbachev, and the heady rise in Tokyo stocks at the end of last year, it was not surprising that many investors stayed away and volume was thin.

The main concern in the US, where an unstable week culminated in a drop of 71 points, or 2.6 per cent, on the Dow Jones Industrial Average, was the prospect of stagflation - underlined by a jump in producer price inflation combined with a decline in retail sales.

Britain, meanwhile, focused on the wage demands of Ford workers and the prospect they raised of inflationary pay settlements across the country.

The medals went to Austria for a second week, giving it a remarkable rise of 19.7 per cent so far this year and putting it way ahead of other markets. South Africa came next, with a glided advance of 9 per cent over the past two weeks.

West Germany remained strong, up 2.6 per cent last week, but there was substantial profit-taking and caution over the nascent wage negotiations with the metalworkers.

MARKETS IN PERSPECTIVE									
	% change in local currency			% change sterling			% change in US \$		
	1 Week	4 Weeks	1 Year	Start of 1989	Start of 1989	Start of 1989	Start of 1989	Start of 1989	Start of 1989
Austria	+5.11	+27.68	+114.05	+19.86	+16.48	+20.06			
Belgium	+0.48	+3.26	+8.84	+2.15	-0.13	+3.46			
Denmark	+1.93	+2.82	+3.77	+2.09	-0.24	+3.35			
Finland	+1.92	+4.34	+4.23	+3.58	+1.78	+5.42			
France	-2.01	-3.54	+3.03	-1.78	-5.19	-1.78			
W. Germany	+2.63	+12.93	+36.35	+4.53	+1.68	+5.33			
Ireland	+0.09	+7.17	+41.16	+5.95	+3.59	+7.32			
Italy	+0.61	+3.73	+13.19	+2.41	+0.13	+3.74			
Netherlands	-2.55	-1.51	+13.41	-3.39	-5.78	-2.93			
Norway	-0.16	+8.96	+36.81	+6.14	+4.27	+8.02			
Spain	-2.01	-3.54	+3.03	-1.78	-5.19	-1.78			
Sweden	+1.78	+10.09	+37.01	+6.96	+3.65	+7.37			
Switzerland	+0.21	+5.26	+20.64	+2.07	+1.71	+5.37			
UK	-2.51	+1.24	+25.06	-1.34	-1.34	+2.21			
EUROPE	-0.83	+3.49	+23.23	+0.37	-1.05	+2.81			
Australia	+0.03	+5.60	+15.43	+4.08	+0.95	+4.58			
Hong Kong	-0.68	-3.34	-1.02	-0.32	-3.63	-0.37			
Japan	-2.22	-4.23	+9.16	-3.85	-8.15	-4.48			
Malaysia	+0.79	+6.99	+55.40	+3.26	-0.30	+3.28			
New Zealand	-1.78	+1.53	+9.72	+1.04	+0.27	+3.87			
Singapore	+0.73	+7.01	+37.28	+6.08	+2.80	+6.50			
Canada	-2.69	-1.48	+10.97	-1.98	-5.22	-1.82			
USA	-3.47	-1.13	+19.13	-3.81	-7.15	-3.81			
Mexico	+0.29	+7.29	+143.02	+1.63	-2.70	+0.80			
South Africa	+4.81	+3.94	+80.58	+9.02	+11.20	+15.20			
WORLD INDEX	-2.20	-1.29	+15.53	-2.80	-5.67	-2.48			

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FT-ACTUARIES WORLD INDICES

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NATIONAL AND REGIONAL MARKETS	FRIDAY JANUARY 12 1990					THURSDAY JANUARY 11 1990					DOLLAR INDEX		
	US Dollar Index	Day's % Change	Point	Local Currency	Day's % local currency	Gross Div. Yield	US Dollar Index	Point	Local Currency	1989/90 High	1989/90 Low	Year ago (approx)	
Figures in parentheses show number of stocks per grouping													
Australia (84)	158.31	+1.1	140.50	132.62	+0.9	5.14	156.51	140.04	131.37	160.41	128.28	150.07	
Austria (19)	219.95	+1.4	195.12	191.40	+0.9	1.27	216.80	193.98	188.71	219.85	92.94	82.77	
Belgium (61)	160.02	+0.7	142.02	136.71	+0.3	4.03	158.90	142.18	138.33	160.02	125.58	134.30	
Canada (120)	148.41	+1.5	132.61	125.13	+1.5	3.20	151.75	135.77	127.08	154.17	124.67	120.88	
Denmark (36)	250.34	+0.7	222.18	221.31	+0.4	1.43	248.50	222.34	220.33	250.34	166.35	157.20	
Finland (25)	140.53	+0.9	124.72	116.91	+0.3	2.66	139.27	124.61	118.51	159.16	118.03	126.03	
France (125)	155.61	-1.0	138.10	139.50	-1.2	2.70	157.10	140.56	141.21	157.87	112.57	116.87	
West Germany (86)	130.32	+1.2	115.65	113.73	+1.0	1.85	128.73	115.20	112.65	130.32	79.56	87.57	
Hong Kong (48)	116.70	-0.7	103.57	116.59	-0.8	4.87	117.57	105.20	117.98	140.33	88.41	117.94	
Ireland (17)	194.82	-0.4	172.91	174.45	-0.7	2.49	195.57	174.98	175.69	196.69	125.00	126.10	
Italy (96)	102.11	+0.0	90.62	95.48	-0.2	2.39	102.08	91.33	95.57	102.11	74.97	83.97	
Japan (555)	167.84	-1.0	166.71	172.53	-1.1	4.47	169.83	168.85	174.47	200.11	164.22	197.43	
Malaysia (39)	236.56	-0.7	209.55	245.81	-0.7	2.18	238.21	213.14	247.86	238.21	143.36	150.85	
Mexico (13)	328.08	-1.8	291.17	272.81	-1.8	0.53	333.97	298.82	280.28	337.02	153.32	160.09	
Netherlands (43)	140.45	-1.8	124.65	121.32	-2.1	4.40	143.09	128.03	123.96	145.06	110.03	113.34	
New Zealand (18)	74.88	+0.0	66.46	65.11	+0.2	5.41	74.88	66.98	65.98	74.88	62.04	71.31	
Norway (24)	215.88	-1.5	191.60	189.88	-1.9	1.44	219.26	195.18	193.59	219.26	138.92	134.59	
Singapore (26)	188.72	-0.6	167.49	164.59	-0.7	1.77	189.94	169.85	165.83	189.94	124.57	134.03	
South Africa (60)	226.40	+5.2	200.94	185.78	-0.1	3.42	216.29	192.83	185.99	226.40	115.35	120.20	
Spain (43)	160.18	+0.8	142.16	132.76	+1.2	3.99	161.61	144.80	134.49	169.75	143.14	146.16	
Sweden (35)	206.21	-0.2	183.02	188.52	-0.7	1.84	205.70	184.34	187.81	206.25	138.46	146.97	
Switzerland (62)	99.12	+0.8	87.97	91.81	-0.9	1.95	98.35	88.00	92.65	99.12	67.81	78.61	
United Kingdom (308)	162.20	-0.7	143.95	143.96	-1.5	4.39	163.37	146.17	145.17	164.31	133.28	136.20	
USA (542)	137.60	-2.4	122.12	137.60	-2.4	3.40	141.01	126.17	141.01	146.29	112.13	115.50	
Europe (989)	145.96	-0.3	129.54	128.82	-0.8	3.31	146.36	130.86	129.92	146.56	112.63	115.76	
Nordic (121)	198.12	+0.1	175.83	169.89	-0.4	1.88	198.00	177.16	170.51	198.12	137.95	141.76	
Pacific Basin (667)	164.19	+1.0	163.41	168.29	+1.0	1.72	165.92	165.32	170.65	164.19	100.44	192.26	
Euro-Pacific (1656)	165.07	-0.7	150.05	152.94	-1.0	1.63	170.30	152.38	154.43	171.16	141.56	161.61	
North America (682)	138.20	-2.4	122.65	136.82	-2.4	3.39	141.56	126.65	140.13	146.65	112.79	116.27	
Europe Ex. UK (583)	134.66	+0.0	119.51	119.42	-0.4	2.60	134.63	120.46	119.90	134.66	86.30	101.57	
Pacific Ex. Japan (212)	168.03	+0.3	133.65	123.36	+0.5	4.63	168.03	134.23	123.00	168.03	111.93	130.36	
World Ex. Japan (180)	163.03	+0.3	133.65	123.36	+0.5	1.70	170.19	155.77	153.77	163.03	141.17	160.10	
World Ex. UK (208)	156.26	-1.3	138.68	147.22	-1.4	2.03	158.27	141.61	149.84	162.00	138.98	146.10	
World Ex. So. Af. (2331)	156.34	-1.3	138.78	147.20	-1.4	2.21	156.36	141.89	149.35	161.84	136.67	143.13	
World Ex. Japan (1809)	142.30	-1.3	126.29	134.43	-1.5	3.41	144.23	125.05	136.87	145.52	114.51	116.76	
World Index (2391)	156.77	-1.2	139.13	147.33	-1.4	2.22	156.70	142.00	146.48	162.05	136.66	142.96	